

# HIGH MEADOWS-DAKOTA PARTNERS, MARKET RATE OPTION

825 Hartford Turnpike Hamden, Connecticut 06517

**MARKET STUDY** 

Date of Report: December 29, 2023



# LETTER OF TRANSMITTAL

# COLLIERS INTERNATIONAL VALUATION & ADVISORY SERVICES

Colliers

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December 29, 2023

**Town of Hamden** 625 Main Street Hamden, CT 01036

RE: High Meadows-Dakota Partners, Market Rate Option 825 Hartford Turnpike Hamden, Connecticut 06517

#### To Whom It May Concern::

The subject site is an irregularly-shaped parcel that contains a gross site area of 2,190,632 SF (or 50.29-Acres) and is zoned R-4 – "Residential 4" by the Town of Hamden. The site is the former home of the High Meadows School and currently consists of eight buildings, a pool house, an in-ground pool, a cafeteria, a gymnasium, and a pavilion. The total gross building area of the existing buildings is approximately 65,000 SF. The site is laid out as a campus with interior roads connecting the parking areas and buildings.

There are two buildable areas of the site: the existing approximately 16 acres campus on the west side of the site and approximately 5 acres on the east side of the site. Most of the remaining area of the site is identified as wetlands by the CT DEEP (approximately 18 acres).

The Town of Hamden has solicited Development Proposals from several firms for the acquisition and development of the subject site through an RFP dated August 25, 2023. The subject property is in southeastern Hamden, approximately 2 miles from the Marketplace at Hamden, Hamden Mart, and Hamden Plaza.

Dakota Partners Inc. ("Dakota") has submitted a letter of intent to build a 14-building apartment and for-sale condominium complex. Dakota is planning to build 308 apartment units across 6 buildings, and 25 for-sale townhouse units across 7 buildings. Additionally, there will be 1 community building. Out of the 308 apartment units, 62 units (20% of the apartment units) will be affordable units designated to households at or below 80% of AMI. The 25 market-rate, for-sale townhouse units will be restricted to owners 55 years or older. In total, the project will consist of 359,312 SF of residential and community building space.

The identified scope of work to be addressed in this report relates to the RFP Response provided by the above noted proponent, which analyzes the following key factors as identified by the client:

# LETTER OF TRANSMITTAL

CONTINUED

- 1) Identify the average construction cost for similar developments.
- 2) Make a statement regarding the financial feasibility of the property.
- 3) Find new construction apartments sales in the New Haven and Eastern Connecticut Area.
- 4) Provide an analysis regarding the amount of open space for the proposed development.
- 5) Make a statement regarding the property development schedule and zoning approach.

As the proposed projects outlined in the RFP Response are very preliminary, there are certain components which were limited or not provided which would allow us to provide more thorough and accurate guidance. These limited or not available items are listed below:

- The quality of finishes for the condo and apartment units.
- Detailed outline of the amenity package.
- The sizes of the condo and apartment units.
- If the condo units will have garages (how many stalls) and if they will have basements.
- The developer's suggested real estate tax abatement is not clearly defined. We tried to interpret what the developer meant by their suggested tax abatement structure in our analysis.

The signatures below indicate our assurance to the client that the development process and extent of analysis for this assignment adhere to the scope requirements and intended use of the analysis. If you have any specific questions or concerns regarding the attached report, or if Colliers International Valuation & Advisory Services can be of additional assistance, please contact the individuals listed below.

Sincerely,

COLLIERS INTERNATIONAL VALUATION & ADVISORY SERVICES

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**Engagement Letter** 

Valuation Glossary

Qualifications of Appraisers

Qualifications of Colliers International Valuation & Advisory Services

#### **GENERAL INFORMATION**

Property Name High Meadows-Dakota Partners, Market Rate Option

Property Type Multifamily - Garden/Low Rise

Address 825 Hartford Turnpike

TownHamdenStateConnecticutZip Code06517CountyNew Haven

Core Based Statistical Area (CBSA)

New Haven-Milford, CT

Market

New Haven-Milford

Submarket Waterbury/Meriden/Hamden

Longitude -72.896786
Latitude 41.358636
Number Of Parcels 1

Census Tract Number 1651.00

#### SITE INFORMATION

Land Area	Acres	Square Feet
Usable	32.29	1,406,552
Unusable	18.00	784,080
Excess	0.00	0
<u>Surplus</u>	0.00	0
Total	50.29	2,190,632

**Topography** Sloping below street grade

**Shape** Irregular

Current ZoningResidential 4 (R-4)Flood ZoneZone X (Unshaded)

Seismic Zone Low Risk

#### PROPOSED IMPROVEMENT INFORMATION

Number of Apartment Units308Number of For-Sale Townhouse Units25Number Of Units333

Gross Building Area SF (GBA) 359,312 SF

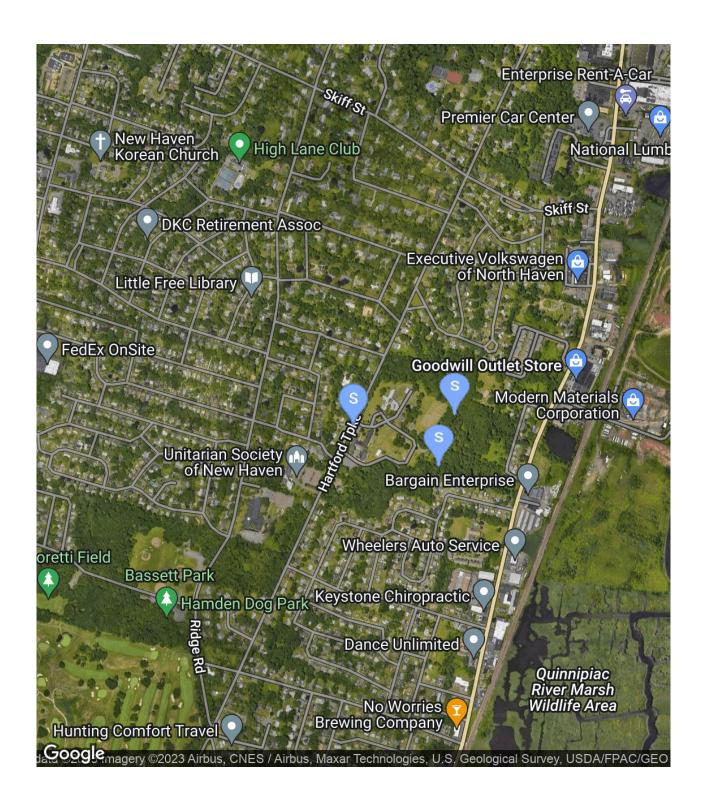
Number Of Townhouse and Apartment Buildings 13
Number Of Non-Residential Buildings 1
Total Number Of Buildings 14
Parking Type Surface
Number Of Parking Spaces 540
Parking Spaces/Unit 1.8

Property Amenities The subject's common amenities include: surface parking, a swimming pool, a

fitness center, a community room, pickle ball courts, a playground, and firepits

and grills.





# 1) COST ANALYSIS

In this analysis, we compare the costs of the proposed development against the cost of similar developments in the New England and Mid-Atlantic areas. Below are the total development costs of the proposed development. We separated the apartment component from the townhouse (condo) component which is in the second table below.

S	OURCE	AND	USES (APARTME	NT COMPO	NENT)
GBA # OF UNITS	320,000 308	SF UNITS	(Approximately)		
SOURCES			TOTAL COST	COST PER UNIT	COST PER SF OF GBA
Equity			\$43,600,000	\$141,558	\$136
Mortgage			\$58,000,000	\$188,312	\$181
TOTAL			\$101,600,000	\$329,870	\$318
USES					
Acquisition			\$1,500,000	\$4,870	\$5
Construction			\$81,055,252	\$263,166	\$253
Construction C	ont.		\$4,000,260	\$12,988	\$13
Design			\$1,030,000	\$3,344	\$3
Interest			\$4,967,297	\$16,128	\$16
Soft Costs			\$8,347,191	\$27,101	\$26
Reserves			\$700,000	\$2,273	\$2
TOTAL			\$101,600,000	\$329,870	\$318

# SOURCES AND USES (TOWNHOUSE FOR-SALE COMPONENT)

33,800 **SF GBA** (Approximately) 25 UNITS # OF UNITS

SOURCES	TOTAL COST	COST PER UNIT	COST PER SF OF GBA
Net Income/Sales	\$10,293,000	\$411,720	\$305
TOTAL	\$10,293,000	\$411,720	\$305
USES			
Acquisition	\$0	\$0	\$0
Construction	\$7,598,800	\$303,952	\$225
Construction Cont.	\$345,400	\$13,816	\$10
Design	\$158,884	\$6,355	\$5
Interest	\$426,342	\$17,054	\$13
Soft Costs	\$701,193	\$28,048	\$21
Profit	\$1,062,382	\$42,495	\$31
TOTAL	\$10,293,000	\$411,720	\$305

# **APARTMENT COST COMPARABLES**

Below are the cost comparables from the region.

GARDEN-STYLE APARTMENT HOUSING														
COMPARABLE#	1				2				3					
COST DATE	2022				2022				2022					
COUNTY/STATE	Fairfield, CT				Fairfield, CT				Nassau, NY					
SIZE SIZE (AC)	3.24				10.42				2.04					
# OF RESIDENTIAL UNITS	173				260	260								
TYPE	For Rent, Mari	ket and Af	fordable		For Rent, Marke	For Rent, Market								
NRA	170,689				281,482				55,178					
GBA	222,169				363,728				69,346					
# OF STORIES	4				4				3					
# OF BUILDINGS	1				5					1				
AMENITIES	Fitness Cente Courtyard and		t Lounge, Swi	mming Pool,	BBQ/Picnic Area, Fitness Center, sw imming pool, clubhouse, and resident storage				Surface Parking, Elevator					
# OF SURFACE SPACES	194				428				128					
# OF GARAGE SPACES	<u>0</u>				<u>64</u>				<u>0</u>					
# OF TOTAL SPACES	194				492				128					
COST ITEMS	COST	\$/UNIT	\$/SF of NRA	\$/SF of GBA	COST	\$/UNIT	\$/SF of NRA	\$/SF of GBA	COST	\$/UNIT	\$/SF of NRA	\$/SF of GBA		
Land	\$12,150,000	\$70,231	\$71	\$55	\$13,600,000	\$52,308	\$48	\$37	\$3,827,500	\$53,908	\$69	\$55		
Site/Foundation Work	\$6,800,000	\$39,306	\$40	\$31	\$6,602,705	\$25,395	\$23	\$18	Inc. Below	Inc. Below	Inc. Below	Inc. Below		
Hard Costs	\$40,410,444	\$233,586	\$237	\$182	\$51,606,027	\$198,485	\$183	\$142	\$25,841,372	\$363,963	\$468	\$373		
Soft Costs	\$7,220,074	\$41,735	\$42	\$32	\$5,561,998	\$21,392	\$20	\$15	\$6,746,579	\$95,022	\$122	\$97		
Interest/Financing	\$1,969,482	\$11,384	\$12	\$9	\$4,320,000	\$16,615	\$15	\$12	\$2,223,556	\$31,318	\$40	\$32		
Total Costs	\$68,550,000	\$396,243	\$402	\$309	\$81,690,730	\$314,195	\$290	\$225	\$38,639,007	\$544,211	\$700	\$557		
Total Costs Exclusive of Land Cost	\$56,400,000	\$326,012	\$330	\$254	\$68,090,730	\$261,887	\$242	\$187	\$34,811,507	\$490,303	\$631	\$502		

GARDEN-STYLE APARTMENT HOUSING												
COMPARABLE#	4				5							
COST DATE	2021				2023				2023			
COUNTY/STATE	Onandaga, NY				Niagara, NY				Worcester, MA			
SIZE SIZE (AC)	0.98				3.3				0.52			
# OF RESIDENTIAL UNITS	199				108				111			
TYPE	For Rent, Marke	t			For Rent, Marke	et			For Rent, Market			
NRA	126,581				115,023				76,001			
GBA	166,871				137,168				104,271			
# OF STORIES	4				4				6			
# OF BUILDINGS AMENITIES	1 Business Cente Center, Game R		aundry, Elevato	ors, Fitness	1 Clubhouse, Poo Stations, Fitnes:			•	1 Garage Parking, 0	Ground Floor	Commercial, a	nd a Courtyard
# OF SURFACE SPACES	0	OOM			0	s Center, DC	y raik, busiik	ess center,	62			
OF GARAGE SPACES	<u>42</u>				150							
# OF GARAGE SPACES	<u>42</u> 42				150 150				<u>0</u> 62			
COST ITEMS	COST	\$/UNIT	\$/SE of NRA	\$/SF of GBA	COST	\$/UNIT	\$/SE of NRA	\$/SF of GBA	COST	\$/UNIT	\$/SE of NRA	\$/SF of GBA
Land	\$5,000,000	\$25.126	\$40	\$30	\$1,200,000	\$11.111	\$10	\$9	\$5,616,600	\$50,600	\$74	\$54
Site/Foundation Work	Inc. Below	Inc. Below	Inc. Below	Inc. Below	\$4,244,332	\$39,299	\$37	\$31	Inc. Below	Inc. Below	Inc. Below	Inc. Below
Hard Costs	\$41,640,120	\$209,247	\$329	\$250	\$17,729,777	\$164,165	\$154	\$129	\$32,156,085	\$289,694	\$423	\$308
Soft Costs	\$10,695,694	\$53,747	\$84	\$64	\$3,951,811	\$36,591	\$34	\$29	\$2,402,321	\$21,643	\$32	\$23
Interest/Financing	\$330,362	\$1,660	\$3	\$2	\$1,411,680	\$13,071	\$12	\$10	\$4,294,625	\$38,690	\$57	\$41
Total Costs	\$57,666,176	\$289,780	\$456	\$346	\$28,537,600	\$264,237	\$248	\$208	\$44,469,631	\$400,627	\$585	\$426
Total Costs Exclusive of Land Cost	\$52,666,176	\$264,654	\$416	\$316	\$27,337,600	\$253,126	\$238	\$199	\$38,853,031	\$350,027	<b>\$</b> 511	\$373

#### SUMMARY OF COST COMPARABLES FOR APARTMENT COMPONENT

#### **PER UNIT BASIS**

Below is a summary of the minimum, 1<sup>st</sup> quartile, median, mean, 3<sup>rd</sup> quartile and maximum cost per unit for the 6 cost comparables presented on the previous pages.

		PER UNIT											
				PER UNIT									
IST QUARTILE	MEDIAN	MEAN	3RD QUARTILE	MAXIMUM									
\$295,884	\$355,219	\$368,216	\$399,531	\$544,211									
\$262,579	\$295,333	\$324,335	\$344,023	\$490,303									
1	\$295,884		\$295,884 <b>\$355,219 \$368,216</b>	\$295,884 <b>\$355,219 \$368,216</b> \$399,531									

The developer projected a cost for the apartment component of \$329,870 per unit inclusive of land costs and \$325,000 per unit exclusive of land costs. The developer's projected expenses are generally in line with the cost comparables on a cost per unit basis. The developer's projected cost per unit exclusive of land costs is slightly above the mean and median of the data.

#### **PER SF BASIS**

Below is a summary of the minimum, 1<sup>st</sup> quartile, median, mean, 3<sup>rd</sup> quartile and maximum cost per SF of GBA for the 6 cost comparables presented on the previous page.

SUMMARY OF CONSTRUCTION DATASET (PER SF OF GBA BASIS)										
COST ITEM	PER SF OF GBA									
	MINIMUM	1ST QUARTILE	MEDIAN	MEAN	3RD QUARTILE	MAXIMUM				
TOTAL COSTS INCLUSIVE OF LAND COSTS	\$208	\$246	\$327	\$345	\$406	\$557				
TOTAL COSTS EXCLUSIVE OF LAND COSTS	\$187	\$213	\$285	\$305	\$358	\$502				

The developer projected a cost for the apartment component of \$318 per SF of GBA inclusive of land costs and \$313 per SF of GBA exclusive of land costs. The developer's projected expenses are in line with the cost comparables on a cost per SF of GBA basis. The developer's projected cost exclusive of land costs is slightly above the mean and median of the data.

# TOWNHOUSE/SINGLE FAMILY COST COMPARABLES

In the analysis of the townhouse component, we utilized cost comparables and the Marshall & Swift Cost Manual.

Below are the townhouse cost comparables for the region.

SMALLER TOWNHOUSE-STYLE/SINGLE-FAMILY HOUSE DEVELOPMENTS													
COMPARABLE#	1					2				3			
COST DATE	2022				2	2022				2023			
COUNTY/STATE	Kent, RI				Hart	ford, CT				York, ME			
SIZE SIZE (AC)	0.14					1.50				1.21			
# OF RESIDENTIAL UNITS	5					13				12			
TYPE	Tow nhouse-For Sa	ale											
NRA	7,500				25	5,680				12,096			
GBA	7,500				25	5,680				12,096			
# OF STORIES	3					3				2			
# OF BUILDINGS	1					1				6			
AMENITIES	1-Car Attached Gar	age, In-Unit L	aundry		Gara	age Parkir	ng for Som	e Units, Storaç	ge	Surface Park	ing, Storage	)	
# OF SURFACE SPACES	5					11				27			
# OF GARAGE SPACES	<u>5</u>					<u>0</u>				<u>0</u>			
# OF TOTAL SPACES	10					11				27			
COST ITEMS	COST	\$/UNIT	\$/SF of NRA	\$/SF of GBA	C	COST	\$/UNIT	\$/SF of NRA	\$/SF of GBA	COST	\$/UNIT	\$/SF of NRA	\$/SF of GBA
Land	\$450,000	\$90,000	\$60	\$60		\$0	\$0	\$0	\$0	\$450,000	\$37,500	\$37	\$37
Site/Foundation Work	Inc. Below	Inc. Below	Inc. Below	Inc. Below	Inc.	. Below	Inc. Below	Inc. Below	Inc. Below	\$383,900	\$31,992	\$32	\$32
Hard Costs	\$1,400,000	\$280,000	\$187	\$187	\$5,5	568,956	\$428,381	\$217	\$217	\$1,559,900	\$129,992	\$129	\$129
Soft Costs	\$100,000	\$20,000	\$13	\$13	Inc.	Above	lnc. Above	Inc. Above	Inc. Above	\$351,500	\$29,292	\$29	\$29
Interest/Financing	Inc. Above	Inc. Above	Inc. Above	Inc. Above	Inc.	Above	lnc. Above	Inc. Above	Inc. Above	\$0	\$0	\$0	\$0
Total Costs	\$1,950,000	\$390,000	\$260	\$260	\$5,5	568,956	\$428,381	\$217	\$217	\$2,745,300	\$228,775	\$227	\$227
Total Costs Exclusive of Land Cost	\$1,500,000	\$280,000	\$187	\$187	\$5,5	568,956	\$428,381	\$217	\$217	\$2,295,300	\$191,275	\$190	\$190

# SUMMARY OF COST COMPARABLES FOR TOWNHOUSE/SINGLE-FAMILY COMPONENT

Due to lack of data, we have on townhouse construction development, we also considered information from Marshall and Swift Cost Manual. Below is a summary of the cost estimate.

#### **BUILDING COST ESTIMATE**

The following cost approach to value was developed based on replacement cost analysis. Replacement Cost is defined as: The estimated cost to construct, at current prices as of a specific date, a substitute for a building or other improvements, using modern materials and current standards, design, and layout.<sup>1</sup>

Replacement cost includes both direct and indirect costs. Direct costs are expenditures for labor and materials used in the construction of improvements (also known as hard costs). Indirect costs are expenditures for items other than labor and materials that are necessary for construction, but are not typically part of the construction contract (also known as soft costs). Indirect costs often include real property taxes during construction, professional fees, permanent financing fees, leasing commissions, marketing costs and contingency.

#### **Marshall Valuation Service**

Marshall Valuation Service is a comprehensive appraisal guide widely used throughout the United States for developing replacement costs and depreciated values of buildings and other improvements, and is largely considered the authority on building costs.

The table on the following page outlines the process we applied for developing replacement cost new of the subject building improvements with Marshall Valuation Service. First, the subject components were researched to identify the applicable base building costs per square foot. Next, the base building costs were adjusted for square foot refinements, height and size refinements, and current and local cost multipliers to determine an estimate of direct costs. After determining direct costs using Marshall Valuation Service, we then analyzed market evidence to estimate indirect costs. Finally, an appropriate developer's profit was applied to provide an indication of the replacement cost new.

<sup>&</sup>lt;sup>1</sup> The Dictionary of Real Estate Appraisal, Seventh Edition, Appraisal Institute, Chicago, Illinois, 2022

#### REPLACEMENT COST NEW (BUILDING) MARSHALL VALUATION SERVICE DIRECT COST Number of Buildings 33.800 SF Gross Building Area MVS Building Type Multiple Residences MVS Section/Page/Class Sec 12 Page 16 MVS Publication Date Nov-23 **Quality Rating** Excellent Component SF (Gross) 33,800 Base Cost (Per SF) \$197.00 SQUARE FOOT REFINEMENTS Heating and Cooling \$0.00 Fire Sprinklers \$0.00 \$0.00 Elevators **Balconies** \$0.00 Subtotal \$197.00 **HEIGHT & SIZE REFINEMENTS** Number of Stories Multiplier 1.000 Height Per Story Multiplier 1.000 Area/Perimeter Multiplier 1.000 Subtotal \$197.00 **COST MULTIPLIERS** Current Cost Multiplier 0.97Local Multiplier 1.07 DIRECT COSTS PER SF \$204.47 Indirect Cost (% of Direct)1 15% 15% INDIRECT COST PER SF \$30.67 **DIRECT & INDIRECT TOTAL PER SF** \$235.14 CALCULATION OF REPLACEMENT COST NEW WITH PROFIT Component SF (Gross) 33.800 Direct & Indirect Total \$7,947,605 ENTREPRENEURIAL PROFIT %1 15% 15% Entrepreneurial Profit \$ \$1,192,141 TOTAL REPLACEMENT COST NEW \$9,139,746 FINAL TOTAL REPLACEMENT COST NEW \$9,139,746 FINAL TOTAL REPLACEMENT COST NEW/SF \$270

Based on our research, indirect costs are typically 10% to 20% of direct cost for this type of development in the marketplace. Considering the size and project characteristics, we have estimated indirect costs at 15% of direct costs.

Entrepreneurial profit and overhead compensates the developer for project risk and management. It is unlikely that a developer would proceed with a development unless adequate profit is available to justify the effort. Based on anecdotal evidence provided by developers of similar Garden/Low Rise projects, profit is typically based on a percentage of replacement cost, generally 5% to 15%, depending upon project size, location, marketability and risk. An entrepreneurial profit and overhead allocation of 15% was used in this analysis.

<sup>&</sup>lt;sup>1</sup>Colliers International Estimate

#### SITE COST ESTIMATE

The replacement cost new of the subject site improvements is presented in the following table. It is noted that we utilized 5-acres as the estimate of the site area for the townhouse component.

SITE IMPROVEMENTS REPLACEMENT COST NEW										
				TOTAL	INDIRECT	ADJUSTED	PROFIT	TOTAL		
ITEM	UNITS	AREA	RCN	RCN	15%	RCN	15%	RCN		
Site Improvements	SF	217,800	\$5.00	\$1,089,000	\$163,350	\$1,252,350	\$187,853	\$1,440,203		

The site improvements area was calculated by using the approximate amount of land area of the townhouse component of the development. The replacement cost new was estimated at \$0.77/SF with support from Marshall Valuation Service, the developer's cost schedule and cost comparables. Allocations for indirect costs of 15% and profit of 15% were carried forward from the conclusions made within the analysis of building improvements.

#### **TOTAL COST ESTIMATE**

The Cost Approach analysis using Marshall & Swift and conclusion are presented in the following table.

COST APPROACH CONCLUSION	
IMPROVEMENTS (BUILDING)	
Direct & Indirect Costs	\$7,947,605
PLUS: Entrepreneurial Profit	\$1,192,141
LESS: Total Depreciation	\$0
TOTAL DEPRECIATED VALUE OF IMPROVEMENTS (BUILDING)	\$9,139,746
IMPROVEMENTS (SITE)	
Direct & Indirect Costs	\$1,252,350
PLUS: Entrepreneurial Profit	\$187,853
LESS: Total Depreciation	\$0
TOTAL DEPRECIATED VALUE OF IMPROVEMENTS (SITE)	\$1,440,203
SUMMARY (ALL IMPROVEMENTS)	
Adjusted Costs/Cost New	\$9,199,955
PLUS: Total Entrepreneurial Profit	\$1,379,993
TOTAL REPLACEMENT COST NEW	\$10,579,948
LESS: Total Depreciation	\$0
TOTAL DEPRECIATED VALUE OF IMPROVEMENTS	\$10,579,948
INDICATED VALUE	\$10,580,000
INDICATED PER SF COST	\$313
INDICATED PER UNIT COST	\$423,200

Rounded to nearest \$10,000

#### SUMMARY OF COST COMPARABLES FOR APARTMENT COMPONENT

Below is a summary of the minimum, median, mean, and maximum cost per unit for the 3 cost comparables presented on the previous page.

# SUMMARY OF CONSTRUCTION DATASET (PER UNIT BASIS) COST ITEM PER UNIT MINIMUM MEDIAN MEAN MAXIMUM

 TOTAL COSTS EXCLUSIVE OF LAND COSTS
 \$191,275
 \$280,000
 \$299,885
 \$428,381

Below is a summary of the minimum, median, mean, and maximum cost per SF of GBA for the 3 cost comparables presented on the previous page.

SUMMARY OF CONSTRUCTION DATASET (PER SF BASIS)										
COST ITEM	PER SF OF GBA									
	MINIMUM	MEDIAN	MEAN	MAXIMUM						
TOTAL COSTS EXCLUSIVE OF LAND COSTS	\$187	\$190	\$198	\$217						

Below is a summary of the cost using Marshall & Swift Valuation Services.

SUMMARY OF CONSTRUCTION DATASET (M&S SERVICES)					
COST ITEM PER SF OF GBA AND PER UNIT					
_	AMOUNT				
TOTAL COSTS EXCLUSIVE OF LAND COSTS	\$423,200				
TOTAL COSTS EXCLUSIVE OF LAND COSTS	\$313				

The developer projected a cost for the townhouse component of \$411,720 per unit exclusive of land costs.

The developer projected a cost for the townhouse component of \$305 exclusive of land costs.

The developer's projected expenses are above the cost comparables, but slightly below the cost per SF indicated by Marshall and Swift.

Th development costs for the townhouse component will vary based on such items as the quality of finish, the number of garage spaces, the amount of above grade finished area, and if there will be basements. At a surface level, the developer's projections are at the upper bounds of the data presented; however, they seem reasonable. A more detailed description and identification of the townhome development would allow for a more detailed analysis of this component.

# 2) FINANCIAL FEASIBILITY

To test the financial feasibility of the project, we used the Income Approach, which is a common approach to valuation for income producing property.

S	OURCE	AND	USES (APARTME	NT COMPO	NENT)
GBA	320,000	SF	(Approximately)		
# OF UNITS	308	UNITS	5		
SOURCES			TOTAL COST	COST PER UNIT	COST PER SF OF GBA
Equity			\$43,600,000	\$141,558	\$136
Mortgage			\$58,000,000	\$188,312	\$181
TOTAL			\$101,600,000	\$329,870	\$318
USES					
Acquisition			\$1,500,000	\$4,870	\$5
Construction			\$81,055,252	\$263,166	\$253
Construction C	ont.		\$4,000,260	\$12,988	\$13
Design			\$1,030,000	\$3,344	\$3
Interest			\$4,967,297	\$16,128	\$16
Soft Costs			\$8,347,191	\$27,101	\$26
Reserves			\$700,000	\$2,273	\$2
TOTAL			\$101,600,000	\$329,870	\$318

The following presentation of the appraisal process deals directly with the valuation of the subject property. The paragraphs below describe the standard approaches to value that were considered for this analysis.

# **Income Approach-Apartment Component**

The two fundamental methods of this valuation technique include Direct Capitalization and Effective Gross Income Multiplier.

Development of the Income Approach is a specific scope requirement of this assignment. Characteristics specific to the subject property warrant that this valuation technique is developed. The subject is an investment property; therefore, the Income Approach represents the decision making process of knowledgeable buyers and sellers of this property type. The Direct Capitalization method is used in this analysis. Discounted Cash Flow analysis does not contribute substantially to estimating value beyond the direct capitalization method and is not used in this analysis.

# **Income Approach-Condo Component**

The bulk discounted market value is the discounted value of the development and is applicable to typical interim purchasers of the product type such as developers, investors, or entrepreneurs. The concept for the bulk discounted market value is essentially the same as the Discounted Cash Flow method for typical income-producing property in which all future income streams are discounted into a present worth or value. The market value (present worth of all future cash flows) is considered to be the applicable value for purposes of this appraisal report.

The determination of the property value estimate depends largely upon identifying the actual market. The gross sellout would pertain to that portion of the market that purchases a unit for its intended use: typically, in the case of residential condominiums, the homeowner. These buyers would typically purchase one unit at a time and would expect to pay the retail value for the unit. It is unlikely that a homeowner would ever purchase an entire condominium development, thus, a homeowner would not typically be motivated by the gross sellout of the development.

# FINANCIAL FEASIBILITY

CONTINUED

The bulk discounted market value is the discounted value of the development and would be applicable to the interim purchasers such as developers, investors or entrepreneurs. The concept for the bulk discounted market value is essentially the same as the Discounted Cash Flow (DCF) Analysis for typical income-producing properties wherein all future income streams are discounted into a present worth or value. The market value (present worth of all future cash flows) is considered to be the applicable value for this appraisal.

For the Income Approach, the gross retail sellout is estimated via the Sales Comparison Approach – Finished Units. This estimate is then incorporated into the DCF Analysis. The DCF Analysis then entails the development of a net income stream per period (based on an absorption rate), discounting this income stream to a present worth by use of an appropriate discount rate. In the analysis of residential projects, this discounted bulk value analysis is commonly referred to as Subdivision Analysis.

To avoid confusion over subdivision methodology and its related terms, we have cited the following passage from <u>Subdivision Analysis</u> (Appraisal Institute, 1993, Pg. 60-61):

Frequently the final value estimate is labeled *wholesale value* or *retail value* even though such terminology may be completely inconsistent with the stated purpose of the appraisal.

Appraisers should be aware that users of appraisal reports may not be familiar with the exact definitions of the terms they contain. A term such as discounted value can be very misleading because it suggests that the value estimate is somehow less than what the property is actually worth. Discounting is a mathematical process in which forecast incomes are converted into present value estimates. Therefore, discounted value is not a type of value, but the result of the mathematical process used to arrive at a value estimate.

A similar term, wholesale value, also suggests a value estimate that is less than the property's actual worth. Such a term may be meaningless or misleading. Again, if the purpose of the assignment is to estimate market value, then the final estimate should be labeled market value.

Another terminology problem involves the use of the terms *retail value* and *gross sellout value*. These terms do not identify value estimates; they represent the total gross receipts expected to be produced by the project. Value is a point-in-time estimate, based in part on the theory that the value of any good or service is the present value of the future benefits to be derived from its ownership. Since arriving at gross sellout value does not involve consideration of the expenses of disposition or holding or the calculation of present worth, gross sellout is not a value estimate. Labeling expected gross receipts as any kind of value estimate is highly misleading and should be avoided.

#### DIRECT CAPITALIZATION-APARTMENT COMPONENT

In this section, we value the apartment component of the development.

The first step in the direct capitalization method is to estimate the subject's durable rental income through reconciliation of the subject's in-place lease terms and market rent analysis. Next, we analyze other income items including reimbursements and miscellaneous revenue. Then, vacancy allowance and operating expenses are estimated based on analysis of the subject and market indicators. Finally, the resulting net operating income is capitalized at an appropriate supported rate. The implied value may be adjusted to account for non-stabilized conditions or required capital expenditures to reflect an as is value.

# **Subject Income History/Concessions**

Below is the developer's projection of current asking rents.

SUBJECT PROJECTED RENTS							
				UNITS	UNIT %	ASKI	NG RENT
	UNIT	SUMMA	ARY	PERCENT	OCC-	PER	TOTAL
UNIT TYPE	occ	VAC	TOT	OF TOTAL	UPIED	UNIT	\$/MO
Studio	0	36	36	11.7%	0%	\$1,800	\$64,800
Studio @ 80% AMI	0	11	11	3.6%	0%	\$1,512	\$16,632
1 Bedroom	0	115	115	37.3%	0%	\$2,300	\$264,500
1 Bedroom @ 80% AMI	0	28	28	9.1%	0%	\$1,681	\$47,068
2 Bedroom	0	83	83	26.9%	0%	\$2,900	\$240,700
2 Bedroom @ 80% AMI	0	20	20	6.5%	0%	\$2,053	\$41,060
3 Bedroom	0	12	12	3.9%	0%	\$3,300	\$39,600
3 Bedroom @ 80% AMI	0	3	3	1.0%	0%	\$2,521	\$7,563
TOTAL/AVG	0	308	308	100%	0.0%	\$2,344	\$721,923

#### **Subject Utility Structure**

- Hot Water Not included in the rent
- Cold Water Not included in the rent
- Sewer Not included in the rent
- Trash Removal Not included in the rent
- Gas Not included in the rent
- **Electricity** Not included in the rent

In our analysis, we assume that the tenants pay for utilities. It is typical for tenants to pay for utilities in marketrate developments in the area. To be consistent with the market and our expense comps (which also have tenants paying for utilities), we assumed that tenants pay for utilities in the market-rate component of the development.

#### **AFFORDABLE RENT PROJECTIONS**

It is our understanding that Phase 1 of the development will be restricted in accordance with Section 652.3 of the Hamden Zoning Regulations. In the Town of Hamden, all multi-family developments containing 5 or more dwelling units shall set aside a minimum of 20% of the dwelling units as Affordable Housing Units. The units shall be set aside for families at or below 80% of the area median income. Below are the steps to calculate the rent for the affordable units.

 Step 1 – Calculate Statewide Median Income and the New Haven-Meriden HMFA median income and use whatever is lower. Based on the calculations below, the New Haven-Meriden HMFA has a lower median income.

COMPARING 80% AMI MAXIMUM HOUSEHOLD INCOME (NEW HAVEN-MERIDEN HMFA VS STATE OF CONNECTICUT)								
# OF PEOPLE IN HOUSEHOLD	1	2	3	4	5	6	7	8
80% OF AMI (STATE OF CONNECTICUT)	\$66,250	\$75,750	\$85,200	\$94,650	\$102,250	\$109,800	\$117,400	\$124,950
80% OF AMI (NEW HAVEN-MERIDEN HMFA)	\$64,250	\$73,400	\$82,600	\$91,750	\$99,100	\$106,450	\$113,800	\$121,150
SOURCE: HUD								

- 2) Step 2- Multiply the median income by 30%, then divide by 12 to get the maximum monthly rent based on the maximum median income.
- 3) Step 3- Multiple the New Haven-Meriden HMFA fair market rent by 120% to get the maximum monthly rent based on the area's Fair Market Rent.
- **4) Step 4-** Compare the maximum monthly rent based on the maximum median income versus the maximum monthly rent based on the area's Fair Market Rent and utilize whatever is lower.

MAXIMUM RENT CALCULATIONS							
UNIT TYPES	5	STUDIO @ 80% OF AMI	1 BED @80% OF AMI	2 BED @ 80% OF AMI	3-BED AT 80% OF AMI		
MAXIMUM RENT BASED ON MAXIM	MAXIMUM RENT BASED ON MAXIMUM INCOME						
# OF BEDS		0	1	2	3		
# OF PEOPLE PER HOUSEHOLD		1	1.5	3	4.5		
MAX HOUSEHOLD INCOME AT 80% OF AMI		\$64,250	\$68,825	\$82,600	\$95,425		
MAXIMUM % OF ANNUAL INCOME ON RENT	Χ	<u>30%</u>	<u>30%</u>	<u>30%</u>	<u>30%</u>		
MAXIMUM ANNUAL INCOME		\$19,275	\$20,648	\$24,780	\$28,628		
NUMBER OF MONTHS IN YEAR	/	<u>12</u>	<u>12</u>	<u>12</u>	<u>12</u>		
MAXIMUM MONTHLY GROSS RENT		\$1,606	\$1,721	\$2,065	\$2,386		
MAXIMUM RENT BASED ON NEW H	IAVE	EN-MERIDEN CT HM	IFA FAIR MARKET	RENT			
HAMDEN HMFA FAIR MARKET RENT		\$1,200	\$1,334	\$1,629	\$2,001		
	Χ	<u>120%</u>	<u>120%</u>	<u>120%</u>	<u>120%</u>		
MAXIMUM MONTHLY GROSS RENT		\$1,440	\$1,601	\$1,955	\$2,401		
CONCLUDED MONTHLY GROSS RENT		\$1,440	\$1,601	\$1,955	\$2,386		

5) Step 5- Since we are assuming that the tenants pay for utilities, we deduct the utility allowances. Below are the calculations for the concluded rent. We obtained the utility allowances from the Connecticut Department of Housing Utility Schedule.

CONCLUDED AFFORDABLE RENTS AFTER UTILITY DEDUCTIONS					
	STUDIO @ 80% OF AMI	1 BED @80% OF AMI	2 BED @ 80% OF AMI	3-BED AT 80% OF AMI	
GROSS MONTHLY RENT	\$1,440	\$1,601	\$1,955	\$2,386	
BEDROOM SIZE	1.00	1.50	3.00	4.50	
UTILITY DEDUCTIONS					
Electric Heat	\$98	\$115	\$152	\$196	
Electric Cooking	\$16	\$19	\$27	\$33	
Electric Water Heating	\$72	\$77	\$92	\$108	
Electric	\$46	\$54	\$72	\$100	
Cold Water	\$48	\$65	\$116	\$167	
Sew er	\$22	\$34	\$67	\$101	
Trash	\$35	\$35	\$35	\$35	
Refrigerator	\$3	\$3	\$3	\$4	
Range/Stove +	<u>\$2</u>	<u>\$3</u>	<u>\$3</u>	<u>\$4</u>	
TOTAL UTILITY DEDUCTION	\$342	\$404	\$567	\$747	
NET RENT AFTER UTILITY ALLOWANCE	\$1,098	\$1,197	\$1,388	\$1,639	

#### **ANALYSIS OF RENT COMPARABLES**

### **Unit of Comparison**

The analysis is conducted on a rent per month basis, reflecting market behavior. This unit of comparison is predominantly used in this market.

# **Selection of Comparables**

A complete search of the area was conducted in order to find the most comparable complexes in terms of age, appeal, condition, number of units, and amenities. The rent comparables are located in the subject's local area and range from 1.4 to 4.0 miles from the subject site, with an average distance of 3.0 miles. The subject is in excellent condition with average appeal for the market area considering its vintage. The comparables selected in this analysis are similar properties to the subject property.

#### Concessions

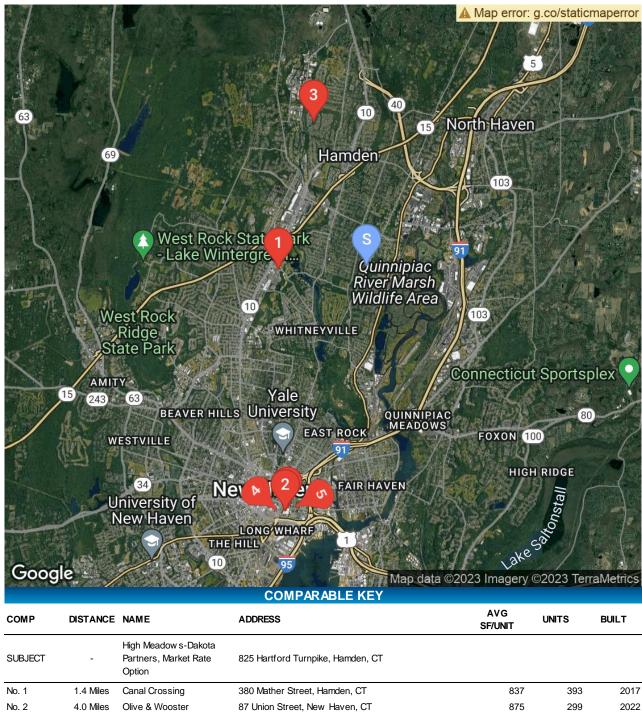
Some of the comparables were offering concessions at the time of survey. Please see the data sheets for full details

#### Presentation

The following presentation summarizes the comparables most similar to the subject property. A Rent Comparable Summation Table, Rent Comparable Location Map, Data Sheets, and analysis of the rent comparables is presented on the following pages.

		RENT SU	MMATION	TABLE		
COMPARABLE	SUBJECT	COMPARABLE 1	COMPARABLE 2	COMPARABLE 3	COMPARABLE 4	COMPARABLE 5
Nam e	High Meadow s- Dakota Partners, Market Rate Option	Canal Crossing	Olive & Wooster	Tow n Walk at Hamden Hills	The Whit Wooster Square	Axis 201
Address	825 Hartford Turnpike	380 Mather Street	87 Union Street	100 Town Walk Drive	630 Chapel Street	201 Munson Street
City	Hamden	Hamden	New Haven	Hamden	New Haven	New Haven
State	СТ	CT	СТ	СТ	СТ	CT
Zip	06517	06514	06510	06518	06510	06511
		PHYSIC	CAL INFORMAT	TION		
Project Design	Low-Rise	Low-Rise	Low-Rise	Low-Rise	Low-Rise	Low-Rise
Number of Units	308	393	299	764	230	398
NRA		328,958	261,581	765,104	205,061	298,178
Year Built		2017	2022	1992	2022	2024
Average SF/Unit		837	875	1,001	892	749
		REN	T INFORMATIC	N		
Occupancy	0.0%	98.6%	95.0%	91.0%	79.8% In Lease Up	In Lease Up
Rent Type	Low-Rise	Low-Rise	Low-Rise	Low-Rise	Low-Rise	Low-Rise
\$/Unit Average	-	\$2,321	\$2,755	\$2,254	\$2,878	\$2,538
\$/SF Average	-	\$2.77	\$3.15	\$2.25	\$3.23	\$3.39
Studio \$/Unit Avg	-	\$2,057	\$2,222	-	\$2,187	\$1,565
1 BD \$/Unit Avg	-	\$2,123	\$2,238	\$1,952	\$2,629	\$2,497
2 BD \$/Unit Avg	-	\$2,801	\$2,858	\$2,531	\$3,376	\$3,219
3 BD \$/Unit Avg	-	-	\$3,810	\$2,700	\$4,691	\$4,625

# RENT COMPARABLE LOCATION MAP



CONIP	DISTANCE	NAME	ADDRESS	SF/UNIT	UNITS	BUIL I
SUBJECT	-	High Meadow s-Dakota Partners, Market Rate Option	825 Hartford Turnpike, Hamden, CT			
No. 1	1.4 Miles	Canal Crossing	380 Mather Street, Hamden, CT	837	393	2017
No. 2	4.0 Miles	Olive & Wooster	87 Union Street, New Haven, CT	875	299	2022
No. 3	2.4 Miles	Tow n Walk at Hamden Hills	100 Town Walk Drive, Hamden, CT	1,001	764	1992
No. 4	4.0 Miles	The Whit Wooster Square	630 Chapel Street, New Haven, CT	892	230	2022
No. 5	3.1 Miles	Axis 201	201 Munson Street, New Haven, CT	749	398	2024

1 BD / 1 BA

2 BD / 2 BA

#### **COMPARABLE 1**

#### **LOCATION INFORMATION**

Name Canal Crossing
Address 380 Mather Street
City, State, Zip Code Hamden, CT, 06514

#### PHYSICAL INFORMATION

Low-Rise Project Design Number of Units 393 Year Built 2017 Net Rentable Area (NRA) 328,958 Average Unit Size (SF) 837 Rent Type Low-Rise Location Average Quality Average Condition Excellent Appeal Average

Project Amenities Business Center, Dog Park, Elevators,

Fitness Center, Sw imming Pool

Unit Amenities Air Conditioning, Dishwasher, Parking Open,

Premium Appliances, Premium Countertops,

Premium Flooring, Washer/Dryer In-Unit

Parking Open, and Parking Garage

131

128

UTILITIES		INCL. IN RENT	NOT INCL. IN RENT
Electricity			✓
Water			✓
Hot Water			✓
Sew er			✓
UNIT MIX			
DESCRIPTION	<u>UNITS</u>	SIZE	AVG RENT
STUDIO / 1 BA	134	635	\$2,057

820

1,066



# **CANAL CROSSING**

#### OCCUPANCY / ABSORPTION

Vacant Units 6
Occupancy Rate 99%

#### **CONFIRMATION**

Name CoStar, Apartments.com, Public Records

#### REMARKS

\$2.123

\$2,801

Canal Crossing is a 393-apartment community in Hamden, CT. Community amenities consist of an outdoor saltwater pool with cabanas, a 24-hour gym, a business center, an elevator, a dog park, a pet grooming station, and community grills and firepits. Apartment amenities consist of granite countertops, stainless steel appliances, plank flooring, in-unit washer/dryers, wood cabinetry, and balconies/patios. The tenant pays for utilities.

#### **LOCATION INFORMATION**

Name Olive & Wooster
Address 87 Union Street
City, State, Zip Code New Haven, CT, 06510

#### PHYSICAL INFORMATION

Project Design Low-Rise Number of Units 299 Year Built 2022 Net Rentable Area (NRA) 261,581 Average Unit Size (SF) 875 Rent Type Low-Rise Location Good Quality Average Condition Average Appeal Average

Project Amenities Business Center, Clubhouse, Elevators,

Fitness Center, Sw imming Pool

Unit Amenities Air Conditioning, Balcony/Patio, Dishwasher,

Parking Garage, Washer/Dryer In-Unit



# **OLIVE & WOOSTER**

#### **OCCUPANCY / ABSORPTION**

Vacant Units 15
Occupancy Rate 95%

# **CONFIRMATION**

Name CoStar, Apartments.com, Public Records

Parking	Parking Garage

UTILITIES		INCL. IN RENT	NOT INCL. IN RENT
Electricity			✓
Water			✓
Hot Water			✓
Sew er			✓
UNIT MIX			
DESCRIPTION	<u>UNITS</u>	SIZE	AVG RENT
OT 1010 / 1 0 1	4.44		<b>AC 000</b>

Sew ei			V
UNIT MIX			
<b>DESCRIPTION</b>	<u>UNITS</u>	SIZE	AVG RENT
STUDIO / 1 BA	141	557	\$2,222
1 BD / 1 BA	28	637	\$2,238
2 BD / 2 BA	77	1,082	\$2,858
3 BD / 3 BA	30	1,520	\$3,810
4 BD / 4 BA	23	1,578	\$4,930

#### REMARKS

Olive & Wooster is a 299-unit apartment complex in New Haven, CT. Community amenities consist of a courtyard, a pool, a fitness center, an elevator, a clubhouse, a business center, grilling stations, and on-site retail. In unit amenities consist of granite countertops, in-unit washer and dryers, stainless steel appliances. The tenant pays for utilities.

#### **LOCATION INFORMATION**

Name Tow n Walk at Hamden Hills Address 100 Town Walk Drive City, State, Zip Code Hamden, CT, 06518

#### PHYSICAL INFORMATION

Project Design Low-Rise Number of Units 764 Year Built 1992 Net Rentable Area (NRA) 765,104 Average Unit Size (SF) 1,001 Rent Type Low-Rise Location Average Quality Average Condition Average Appeal Average

Project Amenities Business Center, Clubhouse, Dog Park, Fitness Center, Sport Court, Storage Units,

Sw imming Pool

Unit Amenities Air Conditioning, Balcony/Patio, Dishwasher,

> Parking Garage, Parking Open, Premium Appliances, Premium Countertops, Walk-in

Closets, Washer/Dryer In-Unit

Parking Parking Open, and Parking Garage

9	<b>.</b> .	0 0
UTILITIES	INCL. IN RENT	NOT INCL. IN RENT
Electricity		✓
Water		$\checkmark$
Hot Water		$\checkmark$
Sew er		$\checkmark$
LINET BAINS		

UNIT MIX			
<b>DESCRIPTION</b>	<u>UNITS</u>	SIZE	AVG RENT
1 BD / 1 BA	387	814	\$1,952
2 BD / 1 BA	302	1,168	\$2,531
3 BD / 2 BA	75	1,298	\$2,700



# **TOWN WALK AT HAMDEN HILLS**

#### OCCUPANCY / ABSORPTION

69 Vacant Units 91% Occupancy Rate

#### **CONFIRMATION**

Name CoStar, Apartments.com, Public Records

#### REMARKS

Town Walk at Hamden Hills is a 764-unit apartment community located at 100 Town Walk Drive at Hamden, CT. Community amenities consist of two pools, pet play area, fitness center, a business center, a clubhouse, a lounge, a basketball court, a tennis court, walking/biking trails, a game room, and a grill. Apartment amenities consist of in-unit washer/dryers, air conditioning, storage space, dishw ashers, stainless steel appliances, vinyl flooring, w alkin closets, and balconies/patios. The tenant pays for utilities.

#### **LOCATION INFORMATION**

Name The Whit Wooster Square Address 630 Chapel Street City, State, Zip Code New Haven, CT, 06510

#### PHYSICAL INFORMATION

Project Design Low-Rise Number of Units 230 Year Built 2022 Net Rentable Area (NRA) 205,061 Average Unit Size (SF) 892 Rent Type Low-Rise Location Good Quality Average Condition Excellent Appeal Average

Project Amenities Clubhouse, Courtyard, Elevators, Fitness

Center, Rooftop Area, Sw imming Pool

Unit Amenities Air Conditioning, Balcony/Patio, Dishwasher, Fees & Deposits

> Parking Garage, Premium Appliances, Premium Countertops, Walk-in Closets,

Washer/Dryer In-Unit

Parking Parking Garage

9

3 BD / 3 BA

UTILITIES	INCL. IN RENT	NOT INCL. IN RENT
Electricity		✓
Water		✓
Hot Water		✓
Sew er		$\checkmark$

UNIT MIX			
DESCRIPTION	<u>UNITS</u>	SIZE	AVG REN
STUDIO / 1 BA	36	592	\$2,187
1 BD / 1 BA	112	774	\$2,629
2 BD / 2 BA	73	1,148	\$3,376

1,473

# THE WHIT WOOSTER SQUARE

#### **OCCUPANCY / ABSORPTION**

46 Vacant Units 80% Occupancy Rate WAv WAv Concessions

#### **CONFIRMATION**

Name CoStar, Apartments.com, Public Records

#### REMARKS

\$4,691

The Whit at Wooster Square is a 230 unit apartment complex in New Haven, CT. Community amenities consist of a pool, a fitness center, an elevator, a clubhouse, a roof terrace, recycling, a business center, a landscaped courtyard, BBQ grills and firepits, and garage parking. In unit amenities consist of stainless steel appliances, in-unit washer/dryers, quartz countertops, modern cabinetry, dishwashers, porcelain tile backsplash, walk-in closets, and private balconies. The tenant pays for utilities.

#### **LOCATION INFORMATION**

Name Axis 201

Address 201 Munson Street
City, State, Zip Code New Haven, CT, 06511

#### PHYSICAL INFORMATION

Project Design Low-Rise Number of Units 398 Year Built 2024 Net Rentable Area (NRA) 298,178 Average Unit Size (SF) 749 Rent Type Low-Rise Location Good Quality Average Condition Excellent Appeal Average

Project Amenities

Business Center, Clubhouse, Common
Laundry, Dog Park, Elevators, Fitness

Center

Unit Amenities Air Conditioning, Balcony/Patio, Dishwasher,

Parking Garage, Parking Open, Premium Appliances, Premium Countertops,

Washer/Dryer In-Unit

Parking Open, and Parking Garage

UTILITIES INCL. IN RENT NOT INCL. IN RENT

Electricity

Water

Hot Water

Sew er

✓

UNIT MIX			
DESCRIPTION	<u>UNITS</u>	SIZE	<u>AVG RENT</u>
STUDIO / 1 BA	90	426	\$1,565
1 BD / 1 BA	212	711	\$2,497
2 BD / 2 BA	74	1,013	\$3,219
3 BD / 2 BA	22	1.552	\$4.625



#### **AXIS 201**

#### OCCUPANCY / ABSORPTION

Vacant Units 398

Occupancy Rate

# **CONFIRMATION**

Name CoStar, Apartments.com, Public Records

#### REMARKS

Axis 201 is a 394 unit apartment complex in New Haven, CT. Community amenities consists of a fitness center, kids room, outdoor lounge, cinema hall, clubroom, a golf simulator, a yoga studio, a dog spa, resident storage, a laundry room, garage parking, surface parking, a playground and a dog park. In unit amenities consist of in-unit washer/dryers, air conditioning, walk-in closets, stainless steel appliances, decks/balconies, and dishwashers. The tenant pays for utilities.

#### **DISCUSSION OF RENTAL ADJUSTMENTS**

Adjustments for differences between the subject property and the comparables can be made quantitatively or qualitatively. Adjustments for some differences can be derived from the market and are addressed below. Other items for which dollar adjustments are more difficult to derive are addressed in the Qualitative Adjustments paragraph.

# **Adjustments**

The subject property and the comparables vary to some degree in terms of physical characteristics, project amenities, unit amenities, parking, laundry, and utilities. The following grid illustrates the quantitative adjustments applied to the comparables (when necessary) in order to make the comparables similar to the subject in terms of these features.

	REN	CON	<b>IPAR</b>	ABL	E AD	JUS	TMEN	IT T	ABLE			
	\$ ADJ.	SUBJECT	CON	1P 1	CON	1P 2	CON	1P 3	CON	1P 4	СОМ	P 5
			PHY	'SICAL	PROJECT I	FEATURE	S					
Age		0	6	\$0	1	\$0	16	\$0	1	\$0	-1	\$0
Number of Units	\$0	308	393	\$0	299	\$0	764	\$0	230	\$0	398	\$0
Location	-	Average	Average	\$0	Good	(\$50)	Average	\$0	Good	(\$50)	Good	(\$50)
Condition	-	Excellent	Excellent	\$0	Average	\$0	Average	\$50	Excellent	\$0	Excellent	\$0
Physical Subtotal Adjustr	nent			\$0		(\$50)		\$50		(\$50)		(\$50)
				PROJ	ECT AMEN	ITIES						
Sw imming Pool	\$5	Yes	Yes	\$0	Yes	\$0	Yes	\$0	Yes	\$0	Yes	\$0
Fitness Center	\$5	Yes	Yes	\$0	Yes	\$0	Yes	\$0	Yes	\$0	Yes	\$0
Clubhouse	\$10	Yes	Yes	\$0	Yes	\$0	Yes	\$0	Yes	\$0	Yes	\$0
Project Amenities Subto	tal Adjus	tment		\$0		\$0		\$0		\$0		\$0
				UNI	T AMENITI	ES						
Air Conditioning	\$10	Yes	Yes	\$0	Yes	\$0	Yes	\$0	Yes	\$0	Yes	\$0
Dishw asher	\$10	Yes	Yes	\$0	Yes	\$0	Yes	\$0	Yes	\$0	Yes	\$0
Fireplace	\$10	No	No	\$0	No	\$0	No	\$0	No	\$0	No	\$0
Unit Amenities Subtotal A	Adjustm	ent		\$0		\$0		\$0		\$0		\$0
					LAUNDRY							
Washer/Dryer Hookups	\$5	No	No	\$0	No	\$0	No	\$0	No	\$0	No	\$0
Washer/Dryer In-Unit	\$40	Yes	Yes	\$0	Yes	\$0	Yes	\$0	Yes	\$0	Yes	\$0
Laundry Subtotal Adjustr	nent			\$0		\$0		\$0		\$0		\$0
			P	ARKING	INCLUDED	IN RENT						
Parking Open	\$5	Yes	Yes	\$0	No	\$5	Yes	\$0	No	\$5	Yes	\$0
Parking Covered	\$15	No	No	\$0	No	\$0	No	\$0	No	\$0	No	\$0
Parking Drivew ay	\$15	No	No	\$0	No	\$0	No	\$0	No	\$0	No	\$0
Parking Garage	\$50	Yes	Yes	\$0	Yes	\$0	Yes	\$0	Yes	\$0	Yes	\$0
Parking Subtotal Adjustm	nent			\$0		\$5		\$0		\$5		\$0
			UT	ILITIES	INCLUDED	IN RENT	•					
Electricity	\$30	No	No	\$0	No	\$0	No	\$0	No	\$0	No	\$0
Water	\$10	No	No	\$0	No	\$0	No	\$0	No	\$0	No	\$0
Hot Water	\$10	No	No	\$0	No	\$0	No	\$0	No	\$0	No	\$0
Sew er	\$10	No	No	\$0	No	\$0	No	\$0	No	\$0	No	\$0
<b>Utilities Subtotal Adjustm</b>	ent			\$0		\$0		\$0		\$0		\$0
TOTAL ADJUSTMENTS				\$0		(\$45)		\$50		(\$45)		(\$50)

# **RENT COMPARABLE ADJUSTMENT GRID**

The following tables adjust the comparables to the subject property quantitatively.

	RE	NT (	COMP	ARAB	LE A	JU	STME	NT S	UMMA	RY		
	NO.	AVG	EFF. RENT			ADJU	STMENTS			TOTAL	ADJU	STED
COMPARABLE 1	UNITS	SIZE	\$/UNIT	PHYSICAL	PROJECT	UNIT	LAUNDRY	PARKING	UTILITIES	ADJ	\$/UNIT	\$/SF
STUDIO / 1 BA	134	635	\$2,057	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,057	\$3.24
1 BD / 1 BA	131	820	\$2,123	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,123	\$2.59
2 BD / 2 BA	128	1,066	\$2,801	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,801	\$2.63
COMPARABLE 2												
STUDIO / 1 BA	141	557	\$2,222	(\$50)	\$0	\$0	\$0	\$5	\$0	(\$45)	\$2,177	\$3.91
1 BD / 1 BA	28	637	\$2,238	(\$50)	\$0	\$0	\$0	\$5	\$0	(\$45)	\$2,193	\$3.44
2 BD / 2 BA	77	1,082	\$2,858	(\$50)	\$0	\$0	\$0	\$5	\$0	(\$45)	\$2,813	\$2.60
3 BD / 3 BA	30	1,520	\$3,810	(\$50)	\$0	\$0	\$0	\$5	\$0	(\$45)	\$3,765	\$2.48
4 BD / 4 BA	23	1,578	\$4,930	(\$50)	\$0	\$0	\$0	\$5	\$0	(\$45)	\$4,885	\$3.10
COMPARABLE 3												
1 BD / 1 BA	387	814	\$1,952	\$50	\$0	\$0	\$0	\$0	\$0	\$50	\$2,002	\$2.46
2 BD / 1 BA	302	1,168	\$2,531	\$50	\$0	\$0	\$0	\$0	\$0	\$50	\$2,581	\$2.21
3 BD / 2 BA	75	1,298	\$2,700	\$50	\$0	\$0	\$0	\$0	\$0	\$50	\$2,750	\$2.12
COMPARABLE 4												
STUDIO / 1 BA	36	592	\$2,187	(\$50)	\$0	\$0	\$0	\$5	\$0	(\$45)	\$2,142	\$3.62
1 BD / 1 BA	112	774	\$2,629	(\$50)	\$0	\$0	\$0	\$5	\$0	(\$45)	\$2,584	\$3.34
2 BD / 2 BA	73	1,148	\$3,376	(\$50)	\$0	\$0	\$0	\$5	\$0	(\$45)	\$3,331	\$2.90
3 BD / 3 BA	9	1,473	\$4,691	(\$50)	\$0	\$0	\$0	\$5	\$0	(\$45)	\$4,646	\$3.15
COMPARABLE 5												
STUDIO / 1 BA	90	426	\$1,565	(\$50)	\$0	\$0	\$0	\$0	\$0	(\$50)	\$1,515	\$3.56
1 BD / 1 BA	212	711	\$2,497	(\$50)	\$0	\$0	\$0	\$0	\$0	(\$50)	\$2,447	\$3.44
2 BD / 2 BA	74	1,013	\$3,219	(\$50)	\$0	\$0	\$0	\$0	\$0	(\$50)	\$3,169	\$3.13
3 BD / 2 BA	22	1,552	\$4,625	(\$50)	\$0	\$0	\$0	\$0	\$0	(\$50)	\$4,575	\$2.95

#### **MARKET RENT ANALYSIS**

The following tables summarize the various indicators of market rent, and provide the market rent analysis and conclusions for the subject property. For apartment units, the consideration of the size and corresponding price per SF is most typical. The proposed unit sizes for the subject's development were not made available to us as part of our analysis. We have assumed that the subject units would be of consistent size with the other units surveyed in the market. If it is found that the subject's proposed units differ significantly in size from the comparables presented, an adjustment to the concluded (market) rent would be warranted.

				STU	IDIO U	NIT CONC	CLUSION			
			UNIT	RENT/M		ADJUSTED F		NET		
COMP		UNIT TYPE	SIZE	\$/UNIT	\$/SF	\$/UNIT	\$/SF	ADJ %		
5		STUDIO / 1 BA	426	\$1,565	\$3.67	\$1,515	\$3.56	-3.2%		
1		STUDIO / 1 BA	635	\$2,057	\$3.24	\$2,057	\$3.24	0.0%		
4		STUDIO / 1 BA	592	\$2,187	\$3.69	\$2,142	\$3.62	-2.1%		
2		STUDIO / 1 BA	557	\$2,222	\$3.99	\$2,177	\$3.91	-2.0%		
LOW			426	\$1,565	\$3.24	\$1,515	\$3.24	-3.2%		
HIGH			635	\$2,222	\$3.99	\$2,177	\$3.91	0.0%		
AVERAC	3E		553	\$2,008	\$3.65	\$1,973	\$3.58	-1.8%		
MEDIAN	l		575	\$2,122	\$3.68	\$2,100	\$3.59	-2.0%		
SUBJEC	T ANAL	YSIS & CONCLUSIONS	5							
				ASKING	RENT				CONCLUD	ED RENT
UNITS	VAC	UNIT TYPE	SIZE	\$/UNIT	\$/SF	_			\$/UNIT	\$/SF
36	36	Studio		\$1,800					\$1,800	
11	11	Studio @ 80% AMI		\$1,512					\$1,098	

The rent comparables range in size from 426 SF to 635 SF, with an average unit size of 553 SF. The rent comparables' unadjusted rent per month ranges from \$1,565 to \$2,222, with an average rent of \$2,008. After applying adjustments to the comparables for differences in amenities, laundry, parking and utilities, the rent comparables' rent per month ranges from \$1,515 to \$2,177, with an average rent of \$1,973.

				1 BEDR	D MOC	NIT CON	CLUSION			
			UNIT	RENT/N	IONTH	ADJUSTED F	RENT/MONT	NET		
COMP		UNIT TYPE	SIZE	\$/UNIT	\$/SF	\$/UNIT	\$/SF	ADJ %		
3		1 BD / 1 BA	814	\$1,952	\$2.40	\$2,002	\$2.46	2.6%		
1		1 BD / 1 BA	820	\$2,123	\$2.59	\$2,123	\$2.59	0.0%		
2		1 BD / 1 BA	637	\$2,238	\$3.51	\$2,193	\$3.44	-2.0%		
5		1 BD / 1 BA	711	\$2,497	\$3.51	\$2,447	\$3.44	-2.0%		
4		1 BD / 1 BA	774	\$2,629	\$3.40	\$2,584	\$3.34	-1.7%		
LOW			637	\$1,952	\$2.40	\$2,002	\$2.46	-2.0%		
HIGH			820	\$2,629	\$3.51	\$2,584	\$3.44	2.6%		
AVERAC	3E		751	\$2,288	\$3.08	\$2,270	\$3.05	-0.6%		
MEDIAN			774	\$2,238	\$3.40	\$2,193	\$3.34	-1.7%		
SUBJEC	T ANALY	SIS & CONCLUSIONS								
				ASKING	RENT				CONCLUDE	D RENT
UNITS	VAC	UNIT TYPE	SIZE	\$/UNIT	\$/SF				\$/UNIT	\$/SF
115	115	1 Bedroom		\$2,300					\$2,300	
28	28	1 Bedroom @ 80% AMI		\$1,681					\$1,197	

The rent comparables range in size from 637 SF to 820 SF, with an average unit size of 751 SF. The rent comparables' unadjusted rent per month ranges from \$1,952 to \$2,629, with an average rent of \$2,288. After applying adjustments to the comparables for differences in amenities, laundry, parking and utilities, the rent comparables' rent per month ranges from \$2,002 to \$2,584, with an average rent of \$2,270.

				2 BEDR	оом (	JNIT CON	CLUSION	l .		
			UNIT	RENT/N	IONTH	ADJUSTED F	RENT/MONT	NET		
COMP		UNIT TYPE	SIZE	\$/UNIT	\$/SF	\$/UNIT	\$/SF	ADJ %		
3		2 BD / 1 BA	1,168	\$2,531	\$2.17	\$2,581	\$2.21	2.0%		
1		2 BD / 2 BA	1,066	\$2,801	\$2.63	\$2,801	\$2.63	0.0%		
2		2 BD / 2 BA	1,082	\$2,858	\$2.64	\$2,813	\$2.60	-1.6%		
5		2 BD / 2 BA	1,013	\$3,219	\$3.18	\$3,169	\$3.13	-1.6%		
4		2 BD / 2 BA	1,148	\$3,376	\$2.94	\$3,331	\$2.90	-1.3%		
LOW			1,013	\$2,531	\$2.17	\$2,581	\$2.21	-1.6%		
HIGH			1,168	\$3,376	\$3.18	\$3,331	\$3.13	2.0%		
AVERA	3E		1,095	\$2,957	\$2.71	\$2,939	\$2.69	-0.5%		
MEDIAN	l		1,082	\$2,858	\$2.64	\$2,813	\$2.63	-1.3%		
SUBJEC	T ANAL	YSIS & CONCLUSIONS								
				ASKING	RENT				CONCLUD	ED RENT
UNITS	VAC	UNIT TYPE	SIZE	\$/UNIT	\$/SF				\$/UNIT	\$/SF
83	83	2 Bedroom		\$2,900					\$2,900	
20	20	2 Bedroom @ 80% AMI		\$2,053					\$1,388	

The rent comparables range in size from 1,013 SF to 1,168 SF, with an average unit size of 1,095 SF. The rent comparables' unadjusted rent per month ranges from \$2,531 to \$3,376, with an average rent of \$2,957. After applying adjustments to the comparables for differences in amenities, laundry, parking and utilities, the rent comparables' rent per month ranges from \$2,581 to \$3,331, with an average rent of \$2,939.

				3 BEDF	ROOM	<b>UNIT CON</b>	ICLUSIO	N		
			UNIT	RENT/N	MONTH	ADJUSTED F	RENT/MONT	NET		
COMP		UNIT TYPE	SIZE	\$/UNIT	\$/SF	\$/UNIT	\$/SF	ADJ %		
3		3 BD / 2 BA	1,298	\$2,700	\$2.08	\$2,750	\$2.12	1.9%		
5		3 BD / 2 BA	1,552	\$4,625	\$2.98	\$4,575	\$2.95	-1.1%		
2		3 BD / 3 BA	1,520	\$3,810	\$2.51	\$3,765	\$2.48	-1.2%		
4		3 BD / 3 BA	1,473	\$4,691	\$3.18	\$4,646	\$3.15	-1.0%		
LOW			1,298	\$2,700	\$2.08	\$2,750	\$2.12	-1.2%		
HIGH			1,552	\$4,691	\$3.18	\$4,646	\$3.15	1.9%		
AVERAC	GE .		1,461	\$3,957	\$2.69	\$3,934	\$2.67	-0.3%		
MEDIAN	l		1,497	\$4,218	\$2.74	\$4,170	\$2.71	-1.0%		
SUBJEC	T ANAL	YSIS & CONCLUSIONS								
				ASKING	G RENT				CONCLUD	ED RENT
UNITS	VAC	UNIT TYPE	SIZE	\$/UNIT	\$/SF				\$/UNIT	\$/SF
12	12	3 Bedroom		\$3,300					\$3,300	
3	3	3 Bedroom @ 80% AMI		\$2,521					\$1,639	

The rent comparables range in size from 1,298 SF to 1,552 SF, with an average unit size of 1,461 SF. The rent comparables' unadjusted rent per month ranges from \$2,700 to \$4,691, with an average rent of \$3,957. After applying adjustments to the comparables for differences in amenities, laundry, parking and utilities, the rent comparables' rent per month ranges from \$2,750 to \$4,646, with an average rent of \$3,934.

#### POTENTIAL RENTAL INCOME

The gross rental income equals the total gross income based the rent conclusions presented previously and is summarized in the following table.

		APAF	RTME	NT POTEN	NTIAL GF	ROSS INCO	OME			
				Δ	SKING RENT	Γ	CONCLUDED MARKET RENT			
UNIT TYPE	UNITS	VAC	SF	\$/UNIT (MO.)	MONTHLY	ANNUALLY	\$/UNIT (MO.)	MONTHLY	ANNUALLY	
Studio	36	36		\$1,800	\$64,800	\$777,600	\$1,800	\$64,800	\$777,600	
Studio @ 80% AMI	11	11		\$1,512	\$16,632	\$199,584	\$1,098	\$12,078	\$144,936	
1 Bedroom	115	115		\$2,300	\$264,500	\$3,174,000	\$2,300	\$264,500	\$3,174,000	
1 Bedroom @ 80% AMI	28	28		\$1,681	\$47,068	\$564,816	\$1,197	\$33,516	\$402,192	
2 Bedroom	83	83		\$2,900	\$240,700	\$2,888,400	\$2,900	\$240,700	\$2,888,400	
2 Bedroom @ 80% AMI	20	20		\$2,053	\$41,060	\$492,720	\$1,388	\$27,760	\$333,120	
3 Bedroom	12	12		\$3,300	\$39,600	\$475,200	\$3,300	\$39,600	\$475,200	
3 Bedroom @ 80% AMI	3	3		\$2,521	\$7,563	\$90,756	\$1,639	\$4,917	\$59,004	
TOTAL	308			\$2,344	\$721,923	\$8,663,076	\$2,233	\$687,871	\$8,254,452	

<sup>&</sup>lt;sup>1</sup> Contract + Market (Vacant Units Projected At Market Level)

It is important to note that we do not have the sizes of the units. We assume that the unit sizes are similar to the comparable developments.

#### **INCOME & EXPENSE ANALYSIS**

Operating expenses include those items necessary to maintain the subject property and generate income at the forecasted level. Expenses associated with debt financing, depreciation, or other accounting items are disregarded. The following section provides supporting information and discusses the individual expense conclusions for the subject property.

COLLIERS PROFORMA							
	COLLIERS FORECAST						
YEAR	PROFORMA						
INCOMEITEMS	TOTAL	\$/UNIT	%EGI				
Potential Rental Income	\$8,254,452	\$26,800	100.6%				
TOTAL RENTAL INCOME	\$8,254,452	\$26,800	100.6%				
OTHER INCOME							
Other Income	\$385,000	\$1,250	4.7%				
TOTAL OTHER INCOME	\$385,000	\$1,250	4.7%				
POTENTIAL GROSS INCOME (PGI)	\$8,639,452	\$28,050	105.3%				
Vacancy	(\$330,178)	(\$1,072)	(4.0%)				
Credit Loss	(\$82,545)	(\$268)	(1.0%)				
Other Income Vacancy & Credit Loss	(\$19,250)	(\$63)	(0.2%)				
EFFECTIVE GROSS INCOME (EGI)	\$8,207,479	\$26,648	100.0%				
EXPENSE ITEMS							
Real Estate Taxes	(\$3,225,996)	(\$10,474)	(39.3%)				
Property Insurance	(\$138,600)	(\$450)	(1.7%)				
Utilities	(\$308,000)	(\$1,000)	(3.8%)				
Repairs & Maintenance	(\$292,600)	(\$950)	(3.6%)				
Turnover	(\$84,700)	(\$275)	(1.0%)				
Off-Site Management	(\$205,187)	(\$666)	(2.5%)				
Payroll	(\$431,200)	(\$1,400)	(5.3%)				
Advertising	(\$77,000)	(\$250)	(0.9%)				
General & Administrative	(\$69,300)	(\$225)	(0.8%)				
Reserves	(\$61,600)	(\$200)	(0.8%)				
TOTAL EXPENSES	(\$4,894,183)	(\$15,890)	(59.6%)				
NET OPERATING INCOME (NOI)	\$3,313,296	\$10,757	40.4%				

Above is our operating income and expense conclusion. Below are the developer's projections.

DEVELOPER'S PROJECTIONS							
ITEM	AMOUNT						
NOI BEFORE TAXES	\$6,440,000						
REAL ESTATE TAXES	- <u>\$3,127,425</u>						
NET OPERATING INCOME AFTER TAXES	\$3,312,575						

#### **OTHER INCOME**

In the following section, we analyzed and made conclusions for the other income items of the subject property.

OTHER INCOME ANALYSIS & CONCLUSIONS								
OTHER INCOME						ANALYSIS		
	s	UBJECT		INC. (	COMPS	The concluded amount is all inclusive of income associated with other income. The		
YEAR	TOTAL	\$/UNIT	%EGI	COMP	\$/UNIT	conclusion is based on the expense comparables. The expense comparables had other		
				1	-	income items that include utility reimbursements, lease termination fees, damage fees,		
				2	-	parking income, amenity fees, pet rent, and late fees.		
				3	-			
				4	-			
CONCLUSION	\$385,000	\$1,250	4.7%	AVG	-	-		

Vacancy is based on the overall vacancy in the submarket and market. Please reference the figures below. Our conclusions are summarized in the tables below:

GENERAL VACANCY CONCLUSION								
MPF	2023 Q3	LAST YR	AVG LAST 5					
New Haven-Milford	4.7%	3.8%	3.7%					
Waterbury/Meriden/Hamden	3.3%	3.5%	3.4%					
GENERAL VACANCY RATE CONCLUSIONS								
INCOME LOSS								
General Vacancy Rate			4.0%					
Credit Loss Conclusion								
Concessions			0.0%					
TOTAL			5.0%					

# **Analysis of Operating Expenses**

Expenses are estimated based on one or more of the following sources: (1) historical or projected operation of the subject; (2) comparable expense properties; (3) published operating sources; or (4) individual suppliers. The expense comparables reflect varying accounting methods with respect to individual line items and reserves for replacement expenses. On a line-item basis, due to the variances in accounting and classification, their applicability is diminished. The following section provides supporting information and discusses the individual expense conclusions for the subject property. The operating expenses for the subject property were presented previously. The following chart summarizes comparable expenses.

_							
E	<b>XPENS</b>	E CON	IPARA	ABLES			
COMPARABLE	COMP 1	COMP 2	COMP 3	COMP 4	LOW	HIGH	AVG
County	Hartford	Dutchess	Hartford	Worcester	-	-	-
State	CT	NY	CT	MA	-	-	-
Expense Year	2023	2023	2019	2023	2019	2023	2022
Actual/Budget	Budget	Budget	Actual	Actual	-	-	-
Units	267	164	246	302	164	302	245
Year Built	2023	2021	2004	1990-2015	2004	2023	2016
Rental Income	\$29,127	\$28,709	\$19,508	\$20,859	\$19,508	\$29,127	\$24,551
Other Income	\$925	\$1,012	\$1,570	\$880	\$880	\$1,570	\$1,097
Other Income % EGI	3.1%	3.4%	7.4%	4.0%	3.1%	7.4%	4.5%
EGI (\$/UNIT)	\$30,052	\$29,721	\$21,078	\$21,739	\$21,078	\$30,052	\$25,648
EXPENSE ITEMS	\$/UNIT	\$/UNIT	\$/UNIT	\$/UNIT	LOW	HIGH	AVG
Real Estate Taxes	\$4,000	\$625	\$4,224	\$2,664	\$625	\$4,224	\$2,878
Property Insurance	\$500	\$787	\$266	\$381	\$266	\$787	\$484
Utilities	\$1,250	\$623	\$1,016	\$1,261	\$623	\$1,261	\$1,038
Repairs & Maintenance	\$1,050	\$1,028	\$817	\$846	\$817	\$1,050	\$935
Turnover	\$300	\$74	\$423	\$259	\$74	\$423	\$264
Off-Site Management	\$751	\$892	\$494	\$679	\$494	\$892	\$704
Payroll	\$1,754	\$934	\$1,366	\$1,701	\$934	\$1,754	\$1,439
Advertising	\$350	\$241	\$301	\$140	\$140	\$350	\$258
General & Administrative	\$350	\$58	\$183	\$315	\$58	\$350	\$227
Reserves	\$250	\$245	-	-	\$245	\$250	\$248
TOTAL EXPENSES (\$/UNIT)	\$10,555	\$5,507	\$9,090	\$8,246	\$5,507	\$10,555	\$8,350

# **Conclusion of Operating Expenses**

In the following section we discuss the individual expense conclusions for the subject property.

# **Real Estate Taxes**

EXPENSE ANALYSIS & CONCLUSIONS								
<b>REAL ESTATE TAXI</b>	ES						ANALYSIS	
	S	UBJECT		EXP	ENSE CO	OMPS	The concluded expense is all inclusive of costs associated	
YEAR	TOTAL	\$/UNIT	%EGI	COMP	\$/UNIT	%EGI	with real estate taxes. The concluded taxes are based on the	
				1	\$4,000	13.3%	projected taxes. Please see the analysis below for an outline	
				2	\$625	2.1%	of the calculated taxes.	
				3	\$4,224	20.0%		
				4	\$2,664	12.3%		
CONCLUSION	\$3,225,996	\$10,474	39.3%	AVG	\$2,878	11.9%		

Below is our tax calculation. The tax calculations for the apartment component is based on the Town's instructions in Addendum 6 of the RFP. Per the instructions, we utilized a loaded cap rate of 8% in our analysis.

	ESTIMATED STABILIZE	DTA	XES
	EFFECTIVE GROSS INCOME		\$8,207,479
	OPERATING EXPENSES BEFORE RETAXES	+	<u>-\$1,668,187</u>
	NOI BEFORE RE TAXES		\$6,539,292
	CAPRATE	/	8.00%
	PROJECTED MARKET VALUE		\$81,741,155
	70% ADJUSTMENT	Χ	<u>70%</u>
	PROJECTED ASSESSED VALUE		\$57,218,809
	MIL RATE	Χ	<u>5.64%</u>
=	Stabilized Taxes Estimate (rounded)		\$3,225,996
	Stabilized Taxes/Unit		\$10,474

## **Other Operating Expenses**

PROPERTY INSUR	PANCE						ANALYSIS
TROI ERTT INCOM		UBJECT		FXP	ENSE CO	OMPS	This expense includes all premiums and costs incurred for
YEAR	TOTAL	\$/UNIT	%EGI		\$/UNIT	%EGI	insurance covering structures, public liability, rental value, and
		<del>,,</del>	,,,	1	\$500	1.7%	equipment. The conclusion is based on the expense
				2	\$787	2.6%	comparable information.
				3	\$266	1.3%	
				4	\$381	1.8%	
CONCLUSION	\$138,600	\$450	1.7%	AVG	\$484	1.8%	•
UTILITIES							ANALYSIS
	s	UBJECT		EXP	ENSE CO	OMPS	Utilities include gas, electricity, water, sewer, and trasl
YEAR	TOTAL	\$/UNIT	%EGI	COMP	\$/UNIT	%EGI	removal. The conclusion is based on the expense comparable
				1	\$1,250	4.2%	information.
				2	\$623	2.1%	
				3	\$1,016	4.8%	
				4	\$1,261	5.8%	
CONCLUSION	\$308,000	\$1,000	3.8%	AVG	\$1,038	4.2%	•
REPAIRS & MAINT	<b>TENANCE</b>						ANALYSIS
		UBJECT			ENSE CO	OMPS	This expense covers the cost of all routine maintenance and
YEAR	TOTAL	\$/UNIT	%EGI	COMP	\$/UNIT	%EGI	repairs. The conclusion is based on the expense comparable
				1	\$1,050	3.5%	information.
				2	\$1,028	3.5%	
				3	\$817	3.9%	
				4	\$846	3.9%	-
CONCLUSION	\$292,600	\$950	3.6%	AVG	\$935	3.7%	
TURNOVER							ANALYSIS
		UBJECT			ENSE CO		This expense item includes typical costs associated with uni
YEAR	TOTAL	\$/UNIT	%EGI		\$/UNIT	%EGI	turnover such as cleaning and painting. The conclusion is
				1	\$300	1.0%	based on the expense comparable information.
				2	\$74	0.2%	
				3	\$423	2.0%	
	204 700	4075	4.00/	4	\$259	1.2%	
CONCLUSION	\$84,700	\$275	1.0%	AVG	\$264	1.1%	
OFF-SITE MANAGE		UBJECT		EVD	ENSE CO	OMDS	ANALYSIS  This expense reflects the professional management service
YEAR	TOTAL	\$/UNIT	%EGI		\$/UNIT	%EGI	for the subject. The conclusion is based on the expense
ILAN	TOTAL	φ/OINII	/oLGI	1	\$751	2.5%	comparable information.
				2	\$892	3.0%	•
				3	\$494	2.3%	
				4	\$679	3.1%	
CONCLUSION	\$205,187	\$666	2.5%	AVG	\$704	2.7%	
PAYROLL	<b>4</b> _00,101	7777			***		ANALYSIS
THOLL	s	UBJECT		EXP	ENSE CO	OMPS	This expense consists of all payroll and associated employee
YEAR	TOTAL		%EGI		\$/UNIT	%EGI	benefits related to the subject's personnel directly involved in
				1	\$1,754		the management and maintenance of the subject. The
				2	\$934	3.1%	conclusion is based on the expense comparable information.
				3	\$1,366		
				4	\$1,701	7.8%	
CONCLUSION	\$431,200	\$1,400	5.3%	AVG	\$1,439		•
	•						

ADVERTISING							ANALYSIS
	S	UBJECT		EXP	ENSE CO	OMPS	This expense includes marketing, advertising and promoting the
YEAR	TOTAL	\$/UNIT	%EGI	COMP	\$/UNIT	%EGI	subject property. The conclusion is based on the expense
				1	\$350	1.2%	comparable information.
				2	\$241	0.8%	
				3	\$301	1.4%	
				4	\$140	0.6%	
CONCLUSION	\$77,000	\$250	0.9%	AVG	\$258	1.0%	
<b>GENERAL &amp; ADMINI</b>	STRATIVE						ANALYSIS
	S	UBJECT		EXP	ENSE CO	OMPS	This expense includes office supplies, accounting, legal fees,
YEAR	TOTAL	\$/UNIT	%EGI	COMP	\$/UNIT	%EGI	other professional fees, and all other administrative costs. The
				1	\$350	1.2%	conclusion is based on the expense comparable information.
				2	\$58	0.2%	
				3	\$183	0.9%	
				4	\$315	1.4%	-
CONCLUSION	\$69,300	\$225	0.8%	AVG	\$227	0.9%	
RESERVES							ANALYSIS
	S	UBJECT		EXP	ENSE CO	OMPS	Reserves for replacements are not typical cash expenditures
YEAR	TOTAL	\$/UNIT	%EGI	COMP	\$/UNIT	%EGI	but rather the annualized cost of major expense in the future
				1	\$250	0.8%	The expense conclusion considers the subject's age and
				2	\$245	0.8%	condition and typical standards. The conclusion is based or
				3	-	-	the expense comparable information.
				4	-	-	-
CONCLUSION	\$61,600	\$200	0.8%	AVG	\$248	0.8%	
TOTAL EXPENSES		LOW	HIGH				CONCLUSION
EXPENSE COMPARABI	LES \$/UNIT	\$5,507	\$10,555				The total projected expenses per unit are mucher higher than
EXPENSE COMPARABI	LES %EGI	18.5%	43.1%	_			the cost comparables primarily due to a higher real estate tax
TOTAL EXPENSES \$/UNIT		\$15,	890				amount.
TOTAL EXPENSES %E	:GI	59.0	6%	_			
TOTAL EXPENSES		\$4,89	4,183				

#### **DEVELOPMENT OF CAPITALIZATION RATE**

The going-in capitalization rate, also known as overall rate (OAR), can be determined using several sources and methods. In developing our opinion of OAR, the following techniques were used:

- Comparable Sales (Sales Comparison Approach)
- > Supplemental Comparable Sales (Competitive Market)
- > Investor Surveys
- > Band of Investment Technique

## **Comparable Sales**

The following table presents a summary of the comparable sales used ahead in the Sales Comparison Approach, and the capitalization rates from each of those sales.

	CAPITALIZATION RATE COMPARABLES (OAR)									
	NAME	CITY	ST	SALE DATE	YR BLT	UNITS	AVG UNIT SF	\$/UNIT	SALE PRICE	CAP RATE
1	Pleasant View Estates	Grisw old	CT	October 30, 2023	2020	102	1,183	\$294,118	\$30,000,000	5.98%
2	The Pavilions Apartments	Mancheste	CT	December 27, 2022	1990	932	978	\$225,483	\$210,150,000	4.80%
3	The Pointe at Dorset Crossing	Simsbury	CT	April 6, 2022	2015	168	1,011	\$285,714	\$48,000,000	-
4	Halstead Norw alk	Norw alk	CT	March 24, 2022	2013	240	916	\$375,000	\$90,000,000	4.40%
5	Front Street Lofts	Hartford	CT	March 4, 2022	2015	121	746	\$291,736	\$35,300,000	5.54%
6	The Sound and Cove at Gatew ay Commons	East Lyme	CT	February 22, 2022	2015	400	1,198	\$347,475	\$138,990,000	-
LO	W			February 2022						4.40%
HIC	SH .	October 2023								5.98%
A۷	ERAGE	August 2022					5.18%			
ME	TEDIAN March 2022					5.17%				

For this analysis, we have provided six primary sales comparables, which are later presented in the Sales Comparison Approach. These five primary sales have capitalization rates ranging from 4.40% to 5.98%, with an average of 5.18% and a median of 5.17%.

## **Investor Surveys**

The following table provides capitalization rate statistics as surveyed by investors that we considered to be relevant to the subject property and our independent market participant interviews.

CAPITALIZATION RATE SURVEYS (OAR)							
SOURCE	QUARTER	RANG	E	AVG			
PriceWaterhouse Coopers							
National Apartment Market	4Q 23	4.00% to	8.00%	5.59%			
Market Participant Interview							
Rock Chosick, Chosick Realty	4Q 23	5.50% to	6.50%	6.00%			
AVERAGE		4.75% to	7.25%	5.80%			

**Rick Chozick-President and CEO-Chozick Realty-** Rick recently sold Pleasant View Estates in Griswold and indicated that the cap rate was around 6.00%. He indicated that a lot of borrowers were hesitant to go much lower on the cap rate because that would create too much negative leverage. He indicated that a recent Fannie Mae interest rate quote he was given for a new construction project was in the low 6's.

#### **Capitalization Rate Conclusion**

Taking all factors into consideration, the following table summarizes the various capitalization rate indicators and provides the final capitalization rate conclusion.

CAPITALIZATION RATE CONCLUSION (OAR)							
SOURCE	QUARTER	R	ANG	E	AVG		
Comparable Sales		4.40%	to	5.98%	5.18%		
Investor Surveys	4Q 23	4.75%	to	7.25%	5.80%		
Rick Chozick, Chozick Realty	4Q 23	5.50%	to	6.50%	6.00%		
AVERAGE		4.88%	to	6.58%	5.66%		
<b>CAPITALIZATION CONCLUSION</b>					5.75%		

We took the following factors into consideration when reaching our capitalization rate conclusion.

- Recent sales reported capitalization rates ranging from 4.40% to 5.98% with an average of 5.18%.
- National investor surveys from PwC indicate a nation-wide average cap rate for apartments of 5.01% for 4Q 2023 sales, which is a 70 basis points increase from the prior year.
- It has been 40 years since the U.S. economy has experienced a dramatic rise in inflation and interest rates. Massive government monetary stimulus to combat negative financial effects of the pandemic resulted in an overstimulated economy fueling an unprecedented consumer spending spree and a resultant spike in inflation. Slowing the rise of inflation through targeted interest rate increases, which is now a significant policy priority for the current administration. Irrespective, tight monetary policy and rising interest rates are present through the first half of 2023 and it is unknown as to how Fed Funds Rate will be impacted for the balance of this year. Theoretically, rising interest rates place upward pressure on capitalization rates.

In this instance, we considered data from comparable property sales, investor surveys and market participants. In view of the available data, we emphasize the indications from the cited sale data with secondary support from the market participant. The investor surveys were considered for supplementary support but are generally reflective of a broad range of institutional quality sales and it is reasonable that an appropriate indication for the subject property is similar to the midpoint of the investor surveys.

## **DIRECT CAPITALIZATION WITH NO TAX ABATEMENT**

The table below summarizes the Direct Capitalization method with no tax abatement.

DIRECT CAPITAL	IZATION	SUMMA	TION TAI	3LE
INCOMEITEMS	%PGI	%EGI	\$/UNIT	TOTAL
Potential Rental Income			\$26,800	\$8,254,452
TOTAL RENTAL INCOME			\$26,800	\$8,254,452
OTHER INCOME				
Other Income			\$1,250	\$385,000
TOTAL OTHER INCOME			\$1,250	\$385,000
POTENTIAL GROSS INCOME (PGI)			\$28,050	\$8,639,452
INCOMELOSS	%PGI		\$/UNIT	TOTAL
Vacancy	(4.0%)		(\$1,072)	(\$330,178)
Collection Loss	(1.0%)		(\$268)	(\$82,545)
Other Income Vacancy & Credit Loss	(5.0%)		(\$63)	(\$19,250)
TOTAL INCOME LOSS	(5.0%)		(\$1,403)	(\$431,973)
EFFECTIVE GROSS INCOME (EGI)	95.0%		\$26,648	\$8,207,479
EXPENSE ITEMS	%PGI	%EGI	\$/UNIT	TOTAL
Real Estate Taxes	(37.3%)	(39.3%)	(\$10,474)	(\$3,225,996)
Property Insurance	(1.6%)	(1.7%)	(\$450)	(\$138,600)
Utilities	(3.6%)	(3.8%)	(\$1,000)	(\$308,000)
Repairs & Maintenance	(3.4%)	(3.6%)	(\$950)	(\$292,600)
Turnover	(1.0%)	(1.0%)	(\$275)	(\$84,700)
Off-Site Management	(2.4%)	(2.5%)	(\$666)	(\$205,187)
Payroll	(5.0%)	(5.3%)	(\$1,400)	(\$431,200)
Advertising	(0.9%)	(0.9%)	(\$250)	(\$77,000)
General & Administrative	(0.8%)	(0.8%)	(\$225)	(\$69,300)
Reserves	(0.7%)	(0.8%)	(\$200)	(\$61,600)
TOTAL EXPENSES	(56.6%)	(59.6%)	(\$15,890)	(\$4,894,183)
NET OPERATING INCOME (NOI)	38.4%	40.4%	\$10,757	\$3,313,296
Capitalization Rate				5.75%
Capitalized Value				\$57,622,539
Real Estate Tax Abatement Value				\$0
INDICATED VALUE			\$187,086	\$57,622,539
Lease- Up Costs				
Rent Loss	(63.6%)	(66.9%)		(\$5,490,821)
Total Lease-Up Costs	(63.6%)	(66.9%)		(\$5,490,821)
Entrepreneurial Profit	(6.4%)	(6.7%)		(\$549,082)
TOTAL LEASE-UP COSTS	(69.9%)	(73.6%)		(\$6,039,903)
INDICATED VALUE			\$167,468	\$51,580,000
Construction Costs Net of Land Costs	(1158.6%)	(1219.6%)		(\$100,100,000)
INDICATED VALUE			(\$157,532)	(\$48,520,000)
			Rounded to	nearest \$10,000

Rounded to nearest \$10,000

It is noted that the developer projected an NOI of \$3,312,575. Below are the developer's calculations.

DEVELOPER'S PROJECTIONS						
ITEM	AMOUNT					
NOI BEFORE TAXES	\$6,440,000					
REAL ESTATE TAXES	- <u>\$3,127,425</u>					
NET OPERATING INCOME AFTER TAXES	\$3,312,575					

#### **ADJUSTMENTS TO VALUE**

Adjustments to the capitalized value were necessary for lease up costs and construction costs.

## Lease-Up Analysis

Regarding lease-up costs, the subject property has a current occupancy of 0.0%, which is below our stabilized occupancy estimate of 95.0%. As such, lease-up costs associated with the subject achieving stabilization are warranted in arriving at the As-Is Market Value.

The following table shows the absorption costs for the subject, based on the rental conclusions of this report and current 100.0% vacancy rate. A 10.00% profit component is also included. We assumed that 20 of the units would prelease. Thereafter, 15 units per month would lease.

LEASE-UP ANALYSIS							
TOTAL UNIT	S		308	UNITS OCCUPIED	20		
ABSORPTION	N RATE UNITS/	MONTH	15	PGI/UNIT/MONTH	\$2,338		
STABILIZED	OCCUPANCY	(293 UNITS)	95.0%				
MONTH	UNITS	UNITS	UNITS	RENT LOSS	PRESENT VALUE		
WONTH	ABSORBED	REMAINING	OCCUPIED	(PER MONTH)	OF RENT LOSS		
1	15	258	35	\$603,079	\$603,079		
2	15	243	50	\$568,016	\$568,016		
3	15	228	65	\$532,953	\$532,953		
4	15	213	80	\$497,890	\$497,890		
5	15	198	95	\$462,828	\$462,828		
6	15	183	110	\$427,765	\$427,765		
7	15	168	125	\$392,702	\$392,702		
8	15	153	140	\$357,640	\$357,640		
9	15	138	155	\$322,577	\$322,577		
10	15	123	170	\$287,514	\$287,514		
11	15	108	185	\$252,452	\$252,452		
12	15	93	200	\$217,389	\$217,389		
13	15	78	215	\$182,326	\$182,326		
14	15	63	230	\$147,263	\$147,263		
15	15	48	245	\$112,201	\$112,201		
16	15	33	260	\$77,138	\$77,138		
17	15	18	275	\$42,075	\$42,075		
18	15	3	290	\$7,013	\$7,013		
TOTAL LOST	RENTAL INC	OM E			\$5,490,821		
PROFIT @ 10	0.0% of \$5,490,	821			\$549,082		
TOTAL LOST	INCOME				\$6,040,000		

Rounded to nearest \$10.000

#### **ABSORPTION SUPPORT**

Below is absorption support for the lease up.

ABSORPTION SUPPORT							
PROJECT	# OF UNITS	YEAR BUILT	LEASE UP PERIOD (MONTHS)	MONTHLY ABSORPTION			
243 Residences at Steele Road	190	2017	14	13.2			
Heirloom Flats I	215	2018	12	17.2			
Highcoft Rise	96	2019	8	12			
The Ridge at Talcott Mountain	304	2019	-	7.9			
Highcroft Ridge	128	2017	8	15.2			
Aspen Green	181	2019	23	7.7			
SOURCE RCLCO							

#### CONSTRUCTION COSTS NET OF LAND COSTS

Our total construction cost for the apartment component is \$101,600,000. Deducting the land cost of \$1,500,000, equates to a construction cost net of land cost of \$100,100,000.

#### **CONCLUSION-VALUE WITHOUT TAX ABATEMENT**

After deducting lease up costs and the construction costs from the stabilized value, the resulting residual land value is (\$48,520,000). The indicated value means the project is not currently feasible. We note that the current high interest rates have put upwards pressure on capitalization rates, making many projects not feasible at this point in time. Also, the proposed taxes make up an unusually large portion of the operating expenses. Lastly, this does not account for any other subsidies, credits, or grants that the developer may seek.

## **DIRECT CAPITALIZATION WITH TAX ABATEMENT**

The table below summarizes the Direct Capitalization method with a tax abatement.

DIRECT CAPITAL	IZATION	SUMMA	TION TAE	BLE
INCOMEITEMS	%PGI	%EGI	\$/UNIT	TOTAL
Potential Rental Income			\$26,800	\$8,254,452
TOTAL RENTAL INCOME			\$26,800	\$8,254,452
OTHER INCOME				
Other Income			\$1,250	\$385,000
TOTAL OTHER INCOME			\$1,250	\$385,000
POTENTIAL GROSS INCOME (PGI)			\$28,050	\$8,639,452
INCOMELOSS	%PGI		\$/UNIT	TOTAL
Vacancy	(4.0%)		(\$1,072)	(\$330,178)
Collection Loss	(1.0%)		(\$268)	(\$82,545)
Other Income Vacancy & Credit Loss	(5.0%)		(\$63)	(\$19,250)
TOTAL INCOME LOSS	(5.0%)		(\$1,403)	(\$431,973)
EFFECTIVE GROSS INCOME (EGI)	95.0%		\$26,648	\$8,207,479
EXPENSE ITEMS	%PGI	%EGI	\$/UNIT	TOTAL
Real Estate Taxes	(37.3%)	(39.3%)	(\$10,474)	(\$3,225,996)
Property Insurance	(1.6%)	(1.7%)	(\$450)	(\$138,600)
Utilities	(3.6%)	(3.8%)	(\$1,000)	(\$308,000)
Repairs & Maintenance	(3.4%)	(3.6%)	(\$950)	(\$292,600)
Turnover	(1.0%)	(1.0%)	(\$275)	(\$84,700)
Off-Site Management	(2.4%)	(2.5%)	(\$666)	(\$205,187)
Payroll	(5.0%)	(5.3%)	(\$1,400)	(\$431,200)
Advertising	(0.9%)	(0.9%)	(\$250)	(\$77,000)
General & Administrative	(0.8%)	(0.8%)	(\$225)	(\$69,300)
Reserves	(0.7%)	(0.8%)	(\$200)	(\$61,600)
TOTAL EXPENSES	(56.6%)	(59.6%)	(\$15,890)	(\$4,894,183)
NET OPERATING INCOME (NOI)	38.4%	40.4%	\$10,757	\$3,313,296
Capitalization Rate				5.75%
Capitalized Value				\$57,622,539
Real Estate Tax Abatement Value				\$17,100,000
INDICATED VALUE			\$242,606	\$74,722,539
Lease- Up Costs				_
Rent Loss	(63.6%)	(66.9%)		(\$5,490,821)
Total Lease-Up Costs	(63.6%)	(66.9%)		(\$5,490,821)
Entrepreneurial Profit	(6.4%)	(6.7%)		(\$549,082)
TOTAL LEASE-UP COSTS	(69.9%)	(73.6%)		(\$6,039,903)
INDICATED VALUE			\$222,987	\$68,680,000
Construction Costs Net of Land Costs	(1158.6%)	(1219.6%)		(\$100,100,000)
INDICATED VALUE			(\$102,013)	(\$31,420,000)

Rounded to nearest \$10,000

#### **ADJUSTMENTS TO VALUE**

Adjustments to the capitalized value were necessary for lease up costs and construction costs, these are the same as previously presented. In addition, we added the value associated with the tax abatement to the stabilized value.

## **Tax Abatement Adjustment**

It is our understanding that the developer is looking for a real estate tax abatement. The developer would like a 13-year tax abatement. The taxes would increase 7% per year until the tax reaches to 100% of the projected stabilized taxes of \$3,225,996.

In our calculations, we deduct the market taxes increasing at a rate of 2.00% from the abated taxes and discount the annual tax advantage at a rate of 7.25%.

	PI	RESENT VALUE O	FTAX ABA	AT E	EMENT		
		RENTAL INCOME			PV FACTOR		PRESENT
YEAR	MARKET	- ABATED TAXES =	DIFFERENCE	x	@ 7.25%	=	VALUE
1	\$3,225,996	\$248,402	\$2,977,595		0.9324		\$2,776,312
2	\$3,290,516	\$496,803	\$2,793,713		0.8694		\$2,428,774
3	\$3,356,327	\$745,205	\$2,611,122		0.8106		\$2,116,582
4	\$3,423,453	\$993,607	\$2,429,846		0.7558		\$1,836,494
5	\$3,491,922	\$1,242,009	\$2,249,914		0.7047		\$1,585,548
6	\$3,561,761	\$1,490,410	\$2,071,350		0.6571		\$1,361,036
7	\$3,632,996	\$1,738,812	\$1,894,184		0.6127		\$1,160,489
8	\$3,705,656	\$1,987,214	\$1,718,442		0.5712		\$981,650
9	\$3,779,769	\$2,235,616	\$1,544,153		0.5326		\$822,460
10	\$3,855,364	\$2,484,017	\$1,371,347		0.4966		\$681,043
11	\$3,932,472	\$2,732,419	\$1,200,053		0.4631		\$555,687
12	\$4,011,121	\$2,980,821	\$1,030,300		0.4318		\$444,832
13	\$4,091,344	\$3,229,222	\$862,121		0.4026		\$347,059
NET PR	ESENT VALUE	OF CONTRACT RENT					\$17,097,967
NET PR	ESENT VALUE	OF CONTRACT RENT (RO	OUNDED)				\$17,100,000

Rounded to nearest \$10,000

#### **CONCLUSION-VALUE WITH TAX ABATEMENT**

After deducting for lease up costs and the construction costs from the stabilized value, the resulting residual land value is (\$31,420,000). The indicated value means the project is not currently feasible. We note that the current high interest rates have put upwards pressure on capitalization rates, making many projects not feasible at this point in time. Lastly, this does not account for any other subsidies, credits, or grants that the developer may seek.

#### INCOME APPROACH CONDOMINIUM SELLOUT

The Income Approach is an appropriate measure of value for income-producing properties, as the value estimate derived by this approach mimics the decision-making process of real estate investors. In the case of the residential condominium component of the subject property, an Income Approach methodology, the discounted cash flow analysis (DCF) is utilized. The specifics of this analysis are provided as follows.

#### **DISCOUNTED CASH FLOW ANALYSIS**

The Discounted Cash Flow analysis is utilized to make a series of deductions from the gross sellout (retail unit price times number of units) to account for profit and holding costs involved when unit sales occur over an extended absorption period. Inherent within the process is the premise that as the anticipated absorption period is extended, the differential between the gross sellout and retail market value of the project increases. Conversely, when the anticipated absorption period is shortened, then the differential between gross sellout and retail market value decreases.

Analyzing the subject's projected income stream to be derived from the sale of condominium units to a value over a projected or absorption period requires the use of a discount rate. The discount rate reflects the cost of money on a risk position both for borrowed funds and for equity funds. It is also necessary to account for expenses occurred over the absorption period including sales and overhead expenses and real estate taxes, as well as accounting for entrepreneurial profit.

Following is an overview of the steps used in the Discounted Cash Flow Analysis:

- Estimate unit absorption and average unit sale price. This involves utilizing a reconciled absorption rate and the average lot price as analyzed within the Sales Comparison Approach.
- Estimate sell-off expenses. Sell-off expenses include real estate taxes, marketing and closing costs, administrative costs and common area assessments.
- Select an appropriate discount rate from the market to calculate the present value of future cash flows.
- Reconcile a value indication for the Discounted Cash Flow Analysis.

#### SUBJECT UNIT BREAKDOWN

Below is a breakdown of the condominium types and the projected unit prices. The condominiums are going to market-rate units limited to seniors, 55 and over.

COND	OMINIUM BRE	AKOUT
TYPE	NUMBER OF UNITS	ASKING PRICE
Two Bedroom	6	\$400,000
Three Bedroom	19	\$450,000
Total Units	25	

#### **SALE COMPARABLES**

Below is sales data for age-restricted units from nearby developments.

SENIOR HOUSING SALES (55+)												
COMP#	ADDRESS	CITY/TOWN	STATE	UNIT#	# OF BEDS	# OF BATHS	BASEMENT	Garage	UNIT SIZE (SF)	SALEDATE	SALE PRICE	\$/SF
1	3 Lakeside Drive	Orange	Connecticut	n/a	2	2.1	Yes	1-Car	1,414	6/21/2022	\$419,500	\$297
2	12 Lakeside Drive	Orange	Connecticut	n/a	2	2.1	Yes	1-Car	1,330	8/31/2022	\$429,000	\$323
3	18 Lakeside Drive	Orange	Connecticut	n/a	2	2.1	Yes	1-Car	1,414	1/21/2022	\$360,875	\$255
4	20 Lakeside Drive	Orange	Connecticut	n/a	2	2.1	Yes	1-Car	1,330	1/21/2022	\$354,935	\$267
5	29 Lakeside Drive	Orange	Connecticut	n/a	2	2.1	Yes	1-Car	1,330	6/24/2022	\$401,990	\$302
6	33 Lakeside Drive	Orange	Connecticut	n/a	2	2.1	Yes	1-Car	1,440	6/29/2022	\$413,280	\$287
7	35 Lakeside Drive	Orange	Connecticut	n/a	2	2.1	Yes	1-Car	1,330	6/16/2022	\$482,625	\$363
8	37 Lakeside Drive	Orange	Connecticut	n/a	2	2.1	Yes	1-Car	1,330	8/29/2022	\$452,254	\$340
9	39 Lakeside Drive	Orange	Connecticut	n/a	2	2.1	Yes	1-Car	1,414	10/12/2022	\$450,370	\$319
10	45-04 Pacer Lane	Southngton	Connecticut	n/a	3	2.1	Yes	2-Car	1,774	1/25/2022	\$400,500	\$226
11	45-01 Pacer Lane	Southington	Connecticut	n/a	3	2.1	Yes	2-Car	1,484	11/10/2021	\$361,185	\$243
12	45-03 Pacer Lane	Southington	Connecticut	n/a	3	2.1	Yes	2-Car	1,662	9/27/2021	\$425,930	\$256
										Minimum	\$354,935	\$226
										Maximum	\$482,625	\$363
										Median	\$416,390	\$292
										Average	\$412,704	\$290

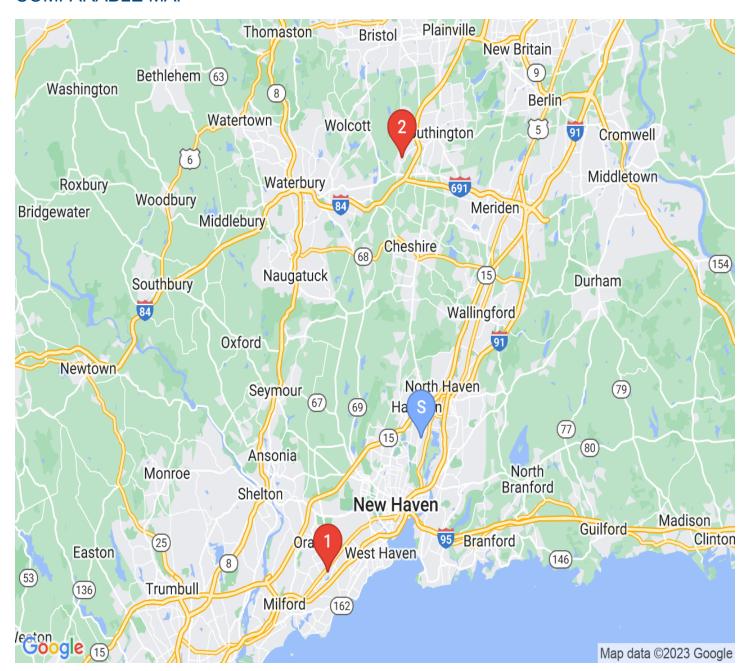


COMPARABLE 1-LAKESIDE DRIVE, ORANGE, CT



COMPARABLE 2-PACER LANE, SOUTHINGTON, CT

## **COMPARABLE MAP**



#### **CONDO SALE PRICE CONCLUSION**

We do not know the unit sizes of the subject townhouses. Additionally, we do not know if these units will have garages or basements. For the purposes of this analysis, we assume that the developer's projections are accurate. The developer's projections appear to be supported by the sales of nearby 55+ for-sale housing in close by communities.

Overall, we conclude at \$400,000 for a 2-bedroom unit and \$450,000 for a 3-bedroom.

CONCLUD	ED CONDO SA	LE PRICES
TYPE	NUMBER OF UNITS	<b>ASKING PRICE</b>
Two Bedroom	6	\$400,000
Three Bedroom	19	\$450,000
Average Sale F	rice	\$438,000

## **MARKETING AND ABSORPTION**

We project a 15-month construction period. We assume that 7 units will sell in the first quarter followed by 6 units in the following quarters. We assume that the sales process starts during the end of the construction period.

#### **ESTIMATED EXPENSES**

The following expense commentary is predicated upon our knowledge and our experience regarding residential condominium properties in the marketplace. Our projections are based on a review of the subject's specific information as provided by management and ownership, comparable properties and our professional experience in the market.

#### **Construction Costs**

We utilized the construction costs (not including profit) of \$9,230,618, or \$1,846,124 per quarter.

## **Cost of Sales (Marketing and Closing)**

Typically, a brokerage firm reduces its percent of sales fee when the firm is selling out the entire development. Our recent experience with several larger condominium developments indicates a fee of around 2.50%-5.00% range. It is typical to hire a broker for this service. In consideration of the subject's number of units (25), we have projected a higher fee **5.0%** for cost of sales in our economic analysis as a percentage of the transaction price, which is consistent with the projections given to us by the market participants in the area.

#### **Real Estate Taxes**

As indicated in the Real Estate Tax Analysis, the current taxes are not reflective of the subject's as proposed condominium development. We developed the projected tax amount of \$2,500 per unit per quarter based on condominium tax comparables. We also assumed a tax cost of \$15,000 per quarter during the construction period.

Below are tax comparables that help support our quarterly tax amount.

		TAX	COMPARABLI	ES-CONDOS				
	COMP 1	COMP 2	COMP 3	COMP 4	COMP 5	LOW	HIGH	AVG
Property Name	Residential Condo	Residential Condo	Residential Condo	Residential Condo	Residential Condo	-	-	-
Address	36 Todd Street #503	36 Todd Street #501	36 Todd #505	2950 State Street #10	2950 State Street #11	-	-	
City, State	Hamden, CT	Hamden, CT	Hamden, CT	Hamden, CT	Hamden, CT	-	-	-
APN	3129/6/00/0503	3129/6/00/0501	3129/6/00/0505	2432/6/00/0010	2432/6/00/0011	-	-	-
Year Built	2010	2010	2010	2010	2010	-	2010	1675
SF	2032	1502	1359	1331	1331			
Assessment Period	2023	2023	2023	2023	2023			
County Market Value \$	\$260,000	\$252,900	\$230,300	\$210,300	\$211,000			
County MV \$/Unit	\$128	\$168	\$169	\$158	\$159			
Assesed \$	\$182,000	\$177,030	\$161,210	\$147,210	\$147,700			
Assessed \$/Unit	\$90	\$118	\$119	\$111	\$111			
Total Taxes	\$10,261	\$9,981	\$9,089	\$8,300	\$8,327	\$8,300	\$10,261	\$9,192

#### **Administrative Fee**

These charges are inclusive of costs associated with any additional administrative or marketing charges, insurance, legal fees and other miscellaneous charges and holding costs. This expense has been estimated at \$2,000 per month, or \$6,000 per quarter.

## FINANCIAL FEASIBILITY

CONTINUED

#### Insurance

These charges are inclusive of costs associated with general property insurance during the holding period. This expense has been estimated at \$1,500 per month or \$4,500 per quarter.

#### **Homeowner's Association Fees**

Homeowner's association (HOA) fees are typically project specific and vary based on the amenities and level of service provided. According to the developer the subject as proposed will have average to good amenities. The HOA fees also include some utility costs. The developer is projecting an average condominium fee of \$300 per unit per month, or \$900 per unit per quarter.

#### **Growth Rates**

Based on our observations of the subject's market we have projected a **2.50% annual growth rate**, which will be factored into our Year 1 model start date in our discounted sellout model.

#### **Discount Rate**

The final step in the Discounted Cash Flow analysis is the selection of an appropriate discount rate. The discount rate is estimated by considering trends in interest rates, and national, regional and local surveys in order to estimate an appropriate discount rate (i.e.; yield rate, internal rate of return - IRR) for the subject.

The latest PWC Survey indicates that discount rates for land development vary from 12% to 30% and average 19.20%.

Taking the individual attributes of the subject into consideration and the subject's suburban location and relatively low risk relative to other developments, we are of the opinion that an appropriate discount rate is **12%** equating to a compounded quarterly rate of **2.68%**.

		BULK 3	ALE VALUE	DISCOUN	II ED CASE	I FLOW AN	AL 1313			
QUARTER	_	1	2	3	4	5	6	7	8	TOTAL
ENDING	_									
ABSORPTION FORECAST										
Market Rate Units										
Remaining Units at Start of Quarte	er	25.00	25.00	25.00	25.00	25.00	18.00	12.00	6.00	
Units Sold Per Period		0.00	0.00	0.00	0.00	7.00	6.00	6.00	6.00	
Cumulative Unit Sales		0.00	0.00	0.00	0.00	7.00	6.00	12.00	18.00	
REVENUE										
Market Rate Units		\$438,000	\$440,738	\$443,492	\$446,264	\$449,053	\$451,860	\$454,684	\$457,526	
Multiplied by Quarterly Closed Sale	es	0.00	0.00	0.00	0.00	7.00	6.00	6.00	6.00	
Total Sales Income	_	\$0	\$0	\$0	\$0	\$3,143,372	\$2,711,158	\$2,728,103	\$2,745,153	\$11,327,786
TOTAL SALES REVENUE		\$0	\$0	\$0	\$0	\$3,143,372	\$2,711,158	\$2,728,103	\$2,745,153	\$11,327,786
CONSTRUCTION COSTS										
Residential Component		(\$1,846,124)	(\$1,857,662)	(\$1,869,272)	(\$1,880,955)	(\$1,892,711)	\$0	\$0	\$0	(\$9,346,724)
Commercial Component		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HOLDING/SELLOUT COSTS										
Sales and Marketing	5.0%	\$0	\$0	\$0	\$0	(\$157,169)	(\$135,558)	(\$136,405)	(\$137,258)	(\$566,389)
Real Estate Taxes*	\$2,500 /Unit/Qtr	(\$15,000)	(\$15,094)	(\$15,188)	(\$15,283)	(\$64,077)	(\$46,424)	(\$31,143)	(\$15,669)	(\$217,877)
Condo Fees*	\$300 /Unit/Qtr	\$0	\$0	\$0	\$0	(\$7,689)	(\$5,571)	(\$3,737)	(\$1,880)	(\$18,878)
Insurance*	\$4,500 /Qtr	\$0	\$0	\$0	\$0	(\$4,614)	(\$4,642)	(\$4,666)	(\$4,701)	(\$18,622)
Administrative Fees*	\$6,000 /Qtr	\$0	\$0	\$0	\$0	(\$6,151)	(\$6,190)	(\$6,229)	(\$6,267)	(\$24,837)
TOTAL EXPENSES	_	(\$1,861,124)	(\$1,872,756)	(\$1,884,460)	(\$1,896,238)	(\$2,132,411)	(\$198,385)	(\$182,179)	(\$165,775)	(\$10,193,328
*These expenses are grown to esti	mated future dollar val	ue by applying the		e to completion.	,	•	•	•	•	
PROJECTED CASH FLOW		(\$1,861,124)	(\$1,872,756)	(\$1,884,460)	(\$1,896,238)	\$1,010,960	\$2,512,773	\$2,545,924	\$2,579,379	\$1,134,458
IPV DISCOUNTED AT:	2.68% /	\$200	0.000				BULK DISCOL	UNTED VALUE		

## FINANCIAL FEASIBILITY

CONTINUED

#### **CONCLUSION-CONDOMINIUMS**

After deducting for the costs associated with the construction and absorption of the condo sales and applying an appropriate discount rate, the resulting residual land value is **\$200,000**. The indicated value means the project is barely feasible. In our analysis, we assumed that the developer built the townhouses all at once as opposed to phased over time. With a phased construction approach unit sales would occur earlier in the sellout model above, resulting in a nominally higher residual value.

## 3) SALES

Below are sales of larger market-rate properties in the area.

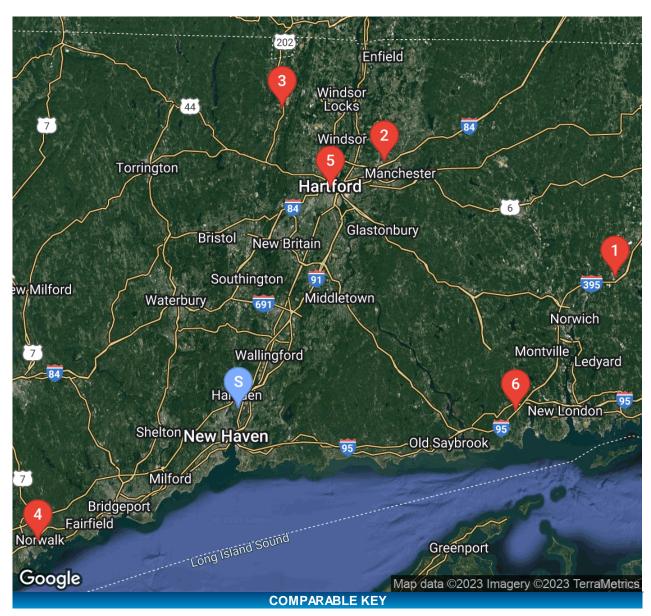
## **SALES APPROACH**

## **Presentation**

The following Sales Summation Table, Location Map and photographs summarize the improved sales data. Following these items, the comparable sales are adjusted for applicable elements of comparison and the opinion of value by the Sales Comparison Approach is concluded.

	IM	PROVED	SALES S	SUMMATI	ON TABL	E	
COMPARABLE	SUBJECT	COMPARABLE 1	COMPARABLE 2	COMPARABLE 3	COMPARABLE 4	COMPARABLE 5	COMPARABLE 6
Name	High Meadow s- Dakota Partners, Market Rate Option	Pleasant View Estates	The Pavilions Apartments	The Pointe at Dorset Crossing	Halstead Norw alk	Front Street Lofts	The Sound and Cove at Gatew ay Commons
Address	825 Hartford Turnpike	96 Pleasant View Street	345 Buckland Hills Drive	55 Dorsett Crossing Drive	8 Norden Place	20 Front Street	Maple Tree Lane & Flanders Road
City	Hamden	Grisw old	Manchester	Simsbury	Norw alk	Hartford	East Lyme
State	СТ	СТ	СТ	СТ	СТ	СТ	СТ
Zip	06517	06351	06042	06070	06855	06103	06333
County	New Haven	New London	Hartford	Hartford	Fairfield	Hartford	New London
			PHYSICAL IN	FORMATION			
Project Design	Garden/Low Rise	Low-Rise	Low-Rise	Low-Rise	Low-Rise	Low-Rise	Low-Rise
NRA (SF)	0	120,732	911,556	169,944	219,862	90,270	479,250
Units	308	102	932	168	240	121	400
Average Unit SF	0	1,183	978	1,011	916	746	1,198
Density	6.1	4.3	19.8	16.4	6.3	47.8	2.8
Land Area (AC)	50.3	23.6	47.2	10.3	38.4	2.5	145.0
Land Area (SF)	2,190,632	1,028,452	2,054,289	446,926	1,671,397	110,207	6,316,200
Year Built ` '	-	2020	1990	2015	2013	2015	2015
			UNIT MIX	DETAILS			
Studio	15%	0%	0%	18%	20%	30%	5%
1 Bed	46%	0%	51%	32%	45%	62%	18%
2 Bed	33%	61%	41%	50%	33%	8%	53%
3+ Bed	5%	39%	8%	0%	2%	0%	25%
Average Unit (SF)	0	1,183	978	1,011	916	746	1,198
			SALE INFO	RMATION			
Date		10/30/2023	12/27/2022	4/6/2022	3/24/2022	3/4/2022	2/22/2022
Status		Recorded	Recorded	Recorded	Recorded	Recorded	Recorded
Parcel Number		36-73-37	MANC-000040- 000805-000345,	SIMS-000044H- 000313A-	NORW-000003- 000017-000144	269-360-16	26-2, 25-35
Rights Transferre Transaction Price	d	Leased Fee \$30,000,000	Leased Fee \$210,150,000	Leased Fee	Leased Fee \$90,000,000	Leased Fee \$35,300,000	Leased Fee \$138,990,000
Transaction \$/Unit		\$294,118	\$210,130,000	\$48,000,000 \$285,714	\$375,000	\$291,736	\$347,475
Transaction \$/SF N		\$248	\$225,465 \$231	\$282	\$409	\$391,730 \$391	\$290
Analysis Price		\$30,000,000	\$210,150,000	\$48,000,000	\$90,000,000	\$35,300,000	\$138,990,000
NOI/Unit	\$10,757	\$17,597	\$10,823	-	\$16,500	\$16,155	-
NOI/SF NRA	-	\$14.87	\$11.07	_	\$18.01	\$21.65	-
Occupancy	0.0%	100.0%	97.5%	100.0%	97.0%	98.5%	-
Capitalization Rate	<u> </u>	5.98%	4.80%		4.40%	5.54%	_

## SALES LOCATION MAP



COMP	DISTANCE	NAME	ADDRESS	SALEDATE	OAR	\$/UNIT
SUBJECT	-	High Meadow s-Dakota Partners, Market Rate Option	825 Hartford Turnpike, Hamden, CT	-	-	
No. 1	50.5 Miles	Pleasant View Estates	96 Pleasant View Street, Griswold, CT	10/30/2023	5.98%	\$294,118
No. 2	36.2 Miles	The Pavilions Apartments	345 Buckland Hills Drive, Manchester, CT	12/27/2022	4.80%	\$225,483
No. 3	38.4 Miles	The Pointe at Dorset Crossing	55 Dorsett Crossing Drive, Simsbury, CT	4/6/2022		\$285,714
No. 4	30.6 Miles	Halstead Norw alk	8 Norden Place, Norwalk, CT	3/24/2022	4.40%	\$375,000
No. 5	30.3 Miles	Front Street Lofts	20 Front Street, Hartford, CT	3/4/2022	5.54%	\$291,736
No. 6	35.2 Miles	The Sound and Cove at Gatew ay Commons	Maple Tree Lane & Flanders Road, East Lyme, CT	2/22/2022		\$347,475

## **COMPARABLE SALES PHOTOGRAPHS**



**COMPARABLE 1** 



**COMPARABLE 2** 



**COMPARABLE 3** 



**COMPARABLE 4** 



**COMPARABLE 5** 



**COMPARABLE 6** 

#### **SALES ANALYSIS**

The following table summarizes the comparable sales' price per unit.

	SALE PRICE PER UNIT INDICATIONS
	TRANSACTION
COMP	PRICE
1	\$294,118
2	\$225,483
3	\$285,714
4	\$375,000
5	\$291,736
6	\$347,475
LOW	\$225,483
HIGH	\$375,000

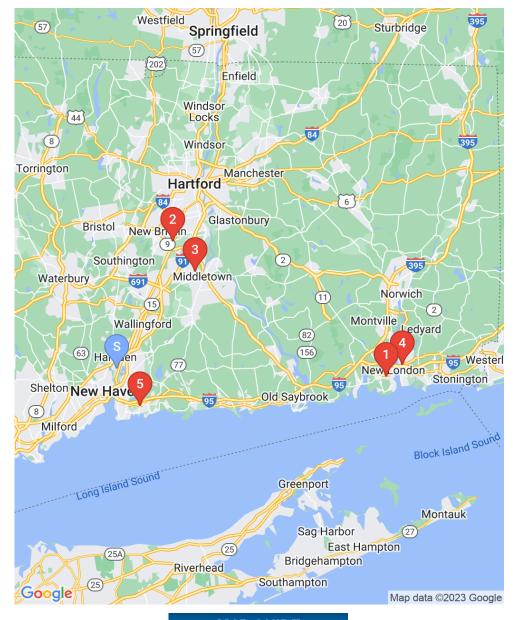
The sales reflect a sale price per unit range from \$225,483 to \$375,000. It is noted that our indicated stabilized values for the apartment component of the development was \$187,086 per unit without the abatement and \$242,606 with the abatement.

Some issues, which have lowered values in Hamden and the area include the third highest tax rate in the state, softening market conditions, and the subject's affordability component.

## 4) OPEN SPACE STUDY

As part of our analysis, we studied the typical amount of open space for large scale multifamily development. On this page is a map of the multifamily developments. On the next page is a description of 5 developments in the area and the amount of open space in each development.

## **LOCATION MAP**



## **MAP GUIDE**

#### # PROJECT

- 1 Waterford Woods (Phase 2)
- 2 Beach Hill Riverfront Apartments
- 3 Springside Middletown
- 4 Triton Square
- 5 Kelson Row

NAME OF PROJECT	ADDRESS	CITY/TOWN	STATE	# OF RESIDENTIAL UNITS	AMOUNT OF TOTAL SPACE (	AMOUNT OF OPEN/RECREATIONAL/ GREEN SPACE	% OF OPEWRECREATIONAL/GREEN SPACE TO TOTAL SITE AREA	COMMENTS
Waterford Woods (Phase 2)	394 Willetts Avenue	Waterford	СТ	313	27 Acres	11 Acres	41%	Waterford Woods, Phase 2 is one phase of a larger development that consists of 6 phases. Reportedly, about 2 acres is dedicated to recreational space and a separate 9-acres is dedicated to open space, equating to a total open/recreational space of 11 acres. It is noted that the developer gave up more open space than w as require The actual open space requirement by the Town is 20% of the total k area, or 5.32 acres.
Pach Hill Riverfront Apartments	404 Berlin Turnpike	Berlin	СТ	200	33 Acres	16 Acres	50%	Beachhill Riverfront Apartments is Phase 2 of a 4-Phase Developmen. The total acreage across all the 4 phases is approximately 33 acres. Phase 1 consists of a gasoline station, phase 2 is the apartment development, phase 3 is neighborhood retail, and phase 4 is a 100-room hotel. According to a representative at the town planning office about 1/2 of the site w as going to be used as open space. The part of the site that will be utilized as open space also features wetlands and utility easements.
8 Springside Middletow n	494 New field Street	Miiddletow n	СТ	414	49 Acres	20 Acres	40%	Springside Middetown is a 414-unit apartment development on three adjacent sites in Middletown, CT. The developer provided 9.85 acres of usable open space, w hich is well above the reported amount required (6.69 acres). Additionally, there w as about 10 acres of unusable wetland space on the site. In total, there w as about 10+9.8 =19.85 acres of open space.
Triton Square	55 Seely School Drive	Groton	СТ	304	14 Acres	7 Acres	50%	Triton Square is a 304-unit apartment development on one site in Groton, CT. Based on conversations with the planning office, the tow requires 100 SF/unit of recreation/community space. The developer offered 81,100 SF (1.86 acres) of recreation/community space. The site also had about 5 acres of unusable w etland/upland area. In total there w as about 7 acres of open space.
Kelson Row	1 Kelson Row	Rocky Hill	СТ	213	12 Acres	4 Acres	34%	Kelson Row is a 213-unit apartment development on one site in Rocky Hill, CT. This site is the formers Ames Headquarters. Based on conversations with the planning office, 34% of the total site size was open space with a pocket park, a meditation area, an open law n area and landscaped/planting areas.

## OPEN SPACE STUDY

CONTINUED

## **OPEN SPACE STUDY CONCLUSION**

The comparable properties indicate an open space to total site area percentage range of 34% to 50%, and average 43%. The developer proposes 22.32 acres remain open space out of 50.29 acres, equating to an open space to total site area percentage of 44.38%. The developer's projected open space is in line with the comparable properties.

## 5) DEVELOPMENT SCHEDULE AND ZONING APPROACH

#### A. DEVELOPMENT SCHEDULE

Below is the developer's schedule.

## 10. Schedule

As previously described, the timing of the phases is subject to change in accordance with market conditions and the availability of public resources. The following represents a reasonable expectation of the development timeline:

#### **TOWN of HAMDEN RFP & AWARD**

RFP submission September 7, 2023

Town preferred developer designation November 2023

Final Agreement – "Notice of Award" March 2024

#### **MASTER PLAN**

Civil Design completion September 2024
Approvals and permits in hand March 2025

#### PUBLIC ASSISTED COMPONENT - Remediation, Demo & Walking Trails

Design & Permit May 2024 to October 2024

CIF Application June 2024

Public Assisted Construction Start December 2024

Public Assisted Construction completion June 2025

## PHASE I - Market-Rate Rental Housing

Design & Permit April 2025 to April 2026

Construction start May 2026
Construction completion April 2028

## PHASE II - Age-Restricted Homeownership

 Design & Permits
 TBD

 Construction Start
 TBD

 Construction Completion
 TBD

Below are the typical construction timelines for apartment and townhouse developments. The information was gleaned from developer's proformas and third parties.

CONSTRUCTION TIMELINES-APARTMENT BUILDINGS							
COMP#	COUNTY	STATE	TYPE	PROJECT SIZE (UNITS)	TYPE	CONSTRUCTION LENGTH OF TIME (MONTHS)	
1	Hillsborough	NH	Market-Rate	250	Multifamily	24	
2	Hartford	CT	Market-Rate	360	Multifamily	18 to 24	
3	Fairfield	CT	Affordable	69	Multifamily	9 to 11	
4	Hampshire	MA	Affordable	34	Multifamily	14 to 16	
5	Middlesex	MA	Affordable	168	Multifamily	19 to 21	
6	Cumberland	ME	Market-Rate	181	Multifamily	24	
7	Suffolk	MA	Market-Rate	219	Multifamily	21	
8	Norfolk	MA	Market-Rate	465	Multifamily	30	
9	Worcester	MA	Market-Rate	268	Multifamily	24	
10	Fairfield	СТ	Market-Rate	173	Multifamily	19 to 21	

CONSTRUCTION TIMELINES-TOWNHOUSE BUILDINGS							
COMP#	COUNTY	STATE	TYPE	PROJECT SIZE (UNITS)	TYPE	CONSTRUCTION LENGTH OF TIME (MONTHS)	
1	York	ME	Market-Rate	12	Tow nhouse	9	
2	Norfolk	MA	Market-Rate	8	Tow nhouse	14	
3	Worcester	MA	Market-Rate	33	Tow nhouse	19	
4	Worcester	MA	Market-Rate	16	Tow nhouse	8	

#### **CONCLUSION - DEVELOPER'S SCHEDULE**

The developer expects the Phase 1 Apartment Component Construction Schedule to last from May 2026 to April 2028, or 24 months. The developer's projections are in line with the construction timeline of comparable properties. The developer did not indicate a timeline for the townhouse component. We projected a timeline of 15 months assuming that the developer does not phase the townhouse component.

One of the largest obstacles of this project will be its feasibility. If this project is not ultimately feasible, there will be delays starting the project. Also, the developer is looking to obtain funding from other sources including the Connecticut Community Investment Funds (CIF) to finance preconstruction activities. There may be delays associated with trying to obtain funds.

## **B. ZONING APPROACH**

Below is an outline of the current zoning setback regulations.

	ZONING SUMMARY
Municipality Governing Zoning	Town of Hamden Planning & Zoning Department
Current Zoning	Residential 4 (R-4)
Permitted Uses	Some permitted uses within this zoning district include an accessory building, a truck garden, keeping of animals, keeping of hens, keeping falconry raptors, mentally ill adults, family day care home, roomers and boarders, single-family accessory dwelling unit, accessory dwelling unit (other), single-family, and student housing.
Current Use	School
Is Current Use Legally Permitted?	Yes
Zoning Change	Not Likely
Proposed Use	Multifamily and Townhouse/Single Family
Is Proposed Use Legally Permitted?	No

	ZONING REQUIREMENTS					
Minimum Site Area (SF)	10,000 SF					
Minimum Site Area/Dwelling Unit	1 Dwelling Unit Per 10,000 SF					
Minimum Lot Width	80 Feet					
Maximum Building Coverage	25%					
Max. Total Impervious Surface	30%					
<b>Minimum Front Yard From Street Line</b>	25 Feet					
Minimum Front Yard From Centerline	50 Feet					
Minimum Yard Setbacks						
Rear (Feet)	25 Feet					
Side (Feet)	12 Feet					
Subject Density (Units/Acre)	6.1					
Maximum Building Height	35 Feet					
	ID IFOT DADIVING DECLIDENTS					

SUBJECT PARKING REQUIREMENT							
FLOOR PLAN	UNITS	REQUIRED SPACES/UNIT	REQUIRED SPACES				
Studio	36	0.50	18				
Studio @ 80% AMI	11	0.50	5.5				
1 Bedroom	115	0.50	57.5				
1 Bedroom @ 80% AMI	28	0.50	14				
2 Bedroom	83	1.00	83				
2 Bedroom @ 80% AMI	20	1.00	20				
3 Bedroom	12	1.00	12				
3 Bedroom @ 80% AMI	3	1.00	3				
Two Bedroom Townhouse	6	2.00	12				
Three Bedroom Townhouse	16	2.00	32				
Required Parking Spaces	330		257				
Parking Spaces Provided			540				

Source: Tow n of Hamden Planning & Zoning Department

Multifamily is an allowed use via a special permit. Because of the allowed use limitations and other regulations, the development would need permitting to be allowable.

#### **REAL ESTATE TAX BENEFIT**

One of the benefits to the town of creating such a high density, market-rate development is the amount of real estate taxes that are generated. In total, utilizing our calculations, the project is estimate to generate approximately \$3,475,996 per year.

TOTAL TAXES				
ITEM	ANNUAL PROJECTED TAXES			
Apartment Taxes	\$3,225,996			
Townhouse Taxes	<b>+</b> <u>\$250,000</u>			
TOTAL TAXES	\$3,475,996			

#### POSSIBLE ISSUES RELATED TO THE DENSITY OF DEVELOPMENT

Below are some possible issues related to the high density of development.

- Many municipalities require traffic studies during the permitting process. It is recommended that a traffic study being conducted to understand if there will need to be additional public and private infrastructure upgrades.
- Many municipalities require an understanding of how the town and private utilities will be impacted by the
  additional units. Typically, a town will want an understanding of how the new development will affect the
  utilities before the permitting process is completed.
- Considering that 2- and 3-bedroom units encompass approximately 38% of the proposed apartment development, it would be helpful to understand the stresses that the existing school system and other public resources will encounter with additional population.
- There will be a large amount of public open space on the site. It would be helpful to understand who will be liable for maintaining and providing security for the open space.

## CONCLUSION

Below is a qualitative analysis of the subject property according to the community concerns outlined in the RFP. The RFP identifies 13 categories. The higher the development addresses the issue, the higher the score. If the developer obtains the highest score in a category (superior-high), then the developer scores 10 points in that category. If the developer obtains the lowest score in a category (inferior-high), then the developer scores 0 points in that category. An average score across all 13 categories is 5 Points X 13 Categories = 65 points.

COMMUNITY CONCERNS							
		INFERIOR		TYPICAL MARKET STANDARD		SUPERIOR	
	HIGH	MODERATE	SLIGHT	MARKET STANDARD	SLIGHT	MODERATE	HIGH
PRESERVATION OF OPEN SPACE							
Retaining A Portion of the Site As Open Space and Preserving the Existing Wetland						X	
Walking Trails and Paths as Part of the Development Open to the Public						X	
Have an Open Space Plan						X	
SUSTAINABILITY							
Consider Re-Use of Existing Buildings and Structures			Χ				
Highest Possible Level of Sustainability in the Design and Construction of the Improvements				X			
Develop LEED Standards with a minimum LEED Silver Standard or equivalent			Χ				
HOUSING USES							
55+ and Senior Housing Units for older Hamden Residents					Χ		
Support for the Development of Affordable Housing Units Beyond the 20% requirement imposed by the Town			Χ				
Development of family-size units to attract families to the Town					Χ		
Possibility of developing intergenerational housing opportunities				X			
OTHER NEIGHBORHOOD CONCERNS							
Concerns about the impact on the character of the neighborhood			Χ				
Impact New Development will have on traffic			Χ				
Pedestrian Safety			X				
TOTAL NUMBER OF ITEMS	0	0	6	2	2	3	0
TIMES CATEGORY SCORE	0	2	4	5	6	8	10
SUBTOTAL SCORE	0	0	24	10	12	24	0

SCORE OF COMMUNITY CONCERNS				
SUBJECT SCORE	70			
AVERAGE SCORE	65			
PERCENTAGE ABOVE (BELOW) AVERAGE	8%			

## CONCLUSION

CONTINUED

## **CONCLUSION (CONTINUED**

Overall, the developer addresses many of the community concerns including the preservation of open space, senior housing, having an affordability component, and including larger units (2- & 3-bedroom units) in the development. However, there are some drawbacks to the development including its feasibility as a market-rate development. There is also some concern over the high density of development, which may create traffic problems, pedestrian safety, and put other strains on the municipality which would require much more detail and review from qualified experts in those fields.

## ADDENDA

Engagement Letter
Valuation Glossary
Qualifications of Appraisers
Qualifications of Colliers International Valuation & Advisory Services

Valuation & Advisory Services

Direct: +1 206 695 4200 Fax: +1 206 682 7938 colliers.com

601 Union Street Suite 4800 Seattle, WA 98101 United States

## **Valuation Glossary 2023**



Unless specified otherwise, these definitions were extracted from the following sources or publications:

The Dictionary of Real Estate Appraisal, Seventh Edition, Appraisal Institute, Chicago, Illinois, 2022 (Dictionary).

Uniform Standards of Professional Appraisal Practice, 2020-2023 Edition (USPAP).

The Appraisal of Real Estate, Fifteenth Edition, Appraisal Institute, Chicago, Illinois, 2020 (15th Edition).

#### **Absolute Net Lease**

A lease in which the tenant pays all expenses including structural maintenance, building reserves, and management; often a long-term lease to a credit tenant. (Dictionary)

#### **Ad Valorem Tax**

A real estate tax based on the assessed value of the property, which is not necessarily equivalent to its market value. (15th Edition)

#### **Arm's-length Transaction**

A transaction between unrelated parties who are each acting in his or her own best interest. (*Dictionary*)

#### As-Is Market Value

The estimate of the market value of real property in its current physical condition, use, and zoning as of the appraisal date. (*Dictionary*)

#### **Assessed Value**

The value of a property according to the tax rolls in ad valorem taxation; may be higher or lower than market value, or based on an assessment ratio that is a percentage of market value. (Dictionary)

## Average Daily Room Rate (ADR)

In the lodging industry, the net rooms revenue derived from the sale of guest rooms divided by the number of paid occupied rooms. (*Dictionary*)

## **Band of Investment**

A technique in which the capitalization rates attributable to components of an investment are weighted and combined to derive a weighted-average rate attributable to the total investment. (Dictionary)

#### **Cash-Equivalent Price**

The sale price of a property that is equivalent to what a cash buyer would pay. (*Dictionary*)

#### **Common Area**

The total area within a property that is not designed for sale or rental but is available for common use by all owners, tenants, or their invitees, e.g., parking and its appurtenances, malls, sidewalks, landscaped areas, recreation areas, public toilets, truck and service facilities. (Dictionary)

#### **Contract Rent**

The actual rental income specified in a lease. (15th Edition)

#### **Cost Approach**

A set of procedures through which a value indication is derived for the fee simple estate by estimating the cost new as of the effective date of the appraisal to construct a reproduction of (or replacement for) the existing structure, including an entrepreneurial incentive; deducting depreciation from the total cost; and adding the estimated land value. The contributory value of any site improvements that have not already been considered in the total cost can be added on a depreciated-cost basis. Adjustments may then be made to the indicated value of the fee simple estate in the subject property to reflect the value of the property rights being appraised. (*Dictionary*)

#### **Curable Functional Obsolescence**

An element of depreciation; a curable defect caused by a flaw involving the structure, materials, or design, which can be practically and economically corrected. (*Dictionary*)

#### **Debt Coverage Ratio (DCR)**

The ratio of net operating income to annual debt service, which measures the relative ability of a property to meet its debt service out of net operating income; also called debt service coverage ratio (DSCR). (Dictionary)

#### **Deferred Maintenance**

Items of wear and tear on a property that should be fixed now to protect the value or income-producing ability of a property. (*Dictionary*)

#### Depreciation

In appraisal, a loss in the value of improvements from any cause; the difference between the cost of an improvement on the effective date of the appraisal and the value of the improvement on the same date. (*Dictionary*)

#### **Direct Costs**

Expenditures for the labor and materials used in the construction of improvements; also called *hard costs.* (*Dictionary*)



#### **Discounted Cash Flow (DCF) Analysis**

The procedure in which a discount rate is applied to a set of projected income streams and a reversion. The analyst specifies the quantity, variability, timing, and duration of the income streams and the quantity and timing of the reversion, and discounts each to its present value at a specified yield rate. (*Dictionary*)

#### **Discount Rate**

A rate of return on capital used to convert future payments or receipts into present value. (*Dictionary*)

#### **Disposition Value**

The most probable price that a specified interest in property should bring under the following conditions:

- 1. Consummation of a sale within a specified time, which is shorter than the typical exposure time for such a property in that market.
- 2. The property is subjected to market conditions prevailing as of the date of valuation.
- 3. Both the buyer and seller are acting prudently and knowledgeably.
- 4. The seller is under compulsion to sell.
- 5. The buyer is typically motivated.
- 6. Both parties are acting in what they consider their best interests.
- 7. An adequate marketing effort will be made during the exposure time.
- 8. Payment will be made in cash in U.S. dollars (or the local currency) or in terms of financial arrangements comparable thereto.
- 9. The price represents the normal consideration for the property sold, unaffected by special or creative financing or sales concessions granted by anyone associated with the sale.

This definition can also be modified to provide for valuation with specified financing terms. (*Dictionary*)

#### **Easement**

The right to use another's land for a stated purpose. Access or right-of-way easements may be acquired by private parties or public utilities. Governments may be the beneficiaries of easements placed on privately owned land that is dedicated to conservation, open space, or preservation. (15th Edition)

#### **Economic Life**

The period over which improvements to real estate contribute to property value. (*Dictionary*)

#### **Effective Age**

The age of property that is based on the amount of observed deterioration and obsolescence it has sustained, which may be different from its chronological age. (Dictionary)

#### **Effective Date**

The date on which the appraisal or review opinion applies (SVP) (*Dictionary*)

#### **Effective Gross Income (EGI)**

The anticipated income from all operations of the real estate after an allowance is made for vacancy and collection losses and an addition is made for any other income. (*Dictionary*)

#### **Effective Gross Income Multiplier (EGIM)**

The ratio between the sale price (or value) of a property and its effective gross income. (*Dictionary*)

#### **Effective Rent**

The total base rent, or minimum rent stipulated in a lease, over the specified lease term minus rent concessions - e.g. free rent, excessive tenant improvements, moving allowances, lease buyouts, cash allowances, and other lease incentives. (15th Edition)

#### **Eminent Domain**

The right of government to take private property for public use upon the payment of just compensation. The Fifth Amendment of the U.S. Constitution, also known as the *takings clause*, guarantees payment of just compensation upon appropriation of private property. (*Dictionary*)

#### **Entrepreneurial Incentive**

The amount an entrepreneur expects or wants to receive as compensation for providing coordination and expertise and assuming the risks associated with the development of a project. Entrepreneurial incentive is the expectation of future reward as opposed to the profit actually earned on the project. (*Dictionary*)

#### **Entrepreneurial Profit**

A market-derived figure that represents the amount an entrepreneur received for his or her contribution to a past project to compensate for his or her time, effort, knowledge, and risk; the difference between the total cost of a property (cost of development) and its market value (property value after completion), which represents the entrepreneur's compensation for the risk and expertise associated with development. An entrepreneur is motivated by the prospect of future value enhancement (i.e., the entrepreneurial incentive). An entrepreneur who successfully creates value through new development, expansion, renovation, or an innovative change of use is rewarded by entrepreneurial profit. Entrepreneurs may also fail and suffer losses. (Dictionary)

#### **Excess Land**

Land that is not needed to serve or support the existing use. The highest and best use of the excess land may or may not be the same as the highest and best use of the improved parcel. Excess land has the potential to be sold separately and is valued separately. (Dictionary)



#### **Excess Rent**

The amount by which contract rent exceeds market rent at the time of the appraisal; created by a lease favorable to the lessor and may reflect superior management, a lease execution in an earlier, stronger rental market, or an agreement of the parties. Due to the higher risk inherent in the receipt of excess rent, it may be calculated separately and capitalized or discounted at a higher rate in the income capitalization approach. (15th Edition)

#### **Expense Stop**

A clause in a lease that limits the landlord's expense obligation, which results in the lessee paying any operating expenses above a stated level or amount. (*Dictionary*)

#### **Exposure Time**

An opinion, based on supporting market data, of the length of time that the property interest being appraised would have been offered on the market prior to the hypothetical consummation of a sale at market value on the effective date of the appraisal. (USPAP)

#### **Extraordinary Assumption**

An assignment-specific assumption as of the effective date regarding uncertain information used in an analysis which, if found to be false, could alter the appraiser's opinions or conclusions. Uncertain information might include physical, legal, or economic characteristics of the subject property; or conditions external to the property, such as market conditions or trends; or the integrity of data used in an analysis. An extraordinary assumption may be used in an assignment only if:

- It is required to properly develop credible opinions and conclusions;
- The appraiser has a reasonable basis for the extraordinary assumption;
- Use of the extraordinary assumption results in a credible analysis; and
- The appraiser complies with the disclosure requirements set forth in USPAP for extraordinary assumptions. (USPAP)

#### **External Obsolescence**

A type of depreciation; a diminution in value caused by negative external influences and generally incurable on the part of the owner, landlord, or tenant. The external influence may be either temporary or permanent. There are two forms of external obsolescence: economic and locational. (*Dictionary*)

#### **Fair Market Value**

In nontechnical usage, a term that is equivalent to the contemporary usage of *market value*.

As used in condemnation, litigation, income tax, and property tax situations, a term that is similar in concept to market value but may be defined explicitly by the relevant agency or interpreted differently by court precedent. (Dictionary)

#### **Feasibility Analysis**

A study of the cost-benefit relationship of an economic endeavor. (USPAP)

#### **Fee Simple Estate**

Absolute ownership unencumbered by any other interest or estate, subject only to the limitations imposed by the governmental powers of taxation, eminent domain, police power and escheat. (*Dictionary*)

#### Floor Area Ratio (FAR)

The relationship between the above-ground floor area of a building, as described by the zoning or building code, and the area of the plot on which it stands; in planning and zoning, often expressed as a decimal, e.g., a ratio of 2.0 indicates that the permissible floor area of a building is twice the total land area. (Dictionary)

#### **Functional Obsolescence**

The impairment of functional capacity of improvements according to market tastes and standards. (*Dictionary*)

#### **Functional Utility**

The ability of a property or building to be useful and to perform the function for which it is intended according to current market tastes and standards; the efficiency of a building's use in terms of architectural style, design and layout, traffic patterns, and the size and type of rooms. (Dictionary)

#### Furniture, Fixtures, and Equipment (FF&E)

Business trade fixtures and personal property, exclusive of inventory. (Dictionary)

#### Going-concern

An established and operating business having an indefinite future life. (*Dictionary*)

#### **Going-concern Value**

An outdated label for the market value of all the tangible and intangible assets of an established and operating business with an indefinite life, as if sold in aggregate; more accurately termed the *market value of the going concern or market value of the total assets of the business. (Dictionary)* 

#### **Gross Building Area (GBA)**

Total floor area of a building, excluding unenclosed areas, measured from the exterior of the walls of the above-grade area. This includes mezzanines and basements if and when typically included in the market area of the type of property involved. (*Dictionary*)



#### **Gross Leasable Area (GLA)**

Total floor area designed for the occupancy and exclusive use of tenants, including basements and mezzanines; measured from the center of joint partitioning to the outside wall surfaces. (*Dictionary*)

#### **Gross Living Area (GLA)**

Total area of finished, above-grade residential space area; calculated by measuring the outside perimeter of the structure and includes only finished, habitable, above-grade living space. (Finished basements and attic areas are not generally included in total gross living area. Local practices, however, may differ.) (Dictionary)

#### **Highest & Best Use**

The reasonably probable use of property that results in the highest value. The four criteria that the highest and best use must meet are legal permissibility, physical possibility, financial feasibility, and maximum productivity. The use of an asset that maximizes its potential and that is possible, legally permissible, and financially feasible. The highest and best use may be for continuation of an asset's existing use or for some alternative use. This is determined by the use that a market participant would have in mind for the asset when formulating the price that it would be willing to bid (IVS). (Dictionary)

#### **Hypothetical Condition**

A condition, directly related to a specific assignment, which is contrary to what is known by the appraiser to exist on the effective date of the assignment results, but is used for the purpose of analysis. Hypothetical conditions are contrary to known facts about physical, legal, or economic characteristics of the subject property; or about conditions external to the property, such as market conditions or trends; or about the integrity of data used in an analysis. (USPAP)

#### **Income Capitalization Approach**

In the income capitalization approach, an appraiser analyzes a property's capacity to generate future benefits and capitalizes the income into an indication of present value. The principle of anticipation is fundamental to this approach. Techniques and procedures from this approach are used to analyze comparable sales data and to measure obsolescence in the cost approach. (15th Edition)

## **Incurable Functional Obsolescence**

An element of depreciation; a defect caused by a deficiency or superadequacy involving the structure, materials, or design that cannot be practically or economically corrected as of the effective date of the appraisal. (*Dictionary*)

#### **Indirect Costs**

Expenditures or allowances for items other than labor and materials that are necessary for construction, but are not typically part of the construction contract. Indirect costs may include administrative costs, professional fees, financing

costs and the interest paid on construction loans, taxes and the builder's or developer's all-risk insurance during construction, and marketing, sales, and lease-up costs incurred to achieve occupancy or sale. Also called *soft costs*. (Dictionary)

#### **Interim Use**

The use contemplated by the market participants that the subject real estate can be put to while waiting for certain subsequent factors to occur. (*Dictionary*)

#### **Investment Value**

The value of a property to a particular investor or class of investors based on the investor's specific requirements. Investment value may be different from market value because it depends on a set of investment criteria that are not necessarily typical of the market. (*Dictionary*)

#### **Leased Fee Interest**

The ownership interest held by the lessor, which includes the right to receive the contract rent specified in the lease plus the reversion right when the lease expires. (*Dictionary*)

#### **Leasehold Estate**

The right held by the lessee to use and occupy real estate for a stated term and under the conditions specified in the lease. (*Dictionary*)

#### **Legal Nonconforming Use**

A use that was lawfully established and maintained, but no longer conforms to the use regulations of its current zoning; sometimes known as a legally nonconforming use. (Dictionary)

#### **Liquidation Value**

The most probable price that a specified interest in property should bring under the following conditions:

- 1. Consummation of a sale within a short time period.
- 2. The property is subjected to market conditions prevailing as of the date of valuation.
- 3. Both the buyer and seller are acting prudently and knowledgeably.
- 4. The seller is under extreme compulsion to sell.
- 5. The buyer is typically motivated.
- 6. Both parties are acting in what they consider to be their best interests.
- 7. A normal marketing effort is not possible due to the brief exposure time.
- 8. Payment will be made in cash in U.S. dollars (or the local currency) or in terms of financial arrangements comparable thereto.
- 9. The price represents the normal consideration for the property sold, unaffected by special or creative financing or sales concessions granted by anyone associated with the sale.

This definition can also be modified to provide for valuation with specified financing terms. (*Dictionary*)



#### **Market Area**

The geographic region from which a majority of demand comes and in which the majority of competition is located. Depending on the market, a market area may be further subdivided into components such as primary, secondary, and tertiary market areas, or the competitive market area may be distinguished from the general market area. (Dictionary)

#### **Market Rent**

The most probable rent that a property should bring in a competitive and open market under all conditions requisite to a fair lease transaction, the lessee and lessor each acting prudently and knowledgeably, and assuming the rent is not affected by undue stimulus. (Dictionary)

#### **Market Study**

An analysis of the market conditions of supply, demand, and pricing for a specific property type in a specific area. (*Dictionary*)

#### Market Value (Most Common Non-FRT)

The most probable price, as of a specific date, in cash, or in terms equivalent to cash, or in other precisely revealed terms, for which the specified property rights should sell after reasonable exposure in a competitive market under all conditions requisite to a fair sale, with the buyer and seller each acting prudently, knowledgeably, and for self-interest, and assuming that neither is under undue distress. (Dictionary)

#### **Market Value (Interagency Guidelines)**

The most probable price which a property should bring in a competitive and open market under all conditions requisite to a fair sale, the buyer and seller each acting prudently and knowledgeably, and assuming the price is not affected by undue stimulus. Implicit in this definition is the consummation of a sale as of a specified date and the passing of title from seller to buyer under conditions whereby:

- 1. buyer and seller are typically motivated;
- 2. both parties are well informed or well advised, and acting in what they consider their own best interests:
- 3. a reasonable time is allowed for exposure in the open market;
- 4. payment is made in terms of cash in U.S. dollars or in terms of financial arrangements comparable thereto; and
- the price represents the normal consideration for the property sold unaffected by special or creative financing or sales concessions granted by anyone associated with the sale. (Interagency Appraisal and Evaluation Guidelines, Federal Register, December 10, 2010.

#### **Marketability Analysis**

The study of how a specific property is expected to perform in a specific market. A marketability analysis expands on a market analysis by addressing a specific property. (Dictionary)

#### **Neighborhood Analysis**

The objective analysis of observable or quantifiable data indicating discernible patterns of urban growth, structure, and change that may detract from or enhance property values; focuses on four sets of considerations that influence value: social, economic, governmental, and environmental factors. (*Dictionary*)

#### **Net Net Net Lease**

An alternative term for a type of net lease. In some markets, a net net lease is defined as a lease in which the tenant assumes all expenses (fixed and variable) of operating a property except that the landlord is responsible for structural maintenance, building reserves, and management. Also called *NNN lease*, *triple net lease*, or *fully net lease*. (Dictionary)

#### **Net Operating Income (NOI)**

The actual or anticipated net income that remains after all operating expenses are deducted from effective gross income but before mortgage debt service and book depreciation are deducted. Note: This definition mirrors the convention used in corporate finance and business valuation for EBITDA (earnings before interest, taxes, depreciation, and amortization). (15th Edition)

#### Obsolescence

One cause of depreciation; an impairment of desirability and usefulness caused by new inventions, changes in design, improved processes for production, or external factors that make a property less desirable and valuable for a continued use; may be either functional or external. (Dictionary)

#### **Off-site Costs**

Costs incurred in the development of a project excluding onsite costs such as grading and construction of the building and other improvements; also called *common costs* or *offsite improvement costs.* (Dictionary)

#### **On-site Costs**

Costs incurred for the actual construction of buildings and improvements on a particular site. (*Dictionary*)

#### **Overage Rent**

The percentage rent paid over and above the guaranteed minimum rent or base rent; calculated as a percentage of sales in excess of a specified breakeven sales volume. (15th Edition)



#### **Overall Capitalization Rate (OAR)**

The relationship between a single year's net operating income expectancy and the total property price or value. (Dictionary)

#### **Parking Ratio**

The ratio of parking area or parking spaces to an economic or physical unit of comparison. Minimum required parking ratios for various land uses are often stated in zoning ordinances. (Dictionary)

#### **Potential Gross Income (PGI)**

The total income attributable to property at full occupancy before vacancy and operating expenses are deducted. (Dictionary)

#### Potential Gross Income Multiplier (PGIM)

The ratio between the sale price (or value) of a property and its annual potential gross income. (*Dictionary*)

#### Present Value (PV)

The value of a future payment or series of future payments discounted to the current date or to time period zero. (*Dictionary*)

#### **Prospective Opinion of Value**

A value opinion effective as of a specified future date. The term does not define a type of value. Instead, it identifies a value opinion as effective at some specific future date. An opinion of value as of a prospective date is frequently sought in connection with projects that are proposed, under construction, or under conversion to a new use, or those that have not achieved sellout or a stabilized level of long-term occupancy. (*Dictionary*)

#### **Qualitative Adjustment**

An indication that one property is superior, inferior, or similar to another property. Note that the common usage of the term is a misnomer in that an adjustment to the sale price of a comparable property is not made. Rather, the indication of a property's superiority or inferiority to another is used in relative comparison analysis, bracketing, and other forms of qualitative analysis. (Dictionary)

#### **Quantitative Adjustment**

In the application of the sales comparison and income capitalization approaches, a numerical (dollar or percentage) adjustment to the sale price, rent, or expense amount of a comparable property to account for the effect on value of a difference between each comparable property and the subject property. (*Dictionary*)

#### **Rentable Area**

The amount of space on which the rent is based; calculated according to local practice. (*Dictionary*)

#### **Replacement Cost**

The estimated cost to construct, at current prices as of a specific date, a substitute for a building or other improvements, using modern materials and current standards, design, and layout. (Dictionary)

#### **Replacement Cost for Insurance Purposes**

The estimated cost, at current prices as of the effective date of valuation, of a substitute for the building being valued, using modern materials and current standards, design and layout for insurance coverage purposes guaranteeing that damaged property is replaced with a new property (i.e., depreciation is not deducted). (Dictionary)

#### **Reproduction Cost**

The estimated cost to construct, at current prices as of the effective date of the appraisal, an exact duplicate or replica of the building being appraised, using the same or similar materials, construction standards, design, layout, and quality of workmanship and embodying all the deficiencies, superadequacies, and obsolescence of the subject building. (Dictionary)

#### **Retrospective Value Opinion**

A value opinion effective as of a specified historical date. The term *retrospective* does not define a type of value. Instead, it identifies a value opinion as being effective at some specific prior date. Value as of a historical date is frequently sought in connection with property tax appeals, damage models, lease renegotiation, deficiency judgments, estate tax, and condemnation. Inclusion of the type of value with this term is appropriate, e.g., "retrospective market value opinion." (*Dictionary*)

#### **Sales Comparison Approach**

The process of deriving a value indication for the subject property by comparing sales of similar properties to the property being appraised, identifying appropriate units of comparison, and making adjustments to the sale prices (or unit prices, as appropriate) of the comparable properties based on relevant, market-derived elements of comparison. The sales comparison approach may be used to value improved properties, vacant land, or land being considered vacant when an adequate supply of comparable sales is available. (Dictionary)

#### **Scope of Work**

The type and extent of research and analysis in an appraisal or appraisal review assignment. Scope of work includes, but is not limited to:

The extent to which the property is identified;

The extent to which tangible property is inspected;

The type and extent of data researched; and

The type and extent of analysis applied to arrive at opinions or conclusions. (USPAP)



#### **Shopping Center Types**

Neighborhood Shopping Center: The smallest type of shopping center, generally with a gross leasable area of between 30,000 and 100,000 square feet. Typical anchors include supermarkets. Neighborhood shopping centers offer convenience goods and personal services and usually depend on a market population support of 3,000 to 40,000 people.

Community Shopping Center: A shopping center of 100,000 to 400,000 square feet that usually contains one junior department store, a variety store, discount or department store. A community shopping center generally has between 20 and 70 retail tenants and a market population support of 40,000 to 150,000 people.

Regional Shopping Center: A shopping center of 300,000 to 900,000 square feet that is built around one or two full-line department stores of approximately 200,000 square feet each plus small tenant spaces. This type of center is typically supported by a minimum population of 150,000 people.

Super-Regional Center: A large center of 600,000 to 2.0 million square feet anchored by three or more full-line department stores. This type of center is typically supported by a population area of 300,000 people. (15th Edition)

#### Sum of the Retail Values

The sum of the separate and distinct market value opinions for each of the units in a condominium; subdivision development, or portfolio of properties, as of the date of valuation. The aggregate of retail values does not represent the value of all the units as sold together in a single transaction; it is simply the total of the individual market value conclusions. An appraisal has an effective date, but summing the sales prices of multiple units over an extended period of time will not be the value on that one day unless the prices are discounted to make the value equivalent to what another developer or investor would pay for the bulk purchase of the units. Also called the aggregate of the retail values or aggregate retail selling price. (Dictionary)

#### **Superadequacy**

An excess in the capacity or quality of a structure or structural component; determined by market standards. (Dictionary)

#### **Surplus Land**

Land that is not currently needed to support the existing use but cannot be separated from the property and sold off for another use. Surplus land does not have an independent highest and best use and may or may not contribute value to the improved parcel. (Dictionary)

#### **Tenant Improvements (TIs)**

- 1. Fixed improvements to the land or structures installed for use by a lessee.
- 2. The original installation of finished tenant space in a construction project; subject to periodic change for succeeding tenants. (*Dictionary*)

#### **Usable Area**

The area that is actually used by the tenants measured from the inside of the exterior walls to the inside of walls separating the space from hallways and common areas. (Dictionary)

#### **Useful Life**

The period of time over which a structure or a component of a property may reasonably be expected to perform the function for which it was designed. (*Dictionary*)

## **Vacancy and Collection Loss**

A deduction from potential gross income (*PGI*) made to reflect income deductions due to vacancies, tenant turnover, and nonpayment of rent; also called *vacancy and credit loss* or *vacancy and contingency loss*. (*Dictionary*)

#### **Yield Capitalization**

A method used to convert future benefits into present value by (1) discounting each future benefit at an appropriate yield rate, or (2) developing an overall rate that explicitly reflects the investment's income pattern, holding period, value change, and yield rate. (*Dictionary*)



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## Christopher Moore, MBA, CGA



#### **Area of Expertise**

Christopher Moore is a Valuation Specialist in the Boston office of Colliers Valuation & Advisory Services. He has been actively engaged in the appraisal profession since 2011. Mr. Moore began his appraisal career at Peter Scotti and Associates and worked as an appraiser at CBRE New England and Newmark Knight Frank.

Mr. Moore's appraisal experience includes both residential appraising and properties. commercial Recent assignments include a variety of assignments in Massachusetts, Rhode Island, Maine, and New Hampshire. Property types appraised include single family properties, residential condominiums, apartment properties, residential subdivisions, affordable housing, vacant land, office properties, retail properties, special use properties, industrial properties, schools, day cares, net lease properties, and solar panels.

## **Affiliations or Memberships**

Practicing Affiliate for Appraisal Institute.

#### **Professional Background**

Peter Scotti & Associates-Appraiser CBRE- Appraiser

Newmark-Appraiser

#### **Appraisal Courses**

- 15 Hour National USPAP
- Basic Appraisal Principles
- Basic Appraisal Procedures
- General Appraiser Site Valuation and Cost Approach
- General Appraiser Sales Comparison Approach
- General Appraiser Report Writing and Case Studies
- Statistics Modeling and Finance
- General Appraiser Income Approach 1 &
   2
- Residential Market Analysis and Highest
   & Best Use
- Residential Appraiser Site Valuation and Cost Approach
- Residential Sales Comparison and Income Approach
- Residential Report Writing and Case Studies
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## Chris Stickney, MAI

#### **Area of Expertise**

Chris Stickney serves as the Managing Director of Colliers' Boston Office which provides valuation and advisory services throughout New England. He also serves as the National Practice Leader of the Company's Hospitality Valuation Group. Prior to joining Colliers in 2016, he worked for the Boston office of Joseph J. Blake & Associates, and Petersen LaChance Regan Pino, LLC where he began his career as an appraiser in 2013.

## **Affiliations or Memberships**

Designated Member – Appraisal Institute

Board of Directors and Treasurer –

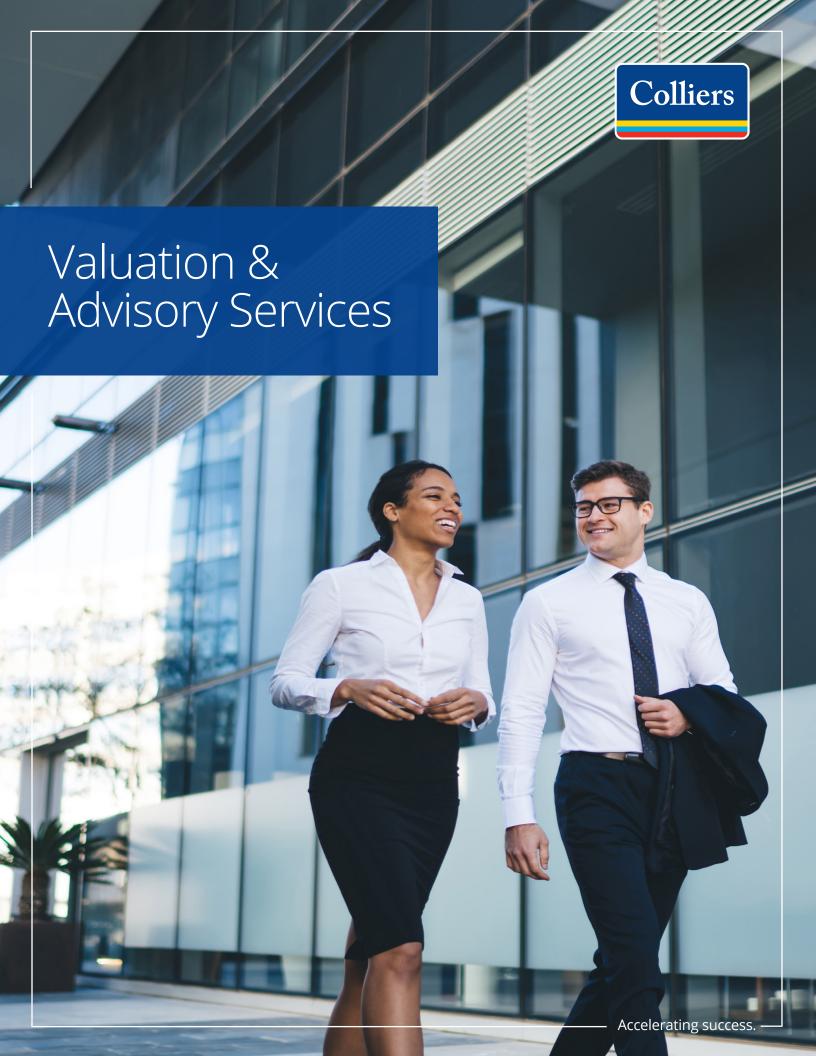
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#### **Professional Background**

Mr. Stickney's appraisal experience includes properties of all types and varying levels of complexity from single-tenant buildings to multi-billion dollar mixed-use assets. He is experienced in the valuation of core property types including multifamily, retail, office, and industrial uses. His experience also includes specialized assets: hotels, life science, college / university campuses, schools, ski resorts, marinas, golf courses, large tract developments, and portfolio valuations.

Mr. Stickney has completed appraisal assignments throughout all of New England, Delaware, New Jersey, New York, Pennsylvania, Virginia, California, and Washington D.C.



# Valuation & Advisory Services

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