Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The Town of Hamden, CT is a designated Community Development Block Grant (CDBG) Entitlement Community receiving funds on an annual basis from the US Department of Housing and Urban Development (HUD). The Town's CDBG funding is administered by the Office of Community Development (OCD).

The goal of HUD's community planning and development programs is to develop viable communities by providing decent housing, a suitable living environment, and expanding economic opportunities principally for low- and moderate- income persons. Over its history, the Community Development Block Grant (CDBG) program has served as a critical tool in ending blight, encouraging development in low-income communities, and helping lift families from poverty. The mission statement of Hamden's OCD is: To provide critical financial, informational, and support resources to low and moderate income Hamden residents seeking to improve their access to homeownership opportunities, the quality of their housing, the viability of their businesses, the usability and effectiveness of their shared community facilities, and the cleanliness of their neighborhoods. The OCD has established a system of citizen-based performance assessment to ensure that the programs and services offered effectively achieve the broad goals of the mission statement and meet the expectations of the community.

This Consolidated Plan represents in one document the Town's plan to pursue these overall goals for community planning and development in a manner consistent with both HUD's goals and OCD's mission statement. This plan will also detail OCD's commitment to measuring its performance in achieving these goals and ensuring effective use of the available resources. Ultimately, OCD's success in achieving these goals is measured by citizen recognition of neighborhood improvements and human development. By continuing to broaden its contact with residents, businesses, faith groups, and community organizations, OCD will continually track its progress and utilize the flexibility of the CDBG program to secure positively-trending citizen satisfaction rankings.

The Town of Hamden's Consolidated Plan for Housing and Community Development 2020-2024 was developed in accordance with 24 CFR Part 91. 24, the final rule for Consolidated Submissions of the planning and application aspects of the Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), HOME Investment Partnerships (HOME), and Housing Opportunities for Persons with AIDS (HOPWA) programs. The Five Year Consolidated Plan for 2020 - 2024 contains an assessment

of needs, priorities and objectives, and a strategic plan for a five year strategy period. Hamden receives funding as an entitlement community through the CDBG program on an annual basis.

Municipalities receiving CDBG funding must prepare an Annual Action Plan identifying specific activities to be undertaken during its program year. This Annual Action Plan covers the specific activities to be undertaken during the July 1, 2022 to June 30, 2023 Program Year (PY 48). This plan represents the third Annual Action Plan under the Town's current 2020-2024 Five-Year Consolidated Plan.

2. Purpose of proposed amendment

The proposed amendment to the FY2022 Annual Action Plan specifically addresses deficiencies noted by HUD in its Disapproval Letter, dated October 27, 2022, as noted below:

- 1) The funding amounts in the required 30-Day Public Notice did not accurately reflect the funding amounts in the Plan.
- 2) Only one of the required two public hearings was held.
- 3) The overall benefit period of 1, 2, or 3 years for the required CDBG-Specific Certification was not designated.

Subsequently, the Town of Hamden issued a 30-Day Public Notice period and held two public hearings, November 30, 2022, and December 5, 2022, respectively. As required in 24 CFR 91.105, all public comments will be noted in the final submission to HUD and the CDBG-Specific Certification will be resubmitted, designating the overall benefit of one year.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

An analysis of local housing need reveals that the predominant cause of housing need in Hamden and across the region remains cost burden. As regional home prices continue to rise, and tax and utility rate increases have occurred, the financial housing cost burdens facing low and moderate income residents in Hamden's target district have increased. Data presented in the 2020-2024 Five Year Consolidated Plan shows that the Town's greatest need is for more affordable rental and homeownership opportunities for extremely-low to low-income households as well as programs to reduce housing cost burden. The need to address physical improvement needs in low- and moderate- income target area neighborhoods and provide supportive services to low and moderate income residents of the Town are also highlighted. The

Program Year (PY) 48 activities outlined in this Annual Action Plan focus attention and funding to address these needs.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The Town chooses its goals and projects in a manner that addresses identified community needs and gaps in services as established during its citizen participation and local consultation process. Programs and projects which are consistent with goals and objectives of the Consolidated Plan are chosen according to community need and an evaluation of the past performance and implementation capacity of the administering agency. "Past performance" of sub- recipients is taken into consideration in the awarding of annual CDBG funds.

The Office of Community Development (OCD) is committed to the timely expenditure of funds, and is expending CDBG funds in the delivery of activities, programs and services to Hamden's low- to moderate- income population. The Town continues to increase outreach and encourage citizen participation in the community development process. As part of its outreach efforts, the Town provides its Community Development program information in locations throughout Town and on its website at https://www.hamden.com/175/Community-Development. The Community Development web site, hosted on the Town of Hamden website, provides 24-hour information to the public, including application documents and information on programs and services.

Over the past program year, the Town continued its program of citizen-based performance assessment to ensure that the delivery of services, and the programs offered, effectively meet the needs and desires of program participants and community residents in need. The Community Development Citizen's Advisory Commission (CDCAC), a group of citizen volunteers appointed to two-year terms to oversee and give guidance based on community perspectives, for Community Development program management, has been critical in program funding determinations.

At the close of each program year the Town of Hamden prepares its Consolidated Annual Performance Evaluation Report (CAPER) which is submitted to HUD within 90 days of the end of the Program Year. The CAPER analyzes the Town's use of its annual CDBG funds and serves as an evaluation of the Town's performance. In general, the Town has met its overall goals and timeliness standards with its Consolidated Plan programs.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

Following HUD requirements as outlined in 24 CFR 91.105 and the Town's Citizen Participation Process, residents, stakeholders, and other interested parties will have a minimum of thirty (30) days to review and provide comments on the proposed amendment to the Town of Hamden's 2021 Annual Action Plan.

Notice of the proposed changes to the spending plan in the FY2021 Annual Action Plan will be published in the Quad Town Advisor and available on the Town of Hamden's website. Copies of the amendment document will also be available for review at the Town of Hamden, Office of Economic Development, Hamden Government Center, and 2750 Dixwell Avenue, Hamden, CT 06518, and on the Town's website at https://www.hamdenedc.com/hud-reports-and-documents/.

The public comment period will commence on November 10, 2022, and close on December 15, 2022.

As part of the Citizen Participation Process and to facilitate public participation, the Town will convene two (2) public hearings: November 30, 2022, and December 5, 2022, respectively. The amendment will be reviewed by the Community Development Advisory Commission (CDCAC) and approved by the Legislative Commission.

Throughout the year, the OCD engages in discussions with Town departments, agencies, community groups, service providers and private citizens to determine and address needs for providing decent housing and a suitable living environment, expanding economic opportunity, and reducing the number of households in poverty.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

During the hearing one comment was received that there needs to be funding for homelessness. The budget was adjusted accordingly.

6. Summary of comments or views not accepted and the reasons for not accepting them

The Town has accepted all of the comments that were received concerning the Annual Action Plan.

7. Summary

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency	
CDBG Administrator	HAMDEN	Community Development Department	

Table 1 – Responsible Agencies

Narrative (optional)

Consolidated Plan Public Contact Information

Karen Bivens

Director

Town of Hamden

kbivens@hamden.com

AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

The Town of Hamden initiated the planning for the year by soliciting public service applications from a wide range of agencies which were reviewed in April by the Community Development Citizen Advisory Commission (CDCAC) at their April meeting. This meeting is advertised and open to the public.

The CDCAC meeting of July 18, 2022 was advertised on July 14. The hearing was held July 18 in conjunction with the CDCAC meeting on July 18. The annual plan was posted on the Town's website July 7 in keeping with the originally intended public hearing notice date.

At the hearing, the public service allocation recommendations made by the CDCAC in April were revised due to the constraints of the public service cap. Following the CDCAC meeting and public hearing, the Human Services Committee reviewed the funding proposal and asked that funds be moved from Housing Rehabilitation and Commercial Rehabilitation to provide funding for homeless services. Due to funding caps in CDBG, these funds were allocated to development of transitional housing for persons experiencing homelessness. The Town Legislative Council approved the Annual Action Plan on August 1, 2022.

We recognize that the 30 day comment period was not provided.

We held two new hearings and the 2022-23 Annual Action Plan was made available for public comment November 10, 2022 through December 15, 2022.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

Through collaborative efforts with the groups listed above, the Town has developed a coordinated approach to addressing its housing and community development needs. The Town plans to continue working with its Community Development Advisory Commission, neighborhood groups, housing and service providers, citizens at large, and the appropriate Town officials to continue an expanded process for community outreach, citizen involvement, and strategy development.

The South Central Regional Council of Governments (SCRCOG) was selected to work with the Town to develop an affordable housing plan consistent with state requirements. This plan was adopted by the June 30 2022 deadline. The plan was produced after considerable public input and the goals are data-

driven. Preservation of the housing stock, creation of new opportunities for senior housing, new housing options for younger residents near walkable destinations, addressing homelessness, leveraging town owned land to create new housing opportunities, and aligning zoning and land use with public transit are among the goals identified in the plan.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Over the Strategy Period, the Town plans to continue to be in direct contact with the Greater New Haven Coordinated Access Network (CAN), Columbus House, New Reach, Cornell Scott Hill Health Center Homeless Healthcare Team, the CT Coalition to End Homelessness, Yale Behavioral Health Services of Hamden, and Homeless Coordinator for the City of New Haven. Involvement with these groups allows for a better understanding of the needs of the region and the various programs and projects with which they are addressed.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The Town of Hamden does not have a homeless shelter at the present time, and Hamden does not receive ESG funds.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Connecticut Coalition to End Homelessness			
	Agency/Group/Organization Type	Housing			
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy			
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Connecticut Coalition to End Homelessness creates change through leadership, advocacy, and capacity building in order to prevent and end homelessness.			
2	Agency/Group/Organization	Hamden Community Development Department Other government - Local			
	Agency/Group/Organization Type				
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development			
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Office of Community Development is the lead organization for the administration, implementation, and oversight of the CDBG programs.			
3	Agency/Group/Organization	HAMDEN HOUSING AUTHORITY			
	Agency/Group/Organization Type	Housing Services - Housing			
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs			

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Hamden Housing Authority is the primary agency addressing the housing issues of the lowest-income residents within town with housing voucher programs.
4	Agency/Group/Organization	HAMDEN COMMUNITY SERVICE DEPARTMENT
	Agency/Group/Organization Type	Services-Health
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Community Services provides educational, recreational, and social services through coordinated or direct services.
5	Agency/Group/Organization	HAMDEN YOUTH SERVICES
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Hamden Youth Center is an afterschool program for students with high need run by the Community Liaison Unit of the Hamden Police Department. They often serve teens experiencing or at risk of experiencing homelessness.
6	Agency/Group/Organization	Quinnipiack Valley Health District
	Agency/Group/Organization Type	Services-Health
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Regional Health District responds to code violations and other health-related housing concerns.

7	Agency/Group/Organization	HAMDEN ELDERLY SERVICES				
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities				
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs				
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Elderly Services Coordinator carries out programming to directly support the elderly population of the Town of Hamden.				
8	Agency/Group/Organization	Community Development Advisory Commission				
	Agency/Group/Organization Type	Business Leaders Civic Leaders Citizen Advisory Review Commission				
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Application Review & Planning				
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?					
9	Agency/Group/Organization	South Central CT Regional Council of Governments				
	Agency/Group/Organization Type	Regional organization				

What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless
	Homeless Needs - Families with children
	Homelessness Needs - Veterans
	Homelessness Needs - Unaccompanied youth
	Homelessness Strategy
	Non-Homeless Special Needs
	Market Analysis
Briefly describe how the Agency/Group/Organization was	SCRCOG prepared the Affordable Housing Plan for the Town of Hamden
consulted. What are the anticipated outcomes of the	and is also the coordinator of hazard mitigation planning for this region.
consultation or areas for improved coordination?	

Identify any Agency Types not consulted and provide rationale for not consulting

none

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of eacl plan?			
Continuum of Care	Connecticut Coalition to End	The goals of the Annual Action Plan overlap with the service delivery			
Continuum of Care	Homelessness	goals of the Continuum			

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

Through its participation on the South Central Regional Council of Governments (SCRCOG), the Town of Hamden is working with other jurisdictions to address the issues of housing, homelessness, and social services. The town's Affordable Housing Plan was developed with input from the Community Development Department, and the first public meeting was overseen by the Director at the time. The department also served as the lead Town agency in promoting the related survey to town residents. The Town has also incorporated the service delivery goals, to the extent feasible, with the local Continuum of Care network of providers.

In addition, efforts are made to coordinate with the Hamden Public Library on broadband issues and the Southern Regional Council of Government (SCROG) which addresses hazard mitigation of the regional area.

Due to lack of space in IDIS in this section, Broadband and Resiliency will be added to the appendicies.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

In accordance with HUD requirements as outlined in 24 CFR 91.105, and the Town's Citizen's Participation Process, residents, stakeholders, and other interested parties will have a minimum of thirty (30) days to review and provide comments on the proposed FY2022 amendment to the Annual Action Plan. 30-Day Public Notice of the public comment period will be published November 9, 2022. The public comment period will commence on November 10, 2022 and close on December 15, 2022.

The proposed FY2022 Annual Plan is available on the Town's Web Site at https://www.hamdenedc.com/hud-reports-and-documents/_ The public notice announcing the public comment period is advertised in the Quad Town Advisor. The Town also utilizes a Community Development Citizen's Advisory Commission to accept and review applications for funding and provide guidance on the distribution of public service agency funding prior to Commission review. Comments gathered from public hearings and the citizen participation process are reviewed and taken into consideration prior to submitting the proposed Plan to HUD. <u>Any comments concerning the proposed amendment to FY2022 Annual Action</u>
Plan should be emailed to Sharon Regan at sregan@hamden.com with the heading 2022-2023 Annual Action Plan Comments.

Copies of the amendment to the FY2022 Annual Action Plan will also be available at the Town of Hamden Office of Economic Development, Hamden Government Center 2750 Dixwell Avenue, Hamden, CT 06518. With reasonable notice, a request for translation may be available.

The <u>Town also held two (2) public hearings in advance of the proposed FY2022 Annual Action Plan amendment being submitted to the Town of Hamden's Community Development Advisory Commission for review and Legislative Commission for their review and approval.</u>

Any changes or modifications to the spending plan or activities made as a result of information gathered during the public comment and public hearing process will be incorporated into the Annual Action Plan and presented to the Mayor of Hamden and the Hamden Legislative Council for their review. The Town's Legislative Council is scheduled to vote on the proposed amendment to its FY2022 Annual Action Plan submission to HUD on December 20, 2022.

Citizen Participation Outreach

Sort Ord er	Mode of Outre ach	Target of Outr each	Summary of response/attend ance	Summary of comments rece ived	Summary of com ments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Non-English Speaking - Specify other language: Spanish Non- targeted/broad community	Public Notice of a 30-day Public Comment Period and two (2) Public Hearings was published in the Quad Town Advisor Newspaper in both English and Spanish on November 8, 2022. Please see attached documentation in the Citizen Participation Appendix.	None	None	

Sort Ord er	Mode of Outre ach	Target of Outr each	Summary of response/attend ance	Summary of comments rece ived	Summary of com ments not accepted and reasons	URL (If applicable)
2	Internet Outreach	Non- targeted/broad community	Plan will be posted on the Town of Hamden Webpage. Posting will include directions on how and where to direct any comments on the proposed amendment. The public comment period will commence on November 10, 2022, and close on December 15, 2022.	None	N/A	https://www.hamdenedc.com/hud-reports-and-documents/

Sort Ord er	Mode of Outre ach	Target of Outr each	Summary of response/attend ance	Summary of comments rece ived	Summary of com ments not accepted and reasons	URL (If applicable)
3	Public Hearing	Non- targeted/broad community	A Public Hearing took place on November 30, 2022, 6:00-7:00pm: Brundage Community Branch Library, 91 Circular Avenue, Hamden, CT 06514. 1 resident was in attendance.	Strongly in favor of expanding broadband access and training because it benefits seniors and other vulnerable members of the community by teaching them how to seek and apply for services that might be available to them.	N/A	

4	Public Hearing	Non-targeted/broad community	A Public Hearing, hosted by the Human Services Committee of the Hamden Legislative Commission, will be held virtually via Zoom on December 5, 2022, beginning at 6:30 PM. 3 residents were in attendance.	One comment was received: Lack of information on Town website. Community member would like to see multi-media dissemination of all programs that exist (mailings, emailings, notices in social media), especially programs that help with structural home repairs, programs to help homeless families and individuals so they are housed warmly, safely, and comfortably in	N/A.	https://zoom.us/j/96032210583
---	----------------	------------------------------	---	---	------	-------------------------------

Sort Ord er	Mode of Outre ach	Target of Outr each	Summary of response/attend ance	Summary of comments rece ived	Summary of com ments not accepted and reasons	URL (If applicable)
				the cold winter		
				temperatures.		
5	Public Meeting	Non- targeted/broad community	As provided for in the Citizen Participation Plan, a meeting of the Community Development Citizen Advisory Committee (CDCAC) was held virtually via Zoom on December 14, 2022, at 6:30 pm. This meeting was open to the public.	See meeting minutes in the attached Citizen Participation Document.	N/A	https://us06web.zoom.us/j/8578 6660243

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The Town of Hamden uses several funding sources to address the housing, community development, and neighborhood revitalization needs of low- and moderate-income residents. The primary funding source for the programs outlined in this Annual Action Plan is the Community Development Block Grant (CDBG) Program. The Town was awarded a HUD grant allocation of \$479,238 in CDBG funding for Program Year 48 (2022-2023). The Town also received CDBG-CV (CDBG funds under the COVID CARES Act of 2020). These funds continue to be distributed to prevent, prepare for and respond to the Coronavirus COVID-19. Plans for these CDBG-CV funds were incorporated through amendment into the 2019 Plan due to the urgency of their purpose and to ensure a faster distribution of funds.

Community Development Block Grant (CDBG)

CDBG funds are the primary funding source for Hamden's Housing and Community Development Activities. Financial resources provided by HUD will be used to address the priority needs and objectives outlined in the Town of Hamden 2020-2024 Consolidated Plan of Housing and Community Development. Funds can be used for housing rehabilitation, neighborhood revitalization, funding assistance to first-time homebuyers, public services, public infrastructure improvements, economic development, commercial rehabilitation, fair rent activities, anti-blight efforts and planning/administration of the program.

CDBG-CV - COVID CARES Act

The Town received a supplemental allocation of CDBG-CV (CDBG funds under the COVID CARES Act of 2020. These funds were distributed to prevent, prepare for or respond to the Coronavirus COVID-19. Plans for these CDBG-CV funds were incorporated through amendment into the 2019 Plan due to the urgency of their purpose and to ensure a faster distribution of funds.

Federal Emergency Management Agency

Funding from the United States Federal Emergency Management Agency (FEMA) assists both traditionally homeless individuals and individuals who are temporarily without shelter due to a crisis situation. Hamden currently receives approximately \$15,000 annually in FEMA funds to address emergency situations. These funds are administered by the Community Services Department to provide food, rent, and utility bill

Annual Action Plan

20

assistance.

Other Federal Opportunities:

The Town will review opportunities provided by HUD and other Federal resources that are offered for competitive application. OCD will continue to actively pursue funding through the current economic stimulus funds. The Town will monitor the availability of additional Neighborhood Stabilization Program (NSP) funds that can be applied for on a competitive/need basis.

Anticipated Resources

Program	Source of	Uses of Funds	Expe	cted Amoun	t Available Ye	ar 1	Expected	Narrative Description
	Funds		Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Remainder of ConPlan \$	
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements	470 228	0	0	470 229	057.000	Funds available for the remainder of the Con Plan strategy Period is based upon an estimated average amount of \$478,500 per year.
			479,238	0	0	479,238	957,000	

Table 5 - Expected Resources - Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

CDBG does not require a match.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The Town has used, and continues to use, land and property to the greatest extent possible to address the needs identified in the plan. These efforts to identify and use property or land to meet housing and community development needs will be continued where feasible during the strategy period.

Discussion

See narratives above.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Increase Supply of	2020	2024	Affordable	CENSUS TRACT 1655	Affordable	CDBG:	Homeowner Housing
	Affordable Housing			Housing	AND 1656, STATE	Housing	\$239,000	Added: 15 Household
					STREET			Housing Unit
					REVITALIZATION			Homeowner Housing
					AREA			Rehabilitated: 125
								Household Housing Unit
2	Provide Assistive	2020	2024	Affordable	CENSUS TRACT 1655	Community	CDBG:	Homelessness Prevention:
	Services to the			Housing	AND 1656, STATE	Services	\$48,000	13 Persons Assisted
	Homeless			Homeless	STREET			
					REVITALIZATION			
					AREA			
3	Provide Support to	2020	2024	Affordable	CENSUS TRACT 1655	Fair Housing	CDBG:	Homeowner Housing
	Special Need			Housing	AND 1656, STATE		\$15,000	Added: 1 Household
	Households				STREET			Housing Unit
					REVITALIZATION			Homeowner Housing
					AREA			Rehabilitated: 120
								Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Provide Infrastructure	2020	2024	Non-Housing	CENSUS TRACT 1655	Economic	CDBG:	Public Facility or
	and Facility			Community	AND 1656, STATE	Development	\$7,413	Infrastructure Activities
	Improvements			Development	STREET			other than Low/Moderate
					REVITALIZATION			Income Housing Benefit:
					AREA			100 Persons Assisted
5	Provide Anti-Blight	2020	2024	Non-Housing	CENSUS TRACT 1655	Eliminate Blight	CDBG:	Other: 1 Other
	Improvements/Blight			Community	AND 1656, STATE		\$5,000	
	Removal			Development	STREET			
					REVITALIZATION			
					AREA			
6	Promote Economic	2020	2024	Non-Housing	CENSUS TRACT 1655	Economic	CDBG:	Facade treatment/business
	Development			Community	AND 1656, STATE	Development	\$10,000	building rehabilitation: 10
				Development	STREET			Business
					REVITALIZATION			
					AREA			
7	Support Public Services	2020	2024	Non-Homeless	CENSUS TRACT 1655	Community	CDBG:	Public service activities
	for Low/Mod Income			Special Needs	AND 1656, STATE	Services	\$63,000	other than Low/Moderate
					STREET			Income Housing Benefit:
					REVITALIZATION			4245 Persons Assisted
					AREA			
8	Administration	2020	2024	Administration	CENSUS TRACT 1655	Administration	CDBG:	Other: 1 Other
					AND 1656, STATE		\$95,825	
					STREET			
					REVITALIZATION			
					AREA			

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Increase Supply of Affordable Housing
	Goal Description	There is a need to increase the supply of decent, safe, and affordable housing opportunities in the Town. This includes a need to create new and rehabilitate both homeowner and rental housing units to meet housing and building codes, improve energy efficiency, and provide accessibility to those in need. There is also a need to encourage and support the provision of affordable homeownership housing opportunities. Homeownership helps to stabilize neighborhoods by increasing the number of permanent stakeholders or residents to an area.
		Over the strategy period the Town will encourage the increase in homeownership opportunities through the rehabilitation of units appropriate for ownership occupancy, by providing support for non-profits and neighborhood development corporations in their creation of homeownership opportunities, through the provision of down payment and/or closing cost assistance, and by supporting programs which prepare households for homeownership.
		Increasing the number of affordable housing units and reducing cost burden for low and moderate-income households also falls under this goal. To address affordability, the Town will work with non-profit housing developers and community development corporations to increase the supply of affordable rental housing through the rehabilitation and re-use of vacant and abandoned properties. The Town will also work with and support the Housing Authority in its efforts to pursue the creation of additional affordable rental units.

2	Goal Name	Provide Assistive Services to the Homeless
	Goal Description	The Town of Hamden will continue to address homeless needs through its various social service agencies. The emphasis of this approach will be to prevent homelessness by early intervention and the provision of necessary supportive services. Services to be provided may include eviction and foreclosure prevention, referrals to agencies which provide rental and/or fuel assistance, counseling, food and household items, job skill development to increase household income, and short-term assistance payments to prevent eviction or foreclosure. The Town provides funding to area homeless shelters to support the provision of emergency shelter for homeless residents. The town also supports the provision of housing, programs, and services to help families transitioning from emergency housing situations to permanent housing.
3	Goal Name	Provide Support to Special Need Households
	Goal Description	There is a need to provide housing and support services for the elderly and non-elderly disabled households. Cost burden and the inability to maintain their homes are the most cited problems. The Town will provide support and assistance, as appropriate and applicable, to address the housing and supportive needs of the elderly and the disabled. The Town will also support the Housing Authority's efforts to obtain additional vouchers and/or create additional units to house the elderly and the disabled.

4	Goal Name	Provide Infrastructure and Facility Improvements
	Goal Description	In support of its neighborhood revitalization efforts, the Town will use CDBG funds to provide needed infrastructure improvements. These improvements will be targeted to eligible low- and moderate-income areas where such needs have been identified as an adverse impact on the environment. Improvements will focus on street reconstruction, sidewalk and curb installation, lighting improvements, traffic calming, and streetscape improvements such as signage, trees, and street furniture.
		During the strategy period, the Town will also make handicap accessible improvements to sidewalks, curbing, and public facilities to meet the accessibility needs of the disabled and the elderly.
		The Town has also identified a need to undertake CDBG-eligible public facility improvements that benefit persons of low- and moderate-income and limited clientele groups such as the elderly and the disabled. During the strategy period neighborhood facilities in community development target areas, youth centers, senior centers, health care facilities, and day care centers serving low- and moderate-income populations may also be targeted for improvement.
5	Goal Name	Provide Anti-Blight Improvements/Blight Removal
	Goal Description	There is a continual need for activities to eliminate blight in the Town's lower income neighborhoods. Unkempt vacant lots, illegal dumping, graffiti, and litter have a negative impact on neighborhoods and residents. To improve neighborhood conditions, there is a need to address blighting influences. Rehabilitation activities and public facility and infrastructure improvements undertaken in these neighborhoods will also support anti-blight efforts.

6	Goal Name	Promote Economic Development
	Goal Description	To improve the condition of commercial districts in the Town's low-income neighborhoods and to promote economic development and revitalization, improvements, such as streetscape improvements, parking improvements, signage, and facade improvements, will be undertaken. Activities to be considered over the strategy period include the provision of technical and/or financial assistance to small businesses and/or business start-ups, infrastructure improvements in support of specific projects, and/or commercial/industrial rehabilitation assistance. To support economic development activity and assist low-to moderate-income persons, job counseling, job skill development, and work force development activities may be undertaken.
		To increase the earning potential of the unemployed and underemployed and improve the economic potential of low- and moderate-income individuals, the Town will provide and/or encourage the provision of workforce development and employment and job skill training. Actions could include the direct provision of assistance, the support of other agencies or organizations providing such services, and/or the referral to existing services in the region.

7	Goal Name	Support Public Services for Low/Mod Income
	Goal Description	The Town of Hamden has identified specific segments of the community most in need of supportive social services. These include the homeless, elderly, youth, disabled, and other special needs populations. Services will be provided by local municipal departments, non-profit social and supportive service providers, and civic or neighborhood organizations. Ensuring all citizens have access to basic needs such as shelter, food, water, heat, and electricity; health care services including both physical and mental health services; transportation and supportive services for the elderly and disabled; counseling services to families and individuals at risk, and medical and health-related services will be targeted. Health related services may include nutrition programs, immunization programs, health screening, and HIV/AIDS and/or Lead Poisoning Prevention programs.
		There is also a need to provide affordable, quality day care and positive youth development activities. There is a need for an increase in care accommodations for infant, toddler, and pre-school aged children, the provision of 2nd and 3rd shift childcare, and programs to meet the before school, after-school, and school-vacation needs of youth.
		Positive youth programming such as recreation programs, cultural activities, anti-violence, and educational programs, especially those that target disadvantaged low- and moderate-income youth, are needed.
		The Town will focus its support on such programs during the strategy period. These programs will provide safe and constructive outlets for children and youth from lower income working parent homes as well as those lacking parental direction.
8	Goal Name	Administration
	Goal Description	To provide the necessary planning and administration support of the other goals listed. To provide for program development and oversight, monitoring, the preparation of reports and documents for submission to HUD as required by program regulations, and the day to day operations of the Town's housing and community development program. To apply for, allocate, and administer additional CDBG emergency grants.

Projects

AP-35 Projects – 91.220(d)

Introduction

Projects were determined in conjunction with the Community Development Advisory Commission.

Projects

#	Project Name
1	Residential Rehab Program
2	Down Payment Assistance
3	Commercial Rehabilitation
4	Infrastructure Improvements
5	Blight Removal
6	Fair Rent
7	ADA Improvements
8	General Administration
9	Arts for Learning
10	BH Care Domestic Violence Prevention
11	Breakthrough Church Food Pantry
12	Columbus House
13	Hamden Community Emergency Response Team
14	Hamden Rovers, Inc.
15	Hamden/North Haven YMCA
16	Literacy Volunteers of Greater New Haven
17	Mae's Closet
18	New Haven Home Ownership
19	Nutrition Security Solutions
20	Partnerships Center for Adult Daycare
21	The Village
22	P.L.A.C.E
23	Housing Development to support persons exiting Homelessness

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved

needs

AP-38 Project Summary

Project Summary Information

1	Project Name	Residential Rehab Program
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Increase Supply of Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$135,000
	Description	Funds will be used to rehabilitate single-family and multi-family units in need of safety and livability improvements. Rehabilitation activity may include, but is not limited to, roof repair, furnace replacement/repair, window replacement, accessibility improvements, fire safety repairs, and code violation repairs.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 15 low/mod income homeowners will benefit from this funding.
	Location Description	
	Planned Activities	The department will complete emergency rehabilitation on actively leaking roofs, red-tagged and non-operational furnaces, fire safety code violations corrections, and traditional rehabilitation.
2	Project Name	Down Payment Assistance
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Increase Supply of Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$75,000
	Description	Assistance for first time homebuyers. Providing matching funds to support closing costs and down payment.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 10 low/mod income first-time homebuyers will benefit from this program.
	Location Description	

	Planned Activities	The department will provide down payment assistance through matching-liens to qualifying first time homebuyers who purchase homes in the Target Area.
3	Project Name	Commercial Rehabilitation
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Promote Economic Development
	Needs Addressed	Economic Development
	Funding	CDBG: \$15,000
	Description	Provide sign grants and facade improvements for businesses in Target area. Increased funding will allow additional facade improvements post-COVID-19 to support small businesses in their recovery.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	5 Hamden businesses will benefit from this activity
	Location Description	
	Planned Activities	
4	Project Name	Infrastructure Improvements
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Provide Infrastructure and Facility Improvements
	Needs Addressed	Economic Development
	Funding	CDBG: \$7,413
	Description	Provide sidewalk replacement and repairs in the Target area.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Families on the selected streets will benefit from this programming.
	Location Description	

	Planned Activities	Sidewalk and streetscape improvements for this program year will focus on increased assistance to small businesses in the Target Area impacted by the COVID-19 pandemic. Residential sidewalk repairs in the target area will also be completed. Funding may also be used to make public facility improvements to allow community service centers and locations to operate more efficiently with CV safety measures.
5	Project Name	Blight Removal
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Provide Anti-Blight Improvements/Blight Removal
	Needs Addressed	Eliminate Blight
	Funding	CDBG: \$5,000
	Description	Demolition
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Families that live near the blighted properties will benefit from improvements, as will all residents.
	Location Description	
	Planned Activities	The department will demolish one property using CDBG funds.
6	Project Name	Fair Rent
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Support Public Services for Low/Mod Income
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$20,000
	Description	Salary to provide assistance for fair rent and fair housing complaints, and assist in the expansion of the Fair Rent Commission. Funding will also be used for awareness campaigns, public meetings, and any other necessary outreach to adhere to the FRC expansion.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 15 Fair Rent cases are assisted by the program each year. Due to a resolution passed by the Legislative Council, funding has been increased to assist in meeting the requirements.
	Location Description	

	Planned Activities	Funding will be used to provide salary for hours administering the fair rent program, as well as program materials and awareness campaigns, public meetings, and any other necessary outreach to adhere to the FRC expansion.
7	Project Name	ADA Improvements
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Provide Support to Special Need Households
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$15,000
	Description	ADA improvements for low/mod income residents.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 1 low/mod income household with a resident with disabilities will benefit from this program.
	Location Description	
	Planned Activities	1 ramp or other rehabilitation-related assistive device for a special- needs household will be completed.
8	Project Name	General Administration
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Administration
	Needs Addressed	Administration
	Funding	CDBG: \$95,825
	Description	Salary for CD program specialist and Community Development
		Coordinator or other office staff, office supplies, and required advertisements/ consultants.
	Target Date	
	Target Date Estimate the number and type of families that will benefit from the proposed activities Location Description	advertisements/ consultants.

	Planned Activities	Salary for CD program specialist and Community Development Coordinator or other office staff, office supplies, and required advertisements/ consultants.	
9	Project Name	Arts for Learning	
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA	
	Goals Supported	Support Public Services for Low/Mod Income	
	Needs Addressed	Community Services	
	Funding	CDBG: \$5,000	
Description Arts for Learning CT will partner with the Harman Bureau and Hamden Arts Commission in ord Newhallville-Highwood neighborhood with experiences at the Keefe Center and Villano		Arts for Learning CT will partner with the Hamden Youth Services Bureau and Hamden Arts Commission in order to provide the Newhallville-Highwood neighborhood with educational arts experiences at the Keefe Center and Villano Park. The collaborative program is designed to engage young people, parents, and families in experiential art.	
		6/30/2023	
	Estimate the number and type of families that will benefit from the proposed activities	350 children and families will benefit from the proposed activities, which will target low/mod income youth by the location of their events.	
	Location Description	Activities will generally take place at The Youth Center located at 60 Putnam Ave and the Keefe Community Center located at 11 Pine Street, both in Hamden, CT.	
	Planned Activities	Arts for Learning will conduct art-based enrichment activities in Southern Hamden, as well as support the Hamden Youth Center by partnering to bring artists and art experiences to at-risk youth.	
10	Project Name	BH Care Domestic Violence Prevention	
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA	
	Goals Supported	Support Public Services for Low/Mod Income	
	Needs Addressed	Community Services	
	Funding	CDBG: \$2,000	

	Description	BHCare Inc, through The Umbrella Center for Domestic Violence provides a variety of services to Hamden residents in order to address the problem of Domestic Violence. The Umbrella Center continuously works to educate Hamden residents of all of the causes and risks of Domestic Violence as they occur within a variety of age groups. Funds will allow for the particular expansion of the educational effort directed towards seniors and the elderly population in Hamden.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 1,000 Hamden residents will benefit from this service.
	Location Description	
	Planned Activities	BH Care Umbrella Center for Domestic Violence will provide domestic violence prevention education to Hamden residents
11	Project Name	Breakthrough Church Food Pantry
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Support Public Services for Low/Mod Income
	Needs Addressed	Community Services
	Funding	CDBG: \$5,000
	Description	Breakthrough Church's food pantry provides services to Hamden residents in their new Hamden location. They seek to combat food insecurity in the community, and will use funding to purchase storage equipment in order to expand their pantry in Hamden.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 500 Hamden families will benefit from this service.
	Location Description	
	Planned Activities	Provide increased food pantry services through their Hamden location.
12	Project Name	Columbus House
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Provide Assistive Services to the Homeless

	Needs Addressed	Community Services
	Funding	CDBG: \$8,000
	Description	Columbus House will provide shelter and meals, case management, benefits counseling, and income and employment services to Hamden Residents experiencing homelessness.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	10 Hamden residents experiencing homelessness will benefit from Columbus House programming
	Location Description	
	Planned Activities	Shelter and meals, case management, benefits counseling, and income and employment services
13	Project Name	Hamden Community Emergency Response Team
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Support Public Services for Low/Mod Income
	Needs Addressed	Community Services
	Funding	CDBG: \$7,800
	Description	Replacement of CERT's Emergency Response Vehicle used for large scale mobile pantry food distributions and elderly meal deliveries to meet increased need and help decrease transmission to the most vulnerable populations of COVID-19
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Over 1000 Hamden residents will benefit from increased CERT services
	Location Description	
	Planned Activities	CERT will be able to increase their presence at food distributions, emergency and disaster support including fires, and provide mobile vaccination events.
14	Project Name	Hamden Rovers, Inc.
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Support Public Services for Low/Mod Income

	Needs Addressed	Community Services
	Funding	CDBG: \$6,000
	Description	Hamden Rovers, Inc aims to build teamwork, community mindedness, and leadership skills in children and young adults through philanthropic community activities based around Soccer.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	30 low/mod income children and their families will benefit from this programming
	Location Description	
	Planned Activities	They will use funding to provide scholarships to their youth camp that blends soccer and tutoring for low income students.
15	Project Name	Hamden/North Haven YMCA
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Support Public Services for Low/Mod Income
	Needs Addressed	Community Services
	Funding	CDBG: \$5,000
	Description	YMCA Summer Learning Camp at Camp Mountain Laurel
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	150 children will benefit from this programming
	Location Description	
	Planned Activities	The YMCA will purchase PPE for campers and staff, as well as STEAM supplies for the camp.
16	Project Name	Literacy Volunteers of Greater New Haven
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Support Public Services for Low/Mod Income
	Needs Addressed	Community Services
	Funding	CDBG: \$5,000

	Description	Literacy Volunteers of Greater New Haven would provide free literacy tutoring for adults in Hamden as well as English as a Second Language (ESL) tutoring. This would help to remove illiteracy as a barrier to adult's life success and their children's school success; ultimately helping to break the cycle of poverty and its attendant cycles of unemployment, risky behavior, poor health outcomes, and school failure.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	45 Hamden residents of low/mod income will benefit
	Location Description	
	Planned Activities	Literacy Volunteers of Greater New Haven would provide free literacy tutoring for adults in Hamden as well as English as a Second Language (ESL) tutoring
17	Project Name	Mae's Closet
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Support Public Services for Low/Mod Income
	Needs Addressed	Community Services
	Funding	CDBG: \$3,000
	Description	Mae's Closet operates a loan closet for those in need who need durable medical equipment at an accessible price.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	100 residents in need of medical equipment will be served by this program.
	Planned Activities	Mae's Closet operates a loan closet for those in need who need durable medical equipment at an accessible price.
18	Project Name	New Haven Home Ownership
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA

	Goals Supported	Support Public Services for Low/Mod Income
	Needs Addressed	Community Services
	Funding	CDBG: \$4,000
	Description	The HomeOwnership Center (HOC) increases homeownership opportunities for individuals and family throughout Connecticut, with a primary focus in the greater New Haven area. HOC guides people through the process of qualifying for, finding, and purchasing their first home, and supports people with low and moderate incomes in their journey toward financial stability and homeownership. Clients utilize certified housing specialist as well as attend workshops/classes in budgeting, credit, landlord success, mortgage financing, and foreclosure prevention.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	125 Hamden residents, approximately 100 of which will be low/mod income
	Location Description	
	Planned Activities	Funds would be used to sustain ongoing classes and expand class offerings, as well as to implement greater outreach to Hamden residents.
19	Project Name	Nutrition Security Solutions
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Support Public Services for Low/Mod Income
	Needs Addressed	Community Services
	Funding	CDBG: \$3,500
	Description	NSS would meet the food security needs of the senior residents of the Davenport-Dunbar residence by providing nutritional food supplement packages to qualifying residents, and expand their services to other elderly low-income Hamden residents
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	500 elderly Hamden residents will benefit from this service.

	Location Description	
	Planned Activities	NSS would meet the food security needs of the senior residents of the Davenport-Dunbar residence by providing nutritional food pantry packages to qualifying residents, and expand their services to other elderly low-income Hamden residents
20	20 Project Name Partnerships Center for Adult Daycare	
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Provide Support to Special Need Households
	Needs Addressed	Community Services
	Funding	CDBG: \$8,200
	Description	Partnerships Adult Daycare will provide nutritional hot lunches and morning/afternoon snacks to Hamden clients attending the center who are considered to be frail elderly, mentally and physically impaired and/or low income adults.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	10 elderly/special needs Hamden residents will benefit from this program
	Location Description	
	Planned Activities	Partnerships Adult Daycare will provide nutritional hot lunches and morning/afternoon snacks to Hamden clients attending the center who are considered to be frail elderly, mentally and physically impaired and/or low income adults.
21	Project Name	The Village
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Support Public Services for Low/Mod Income
	Needs Addressed	Community Services
	Funding	CDBG: \$3,000
	Description	The Village will provide scholarships to summer enrichment programming meant to support and divert low/mod families and atrisk youth.
	Target Date	6/30/2023

	Estimate the number and type of families that will benefit from the proposed activities	50 families will benefit from the Village's summer programming.
	Location Description	
	Planned Activities	The Village will provide scholarships to summer enrichment programming meant to support and divert low/mod families and atrisk youth.
22	Project Name	P.L.A.C.E
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Support Public Services for Low/Mod Income
	Needs Addressed	Community Services
	Funding	CDBG: \$2,500
	Description	Partnerships in Learning and Creative Exploration (P.L.A.C.E) uses itâ¿¿s converted trolley art museum to create a unique art-on-thego experience
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	500 Hamden residents will benefit from this activity.
	Location Description	
	Planned Activities	P.L.A.C.E. will take its Trolley on the Go to the Keefe Community Center in Hamden, inviting the community to work collaboratively to create art that they may take home or leave in the community.
23	Project Name	Housing Development to support persons exiting Homelessness
	Target Area	CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA
	Goals Supported	Provide Assistive Services to the Homeless
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$40,000

Description	Funds will be used to provide soft costs and eligible construction related activities to support the development of one (1) 2-3 family residential development for individuals and families that are transitioning from temporary-short term housing to a permanent housing solution.
Target Date	6/30/2023
Estimate the number and type of families that will benefit from the proposed activities	3 residents.
Location Description	
Planned Activities	Housing will be developed by Columbus House

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Public Service Agency and Emergency activities proposed for funding in this Annual Action Plan have not been specifically distributed geographically, however due to need they tend to be spent in designated target areas in the southern end of Hamden. The following programs are bound geographically to the designated target areas in Southern Hamden: Traditional Rehabilitation, Infrastructure Improvements, and Commercial Rehabilitation. As of this program year, the town will no longer be binding the DPA program to a target area, see Section TBD for more information, but we anticipate a majority of the funding will still be utilized in the established target area.

Geographic Distribution

Target Area	Percentage of Funds
CENSUS TRACT 1655 AND 1656, STATE STREET REVITALIZATION AREA	25
CENSUS TRACT 1655, 1656	
CENSUS TRACT 1655, 1656, AND 1651	

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Focusing the benefits of the CDBG program on southern Hamden neighborhoods will help to revitalize these communities, improve the housing stock, alleviate housing cost burden, eliminate blight and improve the overall quality of life. By focusing the infrastructure, traditional rehabilitation, and commercial rehabilitation programs specifically in the target area, the Town ensures that funding is used to preserve the housing stock, revitalize the commercial corridor, and enhance the infrastructure of the most impacted areas of town, while ensuring all low/mod income residents have access to the affordable housing services the town provides.

Discussion

Affordable Housing

AP-55 Affordable Housing - 91.220(g)

Introduction

One Year Goals for the Number of Households to be Supported	
Homeless	10
Non-Homeless	135
Special-Needs	1
Total	146

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	0
Rehab of Existing Units	15
Acquisition of Existing Units	0
Total	15

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

Over the program year the Town will provide emergency shelter support to an estimated 13 households, provide accessibility improvements to 1 household with a disabled occupant and provide 10 first-time homebuyers with assistance to purchase their home. An estimated 15 households will benefit from the residential rehabilitation program. 125 households will benefit through New Haven HomeOwnership's First Time Homebuyer Classes.

AP-60 Public Housing – 91.220(h)

Introduction

No Federally funded public housing units exist in the Town of Hamden. The Hamden Housing Authority's public housing units are State funded. The HHA received notification from HUD recognizing them as a High Performer for the Federal Programs they manage. The goals and objectives for the Hamden Housing Authority PHA 5-year plan include expanding the supply of assisted housing, improving the quality of assisted housing, promote self-sufficiency of families and individuals and continue to maintain its high performer SEMAP status.

Actions planned during the next year to address the needs to public housing

Residents of public housing, like other low- and moderate-income residents are eligible for programs and services offered through the Town. They also benefit from the physical improvements made within the community development target areas and improvements to public facilities such as neighborhood or community centers. The creation of affordable rental and homeownership opportunities will also increase the housing resources available to public housing residents, particularly Section 8 recipients.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Housing Authority has a Resident Advisory Board that encourages resident participation in management and policy development. The Hamden Housing Authority will continue to promote programs, and expand its efforts, to encourage resident involvement and homeownership opportunities.

If the PHA is designated as troubled, describe the manner in which financial assistance will be

provided or other assistance

PHA is not troubled, N/A.

Discussion

AP-65 Homeless and Other Special Needs Activities – 91.220(i) Introduction

The Town of Hamden Community Services Department will continue as the lead Town agency for assisting Hamden's extremely low-income residents combating the threat of homelessness. OCD has taken a larger role in preventing homelessness by working directly with tenants in risk of eviction and by streamlining processes for homeowners in serious need of emergency housing rehabilitation.

In January 2019, the Town opened the Overnight Winter Warming shelter. Healthcare outreach to homeless is provided through the Cornell Scott Hill Health Center. Both CSHHC and Columbus House Outreach and Engagement Team offer shelter intake and case management services to Hamden's homeless. This program was expanded in the winter of 2020 due to the challenges of overnight shelter during the Coronavirus pandemic, and with the help of local churches the program was able to still function as appropriate, with social distancing and other related safety measures in place. The program continued to thrive in 2021, with administration of the program conducted at the Keefe Community Center by town departments, ensuring the town was able to link participants with supportive services.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The Community Services Department utilizes funds from both the Town of Hamden and the United States Federal Emergency Management Agency to administer several programs designed to assist persons of extremely low income and persons who experience an emergency. The Department assists both traditionally homeless individuals and individuals who are temporarily without shelter due to a crisis situation, such as a fire. Additionally, the town has partnered with Columbus House to support the hiring of a part-time employee to specifically focus on Hamden population of people experiencing

homelessness.

Addressing the emergency shelter and transitional housing needs of homeless persons

The Department provides referrals to regional shelters serving the needs of the homeless.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

One of the most pressing needs in Hamden is the need for short-term transitional housing to provide shelter for families and individuals who have become homeless and are looking for permanent housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

In addition to increasing the availability of affordable housing, providing assistance for emergency housing and promoting the creation of transitional units, the Town also assists the homeless and those threatened with homelessness through the provision of support services. Increased educational programming, job skill development, childcare and English as a Second Language programs are all methods in which the Town can assist unemployed or underemployed persons in obtaining better employment. Life skill training, budget counseling and tenant/landlord mediation activities can also reduce the level of evictions. For households threatened with homelessness due to housing cost burden, rental assistance, energy efficiency and weatherization programs, fuel assistance programs and

tax-reduction programs for the elderly are all means to help reduce cost burden. Each of these programs (with the exception of those reserved for senior citizens) is operated in the same building as OCD and providers undertake a team approach to delivering these critical services.

Discussion

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The Town of Hamden is active in the promotion of Fair Housing within our community. Several municipal departments, along with the non-profit Hamden Housing Authority, promote activities that further Fair Housing Opportunity. OCD continues to serve as the service provider for Fair Housing complaints. In addition, Community Development, Economic Development, and Planning and Zoning all work towards increasing affordable housing.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Broadening Hamden's Horizons:

A focus area that the Town is working on to create additional affordable housing opportunity is the development of partnerships with non-profit and not-for-profit housing agencies. The Town will continue to collaborate with non-profit housing developers such as Neighborhood Housing Services, Neighborworks/New Horizons, Habitat for Humanity, Columbus House, and the Yale School of Architecture on projects that result in affordable housing units for all citizens. The Town will explore partnerships with other housing organizations to further housing opportunities and will seek to leverage additional funding opportunities for housing related programs.

First Time Homebuyer Down Payment Assistance Program:

The Town supports the Home Ownership Center of Neighborhood Housing Services of New Haven for pre-purchase counseling, and offers financial empowerment workshops that include how to buy a house, budgeting, credit recovery, etc.

Partner with the Hamden Housing Authority:

OCD has increased its support for the HHA's plan to create additional affordable homeownership and rental housing units for elderly, disabled and low- to moderate- income individuals.

Fair Rent Process:

The Town of Hamden has a Fair Rent Commission and Fair Rent complaint process for residents who have been given what they believe is an unreasonable or unconscionable rent increase by their landlord.

The Town has streamlined the Fair Rent process in order to make it more efficient for residents in such
situations. The OCD Manager serves as the Fair Rent Officer.
Discussion:

Annual Action Plan 2022

AP-85 Other Actions – 91.220(k)

Introduction:

The Town has worked to improve coordination of its social services for individuals with special needs by taking a more comprehensive approach to Human Services and the Continuum of Care. Collaboration between the Department of Economic and Community Development, the OCD, Community Services, Elderly Services, and various Regional Continuum of Care service providers has resulted in more efficient and effective delivery of service.

Partnerships established over the past year have proven fruitful in providing Hamden residents with additional opportunities for funding and services.

Actions planned to address obstacles to meeting underserved needs

A focus area that the Town is working on to create additional affordable housing opportunity is the development of partnerships with non-profit and not-for-profit housing agencies.

The Town will continue to collaborate with non-profit housing developers such as Neighborhood Housing Services, Neighborworks/New Horizons, and Habitat for Humanity on projects that result in affordable housing units for all citizens. The Town will explore partnerships with other housing organizations to further housing opportunities and will seek to leverage additional funding opportunities for housing related programs.

Actions planned to address obstacles to meeting underserved needs

The Town of Hamden attempts to address the issue of poverty in its population through the use of social and supportive services. The Town supplements State and Federal resources with local funds and CDBG funds for activities that meet specific identified needs. The private sector is a key resource for addressing poverty in its ability to create employment opportunities with a resultant increase in income.

In order to address poverty among groups where the incidence of poverty is highest, the Town has utilized local funds and its limited CDBG funds for public service programs through the community services and elderly services departments. These departments work with families and individuals in poverty by providing referrals and assistance for shelter, fuel, food, utility costs, etc.

Job training and employment assistance to unemployed and underemployed individuals will be provided to enable them to obtain "living wage" employment. By connecting job training to economic development and providing supportive services the Town can move more families out of poverty. The

Town has placed a Job Resource Counselor in the Office of Economic and Community Development. The

Annual Action Plan

55

Job Resource Counselor will focus on local workforce development to ensure employee skill commensurate with new jobs being created by economic development activity. The provision of affordable childcare to working families is an important component in their transition from welfare or poverty to self-support.

The provision of affordable housing and the reduction of housing cost burden will also address the issue of families in poverty.

Actions planned to reduce lead-based paint hazards

As required by the Connecticut State Agencies Lead Poisoning Prevention and Control regulations.

Sections 19a-111 -1 through 19a-111 -11, the Town of Hamden code enforcement entities, the Quinnipiac Valley Health District and the Housing Code Enforcement Officer, are responsible for enforcing appropriate lead paint abatement, where applicable. These regulations are considered, applied, and adhered to throughout all rehabilitation projects.

The Quinnipiac Valley Health District (QVHD) provides educational counseling and distribution of materials to extremely low- to moderate-income families with children six years of age and younger, who have been identified through a cooperative effort between QVHD, the Community Services Department and daycare programs conducted in the M.L. Keefe Community Center located in southern Hamden.

In the administration of its CDBG-funded Rehabilitation Program the Town assures that all units are rehabilitated in compliance with applicable lead-based paint regulations. Therefore, during the Strategy Period, all units rehabilitated where children under the age of six are or are expected to be present will be tested for lead-based paint and abated where necessary. The Town is currently, and will continue to, pursue additional funding to extend its lead awareness program and offer assistance to property owners seeking to reduce lead hazards in homes.

Where feasible, Community Development Block Grant funds are used to assist extremely low- to moderate-income households in the reduction/abatement of lead paint hazards. Likewise, the Housing and Community Development Department and Quinnipiac Valley Health District (QVHD) will apprise homeowners of any State or Federal loan programs available for the removal of hazardous materials.

Actions planned to foster and maintain affordable housing

The Hamden Housing Authority will continue to administer its Section 8 Voucher and Certificate programs and will look to expand its Rental Assistance Program as a means of promoting housing opportunities for low-income/elderly populations. It will also investigate the possibility of creating

additional housing resources. The Town has an active and supportive relationship with the Hamden Housing Authority.

The OCD, Hamden Housing Authority, Community Services Department, Elderly Services, Office of Planning and Zoning, and Quinnipiac Valley Health District, function cooperatively to identify, evaluate and address the housing needs of the various populations discussed in this document. The Community Services Department is the primary source for locating shelter for the homeless and subpopulations identified. The Elderly Services Department provides care to elderly residents to prolong their ability to remain self-sufficient and independent. Hamden Housing Authority manages the public/elderly housing complexes for the Town of Hamden. The Quinnipiac Valley Health District is instrumental in identifying lead paint hazards relative to housing issues, and Planning and Zoning approves the location of new construction and offers technical assistance to prospective developers.

Likewise, many of the supportive services offered to Hamden's extremely low- to moderate-income, and elderly/disabled populations, will be delivered by non-profit organizations and agencies that receive funding through the Community Development Block Grant.

The Town of Hamden offers its residents a wealth of supportive services that provide needy residents with appropriate support. The system currently in place has been successful in regard to housing extremely low- to moderate-income populations. While the elderly and populations with special needs are currently being served adequately, a gap exists between requests for affordable housing and available units.

Through the OCD, the Town of Hamden will combat cost burden and housing problems of its extremely low- to moderate-income populations. Furthermore, through the Residential Rehabilitation Program, the number of affordable units available will be expanded. Likewise, the Town of Hamden will support the efforts of non-profit and private developers who come forth with viable proposals to expand the Town's affordable stock.

Actions planned to reduce lead-based paint hazards

As required by the Connecticut State Agencies Lead Poisoning Prevention and Control regulations.

Sections 19a-111 -1 through 19a-111 -11, the Town of Hamden code enforcement entities, the Quinnipiac Valley Health District and the Housing Code Enforcement Officer, are responsible for enforcing appropriate lead paint abatement, where applicable. These regulations are considered, applied, and adhered to throughout all rehabilitation projects.

The Quinnipiac Valley Health District (QVHD) provides educational counseling and distribution of materials to extremely low- to moderate-income families with children six years of age and younger,

who have been identified through a cooperative effort between QVHD, the Community Services Department and daycare programs conducted in the M.L. Keefe Community Center located in southern Hamden.

In the administration of its CDBG-funded Rehabilitation Program the Town assures that all units are rehabilitated in compliance with applicable lead-based paint regulations. Therefore, during the Strategy Period, all units rehabilitated where children under the age of six are or are expected to be present will be tested for lead-based paint and abated where necessary. The Town is currently, and will continue to, pursue additional funding to extend its lead awareness program and offer assistance to property owners seeking to reduce lead hazards in homes.

Where feasible, Community Development Block Grant funds are used to assist extremely low- to moderate-income households in the reduction/abatement of lead paint hazards. Likewise, the Housing and Community Development Department and Quinnipiac Valley Health District (QVHD) will apprise homeowners of any State or Federal loan programs available for the removal of hazardous materials.

Actions planned to reduce the number of poverty-level families

The Hamden Housing Authority will continue to administer its Section 8 Voucher and Certificate programs and will look to expand its Rental Assistance Program as a means of promoting housing opportunities for low-income/elderly populations. It will also investigate the possibility of creating additional housing resources. The Town has an active and supportive relationship with the Hamden Housing Authority.

The OCD, Hamden Housing Authority, Community Services Department, Elderly Services, Office of Planning and Zoning, and Quinnipiac Valley Health District, function cooperatively to identify, evaluate and address the housing needs of the various populations discussed in this document. The Community Services Department is the primary source for locating shelter for the homeless and subpopulations identified. The Elderly Services Department provides care to elderly residents to prolong their ability to remain self-sufficient and independent. Hamden Housing Authority manages the public/elderly housing complexes for the Town of Hamden. The Quinnipiac Valley Health District is instrumental in identifying lead paint hazards relative to housing issues, and Planning and Zoning approves the location of new construction and offers technical assistance to prospective developers.

Likewise, many of the supportive services offered to Hamden's extremely low- to moderate-income, and elderly/disabled populations, will be delivered by non-profit organizations and agencies that receive funding through the Community Development Block Grant.

The Town of Hamden offers its residents a wealth of supportive services that provide needy residents with appropriate support. The system currently in place has been successful in regard to housing extremely low- to moderate-income populations. While the elderly and populations with special needs are currently being served adequately, a gap exists between requests for affordable housing and

Annual Action Plan

available units.

Through the OCD, the Town of Hamden will combat cost burden and housing problems of its extremely low- to moderate-income populations. Furthermore, through the Residential Rehabilitation Program, the number of affordable units available will be expanded. Likewise, the Town of Hamden will support the efforts of non-profit and private developers who come forth with viable proposals to expand the Town's affordable stock.

Actions planned to develop institutional structure

The Town of Hamden's Office of Housing and Neighborhood Development administers the Community

Development Block Grant funding received from the U.S. Department of Housing and Urban

Development. It plays a major role in encouraging and supporting the activities of private and non-profit developers interested in the construction, reconstruction, and rehabilitation of affordable housing units. During the strategy period, the OCD will continue to provide assistance for housing rehabilitation to extremely low- to moderate-income homeowners, and owners renting to low- to moderate-income families.

The Hamden Housing Authority will continue to administer its Section 8 Voucher and Certificate programs and will look to expand its Rental Assistance Program as a means of promoting housing opportunities for low-income/elderly populations. It will also investigate the possibility of creating additional housing resources. The Town has an active and supportive relationship with the Hamden Housing Authority.

The OCD, Hamden Housing Authority, Community Services Department, Elderly Services, Office of Planning and Zoning, and Quinnipiac Valley Health District, function cooperatively to identify, evaluate and address the housing needs of the various populations discussed in this document. The Community Services Department is the primary source for locating shelter for the homeless and subpopulations identified. The Elderly Services Department provides care to elderly residents to prolong their ability to remain self-sufficient and independent. Hamden Housing Authority manages the public/elderly housing complexes for the Town of Hamden. The Quinnipiac Valley Health District is instrumental in identifying lead paint hazards relative to housing issues, and Planning and Zoning approves the location of new construction and offers technical assistance to prospective developers.

Likewise, many of the supportive services offered to Hamden's extremely low- to moderate-income, and elderly/disabled populations, will be delivered by non-profit organizations and agencies that receive funding through the Community Development Block Grant.

The Town of Hamden offers its residents a wealth of supportive services that provide needy residents with appropriate support. The system currently in place has been successful in regard to housing

Annual Action Plan

extremely low- to moderate-income populations. While the elderly and populations with special needs are currently being served adequately, a gap exists between requests for affordable housing and available units.

Through the OCD, the Town of Hamden will combat cost burden and housing problems of its extremely low- to moderate-income populations. Furthermore, through the Residential Rehabilitation Program, the number of affordable units available will be expanded. Likewise, the Town of Hamden will support the efforts of non-profit and private developers who come forth with viable proposals to expand the Town's affordable stock.

Actions planned to enhance coordination between public and private housing and social service agencies

The Town of Hamden will continue to assist and work with the Hamden Housing Authority, non-profit and private developers, and the private industry in a cooperative effort to maximize resources directed to affordable housing. The development of this type of relationship will serve to strengthen coordination between the Town, the community and prospective developers in pursuit of affordable housing construction and rehabilitation.

The OCD will continue to collaborate with local social service agencies to maximize efforts directed to the expansion of affordable housing and supportive services. Through its Community Services

Department the Town of Hamden will maintain its involvement with the State Department of Social Services. Through this forum, it will continue to address common issues and concerns shared by local governments and pursue a resolution to these issues. The Community Services Department along with the Economic and Community Development Department, on behalf of the Town of Hamden, will maintain an active role in Regional Workforce Organizations, through which representatives of local governments develop strategies to enhance job training efforts, and promote the creation of a job market which suits the needs of industry. The Town will also become a more active participant in the New Haven Continuum of Care network to gain better knowledge of the needs of the homeless and special needs populations and the programs and activities available to address them. Likewise, through its participation on the South Central Regional Council of Governments (SCRCOG), the Town of Hamden is working with other jurisdictions to address the issues of housing, homelessness, and social services.

_			ission ^s				
D	ıc	CI	15	SI	n	n	•

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next	
program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to	
address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not	
been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0
Other CDDC Descriptions and	
Other CDBG Requirements	
1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that	
benefit persons of low and moderate income. Overall Benefit - A consecutive period	
of one, two or three years may be used to determine that a minimum overall	
benefit of 70% of CDBG funds is used to benefit persons of low and moderate	
income. Specify the years covered that include this Annual Action Plan.	3.70%